



**PARK CITY COUNCIL MEETING MINUTES
445 MARSAC AVENUE
PARK CITY, UTAH 84060**

March 20, 2025

The Council of Park City, Summit County, Utah, met in open meeting on March 20, 2025, at 3:00 p.m. in the Council Chambers.

WORK SESSION

FY26 Budget Process Overview:

Jed Briggs and Robbie Smoot, Budget Department, presented this item. Briggs reviewed the budget timeline and topics that would be presented before the tentative budget was approved on May 1st. He indicated there were budget prioritization committees and they would make recommendations that would then be presented to the Council. He noted FY26 was a tighter year than in the recent past. He didn't project a recession, but they were being cautious with the national uncertainty. Some potential budget challenges included possible inflation for construction projects, water charges, budget requests, and health insurance.

Smoot updated the Council on sales taxes and indicated the monthly distribution was changed, making the revenue look low. But the actual numbers were more balanced. He noted 83.16% of sales tax revenue came from visitors to the City. He displayed a chart for General Fund revenues. Sales tax was 38.9% and property tax 23.6%. These comprised most of the City's revenue. Projected resort sales tax for FY26 was \$19.5 million, and they would watch it closely as the year progressed. The projected sales tax was 6% higher than last year, which had been a trend since 2013.

Council Member Ciraco asked when the Main Street waterline project finished and thought that could be related to the lower sales tax numbers for November. Smoot stated Main Street sales tax for November was flat compared to the prior year.

Council Member Parigian asked about sales tax from online purchases. Smoot stated he would look at that and report back. Mayor Worel asked if online purchase taxes were audited to make sure those numbers were accurate. Smoot stated he didn't know the regulations the state had but they would follow up with the state tax commission.

Council Member Dickey referred to the resort sales tax projection of 3% for FY26 and asked if it was the overall sales tax or just resort sales tax. Briggs stated all the taxes operated the same way except transient room tax (TRT). The resort tax was the best tax

to model and then they projected that to the rest of the taxes. Council Member Dickey asked about the decrease in health insurance. Sarah Mangano indicated they got an estimate that was a lot higher than expected so they put it out to bid and got a much better bid.

Briggs discussed charging departments for water usage and noted they would phase that in slowly. After it was fully implemented it would increase at the same rate as other rate increases. He discussed the budget strategies for FY26, including reducing the operating budgets by 3.5%, leveraging technology to improve operations, customer service and reduced service delivery costs, and having a strategic personnel evaluation to maximize efficiency.

Council Member Toly asked what management would do if some departments couldn't make cuts. Briggs stated it wasn't across the board, but some departments could cut things that weren't as impactful to City services. Sarah Pearce, Deputy City Manager, stated the process started in December, before the uncertainty at the federal level. Now they were being cautious. She saw suggestions submitted by managers and there were some creative ideas. Council Member Toly asked for a discussion on wages and to help Council understand human capital, such as how much it cost when somebody left the City.

Briggs discussed the current budget policies that impacted the budget process. Mayor Worel asked if federal transportation grants would be affected by the national uncertainty. Smoot stated they were not concerned with operational grants, but some of the grants were discretionary and they would be looking at those.

Council Member Dickey referred to the property tax savings because of the bond debt payoff, resulting in \$1.3 million in savings, and noted the average primary property owner would save \$135.

Council Member Toly asked if the Budget Team looked at last year's budget to see which departments weren't spending their budgets. She requested a discussion on department budget requests versus what was spent in a future session. Briggs explained they took that into consideration. Smoot noted 19% of sales tax revenue was from online sales.

Citywide Encroachment Policy Discussion:

Ryan Blair, Environmental Regulatory Manager, and Becky Gutknecht, Engineering Department, presented this item. Blair indicated they looked at similar cities regarding encroachments. They found some had delegated authority, offered monetary compensation, and had enforcement and policy challenges. He felt the challenges for Park City included being an old town so there was long-term use, it was hard to verify approvals, they were unaware of users, and there were potential rights from previous ownership. Regarding enforcement, there were challenges revoking something that used to be allowed.

Gutknecht stated city platters did not come to Park City but looked at maps, so they didn't know the topography. Sometimes roads came right up to the structure. Some rights-of-way were unbuildable for roadways because of the steepness of the topography. In those cases, stairways or utility corridors were built. She discussed the differences between private property and right-of-way. A right-of-way was City-owned land designated for utilities and transportation. Designated authority was typically given to the Engineering Department and typical practices were not codified. She asserted 77 encroachment permits were issued last year and 80% of those encroachments were for snowmelt driveways.

Blair reviewed encroachments on City property that were not in a right-of-way and noted they were usually next to open space and parks. There was no policy to address these but there were usually 12 requests a year about these encroachments. He reviewed exclusive use versus non-exclusive use.

Gutknecht explained how the City processed encroachment requests for snowmelt driveways and dining decks. The signed encroachment agreement was recorded at the county in order to keep future owners informed. There was a revocability clause in the agreement, but to date it had not been used. There were also maintenance and indemnification clauses.

Blair asked if additional resources should be applied towards encroachment issues. They tried voluntary compliance for 12 properties without luck and wanted to know if outside counsel should be sought. He asked if the snowmelt process should be codified. Another question he had was whether the Council wanted to have a future discussion on developing another encroachment policy.

Council Member Toly asked if other cities charged for snowmelt driveways, to which Blair stated there was no charge for nonexclusive encroachments but there was a charge for exclusive uses. Council Member Dickey asked how lease amounts were determined. It was indicated Salt Lake City based it on the property value of the request. Council Member Dickey asked what the staff processing cost was. Gutknecht stated the snowmelt encroachment took 45 minutes to process so that would be tied to manhour costs.

Council Member Parigian asked what the other encroachment requests were. Gutknecht responded that some were for retaining walls or landscaping. Staff brought major requests to the Council for their consideration. Blair asked if the Council wanted to set a line of what was reviewed by staff and what would go to the Council. Council Member Ciraco reviewed City streets went across private property and he asked if the Council should consider that as well. Gutknecht noted that was not being considered as part of this process. Blair stated they could take a deeper look at that if Council desired.

Council Member Parigian supported additional resources to resolve the encroachments, codifying the process, and creating an internal policy for major requests, and imposing

application fees and annual fees for exclusive encroachments. Council Member Toly also supported the staff questions. Council Member Dickey supported additional resources to resolve the encroachments and codifying the process. As far as the disputed encroachments, he favored the process and delegating authority. He supported application fees. He asked about annual lease fees and wondered if it was equitable to charge new applicants since the old ones weren't charged. Blair indicated he would look at that. Council Member Ciraco supported additional resources to resolve the encroachments and nonexclusive snowmelt application fees. As for exclusive encroachments, he thought they needed to figure out how to deal with that, but an internal process should be created. He also supported imposing a fee.

Blair summarized he would come back with what it would take as far as staff time and outside resources to bring offenders into compliance. The Council favored a revised policy for delegated authority of some things to the City Engineer's Office. The Council favored application fees, and they could bring back data on lease fees. The Council wanted a discussion on internal process. Council Member Ciraco stated staff could take care of snowmelt driveway encroachments, but Council should tackle encroachments with permanent fixtures on them.

City Council Protocols and Liaison Assignments:

Michelle Downard, Resident Advocate, presented this item and reviewed the Council Liaison Guide, Council protocols, and Council liaison assignments as explained in the Council's packet. Mayor Worel reviewed she advocated for the liaison guide because some nonprofits thought having a Council liaison meant they could help that organization raise funds. The Council had no changes to the guide.

Council Member Dickey felt it was important to remember that the Council liaison wasn't there to shape policy but to communicate Council direction. Mayor Worel discussed the role of the Council liaison with staff because they were unsure about taking direction from the liaison. Margaret Plane stated that how the liaisons worked with staff or on projects wasn't in the guide. Liaisons were the point of contact to relay information between the entity and the City. They could revise the guide to clarify how the liaison should work with staff. City code dictated that Council members should work through the Mayor or City Manager and not with staff directly. Mayor Worel indicated it would help staff to have that role defined. The Council agreed to clarify the role of Council's interaction with staff. Council Member Ciraco felt a definition would help. Council Member Parigian referred to the retreat where he helped the Housing Team present the housing mitigation plan, and stated he was part of the team and worked a lot on it to save staff time. Discussion took place on the appropriateness of a Council member presenting. Council Member Dickey indicated a Council member could present an item with Council direction to do so. Mayor Worel suggested a Council member could present a whitepaper, but not a staff report. Plane asked if the liaison guide could be amended since that was a public facing document, and then something could be added to the Council protocols. Downard stated Protocol Nine was the best place to add that. She asked about language regarding texting. The majority of the Council supported the

texting language. Council Member Parigian stated he was an adult and could text who he wanted, but he wouldn't text the other Council members during a meeting.

Mayor Worel indicated many of the liaisons were staff members and she felt that had worked well. She felt one liaison role that needed attention was Lodging. Chris Eggleton, Economic Development Manager, attended the meetings and could be the liaison. The Council agreed to move this role to staff.

Council Member Dickey referred to the liaison role for Mountainlands Community Housing Trust and felt that should be assigned to staff and maybe the Housing liaison. Council Member Parigian volunteered to take that role. Downard summarized that Eggleton would be the lodging liaison and Council Member Parigian plus a staff member would be assigned as the liaisons for Mountainlands.

Mayor Worel stated the Public Art Advisory Board (PAAB) asked for a liaison because they had so many projects. Pearce indicated if a contracted position led the board, it would be good to have a Council liaison since it spent a lot of money. They would discuss this during the public art item during New Business.

REGULAR MEETING

I. ROLL CALL

Attendee Name	Status
Mayor Nann Worel Council Member Bill Ciraco Council Member Ryan Dickey Council Member Ed Parigian Council Member Tana Toly Sarah Pearce, Deputy City Manager Margaret Plane, City Attorney Michelle Kellogg, City Recorder	Present
Council Member Jeremy Rubell	Excused

II. PRESENTATIONS

1. Summit County Kimball Junction Environmental Impact Study Presentation by UDOT:

Becky Stromness, UDOT Project Manager, reviewed this project would alleviate congestion, improve safety, allow bicyclists accessibility, and address bus rapid transit (BRT) at Kimball Junction. Alternative C was preferred, and it offered additional lanes on I-80, additional turn lanes on Ute Boulevard, and a pedestrian underpass at Ute and Olympic. The public comment period had begun and would go through April 28th. There would be public hearings on April 8th at Ecker Hill Middle School and April 10th online.

After public comment, they would continue their analysis and the final decision would come out later this year. The project would then get listed on the STIP and wait for funding.

Council Member Parigian asked about southbound BRT lane, to which Stromness stated the BRT lane would start south of Olympic Boulevard.

2. Park City Library Annual Report:

Adriane Juarez and Becca Lael, Library, and Patricia Stokes, Library Board, presented this item. Juarez referred to the annual report in the Council's packet and noted the incredible participation with 152,739 patrons who came to the library in 2024 as well as all the guest authors, activities, and collections. She indicated they received a RAP grant to improve the Santy stage, they received a library award and received equipment to improve efficiency.

Stokes thanked the Council for their support of the library and its services. As they looked at the budget, she requested funds for auditorium accessibility. She felt this was an uncertain time and read a letter from the board of trustees (attached) regarding President Trump's executive order eliminating the Institute of Museum and Library Services and the effect that would have on libraries nationwide. She noted the new head of the national organization indicated he supported the agenda of the President. She thought libraries were for all and they were not a political tool.

Mayor Worel stated the Council had the first FY26 budget meeting today and she encouraged public comment during those budget meetings. She noted capital requests would come to the Council on April 24th. Council Member Parigian indicated he was the library liaison, and the committee worked well together. He also thought the programs and activities were top notch. Council Members Toly, Dickey, and Ciraco thanked them as well and felt the library was a great community asset.

III. COMMUNICATIONS AND DISCLOSURES FROM COUNCIL AND STAFF

Council Questions and Comments:

Council Member Parigian wished all a happy spring, and he looked forward to getting out in the warmer weather and seeing everyone in the community. Council Member Ciraco asked to discuss the Wildlife Crossings Pilot Program as a future agenda item. Mayor Worel invited the community to attend the State of the City next Tuesday at the Santy Auditorium.

Staff Communications Reports:

1. Lottery Process to Sell a One-Bedroom Condo at Silver Star to a City Employee:

2. FHWA Wildlife Crossings Pilot Program:

IV. PUBLIC INPUT (ANY MATTER OF CITY BUSINESS NOT SCHEDULED ON THE AGENDA)

Mayor Worel opened the meeting for any who wished to speak or submit comments on items not on the agenda.

Erin Ferguson indicated Save people Save Wildlife was starting the first phase of an objective engineering assessment of SR224. The study would make recommendations on how to eliminate wildlife collisions on this corridor. and they looked forward to collaborative efforts with Park City, Summit County, the Division of Wildlife Resources (DWR), and UDOT to solve the problem.

Mayor Worel closed the public input portion of the meeting.

V. CONSIDERATION OF MINUTES

1. Consideration to Approve the City Council Meeting Minutes from February 27, 2025:

Council Member Dickey moved to approve the City Council meeting minutes from February 27, 2025. Council Member Ciraco seconded the motion.

RESULT: APPROVED

AYES: Council Members Ciraco, Dickey, Parigian, and Toly

EXCUSED: Council Member Rubell

VI. CONSENT AGENDA

1. Request to Authorize the City Manager to Execute a Construction Agreement with Phillips & Co. Construction, in a Form Approved by the City Attorney's Office, Not to Exceed \$121,000 for Reconstruction of the 10th Street Retaining Wall:

2. Request to Approve a Construction Contract with Big Horn Contractors, LLC, for \$1,484,329 in a Form Approved by the City Attorney's Office to Remodel 516 Marsac Avenue into a Triplex for City Employee Housing Program:

3. Request to Authorize the City Manager to Execute an Amendment with GILLIG, LLC, in a Form Approved by the City Attorney's Office for the Purchase of Four Additional Battery Electric Buses and Two Additional Depot Chargers with Six Dispensers for \$5,098,888 with a Total Contract Value Not to Exceed \$16,540,102:

4. Request to Authorize the City Manager to Execute a Construction Agreement with Geneva Rock Products Inc, in a Form Approved by the City Attorney's Office,

Not to Exceed \$1,650,000 for Construction of Thaynes Pathway Phase 1 and Storm Drain Improvements:

Council Member Dickey moved to approve Consent Agenda Items One, Two, and Four. Council Member Toly seconded the motion.

RESULT: APPROVED

AYES: Council Members Ciraco, Dickey, Parigian, and Toly

EXCUSED: Council Member Rubell

Council Member Dickey moved to remove Item Three from the Consent Agenda. Council Member Toly seconded the motion.

RESULT: APPROVED

AYES: Council Members Ciraco, Dickey, Parigian, and Toly

EXCUSED: Council Member Rubell

3. Request to Authorize the City Manager to Execute an Amendment with GILLIG, LLC, in a Form Approved by the City Attorney's Office for the Purchase of Four Additional Battery Electric Buses and Two Additional Depot Chargers with Six Dispensers for \$5,098,888 with a Total Contract Value Not to Exceed \$16,540,102:

Tim Sanderson, Bill DeGroot, and Sara Rush-Mabry, Transportation Department, were present for this item. Sanderson reviewed the history of the recent bus purchase. They toured a bus factory and were offered the opportunity to purchase additional buses. This contract would give the City a total of 13 new buses. Regarding the federal grant, this purchase was doable because of a federal program for low or zero emission buses. The Department of Transportation (DOT) stated the target was electric vehicles and electric vehicle infrastructure. The money was awarded and appropriated, but they didn't have a contract yet. They were confident about the additional \$7 million and felt they should move forward business as usual.

Council Member Ciraco asked if the bus company was a U.S. company. Sanderson stated they worked with two companies, one in the U.S. and one in Canada. Council Member Ciraco was comfortable proceeding. Council Member Dickey supported moving forward. Council Member Toly agreed and asked if the City would need additional buses later on. Sanderson stated they had a replacement plan but not an expansion plan. These buses would replace the Proterra buses. He stated Gillig was a solid company that had made buses for 100 years. Council Member Parigian asked if there would be any resale value for the Proterra buses. Sanderson stated there was no market for them. Council Member Parigian asked what problems were identified with Proterra. Sanderson indicated the company went bankrupt, so they could not get replacement parts. Council Member Parigian asked what Sanderson would do if the federal money was not available, to which Sanderson stated he would come back to Council, but the cost would be \$7 million. He thought the order could be cancelled with penalties, but they needed the buses, and he hoped to find other sources of funding.

Council Member Dickey moved to authorize the City Manager to execute an amendment with GILLIG, LLC, in a form approved by the City Attorney's Office for the purchase of four additional battery electric buses and two additional depot chargers with six dispensers for \$5,098,888 with a total contract value not to exceed \$16,540,102. Council Member Ciraco seconded the motion.

RESULT: APPROVED

AYES: Council Members Ciraco, Dickey, Parigian, and Toly

EXCUSED: Council Member Rubell

VII. OLD BUSINESS

1. Review PCMC Childcare Needs-Based Scholarship Program:

Michelle Downard, Resident Advocate, presented this item and reviewed that scholarships had been provided to help parents receive access to childcare. This program received national attention. Due to the success of the program, the \$1 million would not last much longer. She explained the impact report created by Upwards, the administrator, using Park City numbers, and noted this was a measure of success.

Downard displayed the growth of the program as well as the participants' home city. She also updated the employment data from participants. She reviewed other efforts in the community to support childcare, including a library space lease and LMC amendments. The Community Foundation gave a \$500 bonus for family, friends, and neighbors childcare program, free CPR classes which were required to get a state license, coordination with the Chamber to encourage business engagement, and created a childcare taskforce. She also noted the school district expanded its preschool and tuition assistance.

Downard noted new childcare facilities opened this year which increased capacity, and she was encouraged by the numbers. Upwards forecasted that the \$1 million would be exhausted by December. She indicated this was a one-time allocation and she asked if an additional allocation should be considered in the budget discussions, or she could come back in September with more accurate numbers. The other option was to tell the households they would no longer receive funding from the City. Downard stated the program began to support residents, the City workforce, and Park City employees. She also explained there was a draft letter of support for the federal bill sponsored by John Curtis: Child Care Availability and Affordability Act.

Mayor Worel indicated two things that were important to the Council when this program started was that the DWS participation would increase, and it had increased substantially. She stated another goal was to create capacity and that had happened too. Council Member Toly asked about the ages of the children in childcare and how it quantified as they aged out of the program. Downard indicated the eligibility was for infants through kindergarten eligibility. Council Member Toly asked if there was a waitlist from people who hadn't had children yet. Downard indicated PC Tots and Alpine saw a

decrease in the older children because these families were using the school district pre-school. The infants were still in demand because the teacher/child ratio needed to be higher.

Council Member Parigian asked why the subsidy was low for participants in the 50%-90% AMI brackets. Downard thought it reflected that the AMI numbers were a bell curve so most of the people were closer to 100% and to the lower AMIs. Also, DWS covered a big subsidy for the lower AMI households. Council Member Parigian asked if this was compared to workforce wages. Downard compared it with other funding, especially funding provided by the schools. She didn't compare the numbers with workforce wages, but it was comparable to the cutoff for the funding provided by the state. Council Member Parigian asked what the difference was between a resident and workforce. Downard stated workforce worked in Park City limits but didn't necessarily reside in Park City limits. Residents lived in Park City limits. The requirement was you had to live or work in the City limits. The childcare providers could be in the county except for Park City Municipal childcare providers. Downard thought there was an even split of workforce and residents using the program. Council Member Parigian thought efforts should be made to recruit more residents and workforce.

Council Member Dickey asked if the 0-3 age group was more of a capacity issue and asked what could be done with that. Downard indicated there could be scholarships for children of a certain age or incentives could be given to providers to accommodate younger children. Facilities would need new walls, cribs, and other furniture, so an incentive would be helpful. Council Member Dickey stated he was a sceptic at first, but he now felt this was great. He asserted this was part of the housing policy and asked that this topic come back for a work session to discuss the gap.

Council Member Ciraco stated this program was working great and everyone was proud of it. He asked how the LMC could support the creation of additional childcare facilities. Downard stated parking requirements and other barriers that were part of the childcare applications could be reduced. They didn't have any applications for childcare facilities that were denied. She didn't know if code amendments would yield results for in-home facilities because they hadn't heard of any interest. Council Member Ciraco thought the code changes being made for Bonanza Park could also apply to childcare. Council Member Ciraco stated the ski resorts were benefiting from this program and asked if there was a way to incentivize businesses to contribute to the program. Downard stated the Community Foundation and Chamber were working on that and they were developing an employer toolkit to make it simple so businesses would know how they could participate to support their employees. The toolkit would help them understand benefits such as tax credits. Council Member Ciraco looked at the ripple effects such as employee retainment and thought the City needed to stress that others needed to participate in this with the City.

Mayor Worel opened public input.

Joel Zarrow, Community Foundation CEO, thanked the Council for their bold decision and it paid off. They invested in the program as well and he was happy with the results. He was happy to see the use of DWS funds and to see the economic impacts. They paid the administrator's fee, and he would ask his board to continue paying that.

Becca Gerber thanked the Council for funding the childcare program. She heard from parents that this was a great program, and it made a difference in their lives. She thought this was something where the City could see an immediate impact. The Chamber was excited to launch their guide. They were running this program with Salt Lake County and the Heber City/Wasatch County Chamber. As part of the program, they would be collecting data on how businesses were using family-friendly programs, the childcare programs the employees needed, and other things that would support childcare. The zoning requirement for those under three years old was tricky and noted that was a big cost. She suggested a one-time grant for childcare providers to change their spaces to accommodate those younger children.

Lilly Alexander 90808, was the program director for a needs-based childcare program in California. She referred to the AMLI gap that was discussed and stated that was one reason that Upwards and the U.S. Chamber of Commerce found this program so remarkable. She gave examples of parents who refused promotions at work because they would not qualify for childcare tuition assistance. This program helped families that were ineligible for DWS because they could trust having local government support.

Mayor Worel closed public input.

Mayor Worel summarized this would come back in work session for further discussion on additional things that could be done for those ages 0-3. Council Member Toly asked to learn how many families were not using this program yet and if there was a need that this program wasn't covering. Council Member Parigian asked to know if the program was maxed out or if we were missing people. Mayor Worel stated there were waitlists for services, so she wanted to make people aware of the program. She asked if the Council wanted to discuss additional funding for FY26 or if they wanted Downard to come back in September to request a budget adjustment. Council Member Toly stated she wanted to have the work session discussion first. Council Member Dickey didn't want the families to fill uncertainty with the program and he suggested funding the minimal level and then talking about additional funding later. Council Member Toly agreed.

The Council supported signing the letter of support for the childcare and affordability act. Mayor Worel stated she and Downard would be speaking for the bill in April in Washington, D.C. Pearce asked if Council would match the balance for the next FY. The Council agreed to the match, but Council Member Ciraco expressed concern that a budget allowance would hinder the City's ability to negotiate with other businesses.

2. Consideration to Approve a Construction Contract, in a Form Approved by the City Attorney's Office, with North Ridge Construction, Not to Exceed \$9,467,000 for the PC MARC Aquatics Facilities Replacement Project:

Ken Fisher, Tate Shaw, and Heather Todd, Recreation Department, and Brent Tippetts, VCBO Architecture, presented this item. Fisher stated they had been working on this project since 2022. Bids were opened on February 25th and the lowest bid was \$9.4 million. This project had a budget of \$7.7 million and he requested an additional \$2.2 million. Project options were to budget additional funds, scale back the project scope, or value engineer the project, which could save \$800,000. Tippetts added it was unfortunate that the bids came in high but there was a lot of uncertainty at this time.

Council Member Toly asked if the project would proceed on time if the additional funds were budgeted, to which Fisher affirmed. Council Member Parigian asked if people used the hot tub, to which Fisher stated it was well used, but the jets currently didn't work. Council Member Parigian asked if the climbing wall was safe. Tippetts stated it was safe but there was risk in everything. A diving board had a greater risk.

Council Member Dickey asked about the cost of the six versus eight lap lanes. Fisher stated that would consist of a redesign of the project, so he didn't have an exact cost. Tippetts stated it was a \$300,000 to \$400,000 difference. Council Member Dickey asked what the capacity was. Todd stated the lap swimmers felt the original design only focused on kids and families. There was an increase in lap use and people waited in line for access.

Mayor Worel opened public input. No comments were given. Mayor Worel closed public input.

Council Member Parigian moved to approve a construction contract, in a form approved by the City Attorney's Office, with North Ridge Construction, not to exceed \$9,467,000 for the PC MARC Aquatics Facilities Replacement Project. Council Member Toly seconded the motion.

RESULT: APPROVED

AYES: Council Members Ciraco, Dickey, Parigian, and Toly

EXCUSED: Council Member Rubell

3. Consideration to Adopt Resolution 02-2025, a Resolution Requesting Inclusion of Park City, Utah in the Municipal Alternative Voting Methods Pilot Project (Ranked Choice Voting-RCV):

Michelle Kellogg, City Recorder and Election Official, presented this item and reviewed that at last week's meeting the Council agreed to proceed with RCV for this year's election. She indicated this resolution was required and she would send an executed copy to the Lt. Governor's Office and the Summit County Clerk to notify them of the City's desire to participate in this pilot program.

Mayor Worel opened public input. No comments were given. Mayor Worel closed public input.

Council Member Ciraco spent time understanding the merits of RCV. He looked at Heber City, which used RCV for the past two elections, and they were debating whether they would continue it this year. He was willing to try it to see if it worked. Council Member Parigian indicated he understood the benefits of RCV including the shortened campaigning time, but he didn't think it should be easier to campaign. He asserted candidates should put effort into their campaigns because this was a serious office.

Council Member Dickey moved to adopt Resolution 02-2025, a resolution requesting inclusion of Park City, Utah in the Municipal Alternative Voting Methods Pilot Project (Ranked Choice Voting). Council Member Toly seconded the motion.

RESULT: APPROVED

AYES: Council Members Ciraco, Dickey, and Toly

NAY: Council Member Parigian

EXCUSED: Council Member Rubell

VIII. NEW BUSINESS

1. Discuss Public Art Management Structure:

Sarah Pearce, Deputy City Manager, presented this item and indicated there was a change in staff for Special Events, which left the City without a public art expert. She recommended hiring a consultant to lead the Public Art Advisory Board (PAAB) and public art contracts. Council Member Parigian asked how much time it took to administer the board. Pearce stated the program was ramping up. There were many RFPs and art selections, so it was a fair amount of work, and they needed someone with art expertise.

Mayor Worel asked if this position would maintain the art inventory. Pearce indicated that the public art catalog was on the City's website and it would continue to be maintained. Council Member Dickey noted if the RFP was for \$40,000 and asked if they could source it to the Arts Council. Margaret Plane stated the small purchase threshold was \$30,000. They could evaluate if there would be competition and if there wasn't, they could consider a waiver to that limit. Council Member Ciraco asked if the position could be funded by the public art fund, to which Pearce stated that was the plan.

Mayor Worel opened public input.

Jocelyn Scudder, Arts Council Executive Director, thanked the Council for funding the arts. She thought this was a timely opportunity to think creatively about supporting the arts. Local nonprofits provided services that benefited the community. Arts and culture nonprofits were great programs, and they were facing financial challenges. Being able

to create a fund to support arts nonprofits would acknowledge the role the arts played in Park City.

Minda Boland eComment: "I want to express my strong support for the proposed recommendations regarding Park City's Public Art Program management. Public art plays a crucial role in fostering connectivity, enhancing our shared spaces, and celebrating the unique history and culture of Park City. The proposed RFP for project management services offers an opportunity to engage dedicated expertise that will ensure the successful execution of upcoming public art initiatives while maintaining the City's administrative support. Adopting a model similar to Summit County's approach will provide the structure needed to efficiently manage the growing portfolio of public art projects while allowing for a competitive and transparent selection process. I encourage the Council to move forward with this recommendation and appreciate your ongoing commitment to public art and cultural investment in Park City."

Mayor Worel closed public input.

Council Member Parigian asked what the RFP would involve. Pearce explained the scope of work and the type of expertise they were looking for. The Council supported issuing the RFP.

On another topic, Pearce reviewed the arts were not funded in the nonprofit services grants last week because they couldn't compete with entities like the food pantry. She was working on making funding separate for arts organizations. There were four groups that didn't receive funding for arts. She recommended funding the Arts Council and Summit County, the Egyptian Theatre, Park City Film, and Summit Community Gardens and EATS.

Pearce displayed proposed funding. Hans Jasperson, Budget Analyst, stated there was some funding left in the nonprofit services fund and other funding was found from PAAB and economic development grant money. Also, the City had a social equity budget and it could be used to reach the funding needed for these organizations. Pearce indicated there was a slight chance Sundance would not come to Park City and if that was the case, she urged Council to reinvest that money into arts and culture that the PAAB could manage.

Council Member Ciraco indicated they didn't discuss the community gardens in the last meeting and asked if EATS fell into the arts and culture category. Jasperson stated they had a program with native gardening techniques and the Spanish culture. Another portion was related to dining in the garden.

Council Member Ciraco asked what the Sundance budget was. Pearce stated it was \$372,000 in a check written to Sundance and then \$1million in City services broken out per department.

Council Member Parigian asked about Ballet West. Jasperson stated they didn't make the initial screening. Council Member Toly felt there was an economic impact in supporting the arts. She also supported EATS. She offered to be the Council liaison to PAAB. Council Member Parigian supported the recommendations and wanted to be the alternate liaison. Council Members Dickey and Ciraco supported the requests as well.

2. Consideration to Approve Ordinance No. 2025-04, an Ordinance Amending Section 2-8-21, Public Art Advisory Board, of the Park City Code:

Sarah Pearce, Deputy City Manager, presented this item and stated this was a code cleanup to align PAAB with the other City boards. The changes included having a range of board members between five and nine, all members must live within the Park City boundaries, and procurement rules and art maintenance requirements were specified. Council Member Toly asked how many seats needed to be filled, to which Pearce stated four. She noted members could serve up to two terms.

Mayor Worel opened public input. No comments were given. Mayor Worel closed public input.

Council Member Toly moved to repeal Resolution 23-2024 in its entirety and to approve Ordinance No. 2025-04, an ordinance amending Section 2-8-21, Public Art Advisory Board, of the Park City Code. Council Member Ciraco seconded the motion.

RESULT: APPROVED

AYES: Council Members Ciraco, Dickey, Parigian, and Toly

EXCUSED: Council Member Rubell

IX. ADJOURNMENT

With no further business, the meeting was adjourned.

Michelle Kellogg, City Recorder

March 20, 2025

Dear Mayor Worel and City Council Members,

On Friday, March 14th, President Trump signed an Executive Order that calls for the elimination of the Institute of Museum and Library Services (IMLS), the nation's only federal agency for America's libraries. Americans have loved and relied on public, school and academic libraries for generations. Libraries serve as centers for lifelong learning, providing access to books, digital resources, and critical services, including community resources, educational support, and internet access for those who need it most. By eliminating the only federal agency dedicated to funding library services, this Executive Order threatens our community library's ability to deliver and pay for the services that we all rely upon.

For example:

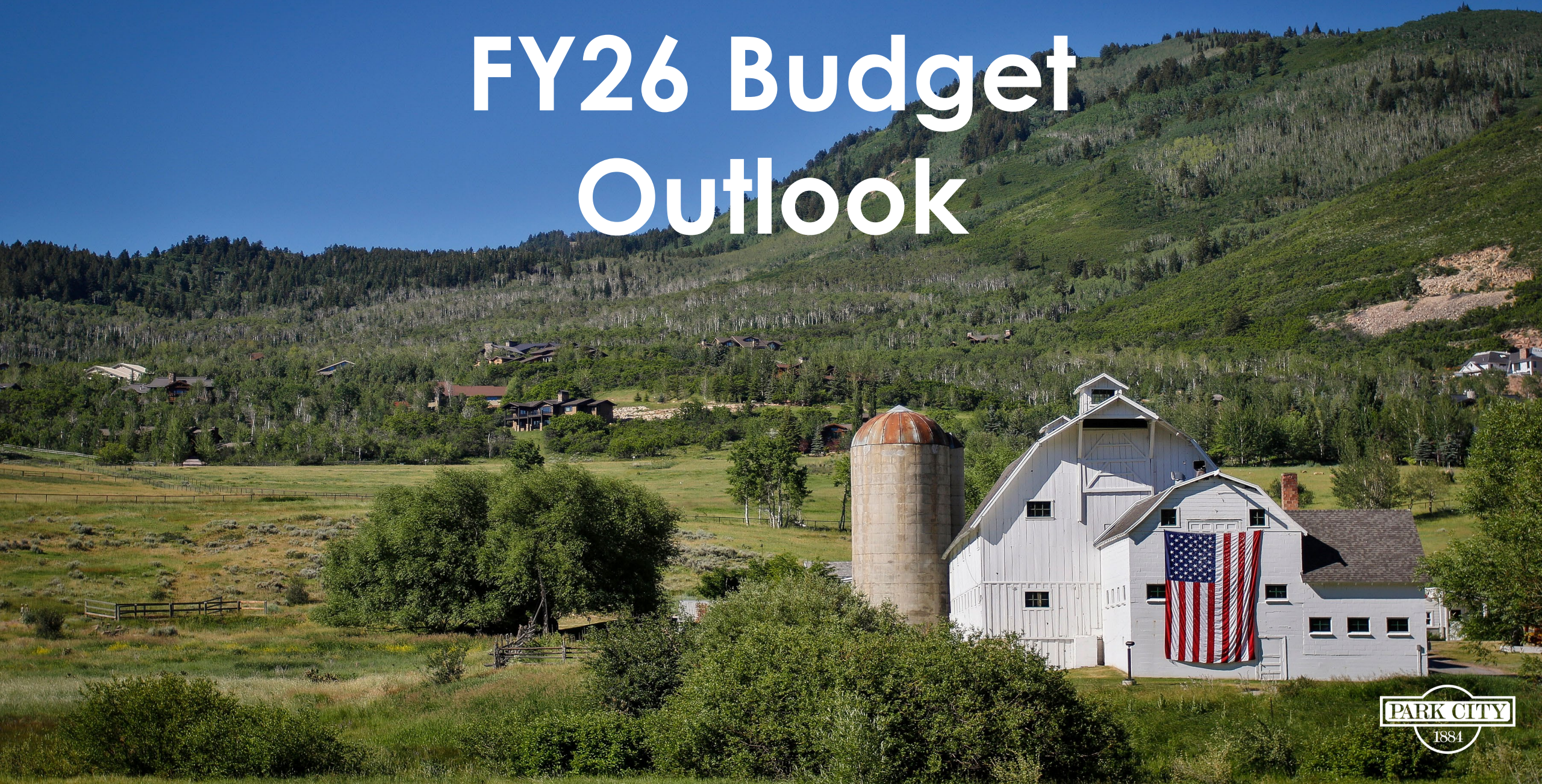
- Bins for storing Spanish children's books, infrastructure and items for our collections, and equipment to use in a potential emergency which were funded by CLEF grants (Community Library Enhancement Funds);
- The inter-library loan program so our patrons can have access to library materials from other libraries;
- Access to research databases (GALE);
- Access to the Libby app (through the Beehive Library Consortium), which allows Park City Library to offer digital reading materials to our patrons;
- Online training resources including Niche Academy (training for dealing with at-risk populations) and many webinars for career development for librarians.

While the scope of these potential cuts is unknown, if they were to occur, there will be a hole in the Park City Library budget and it will impact our ability to deliver the services that our community enjoys. We hope the Federal administration will reconsider this harmful decision and recognize the value of investing in our nation's libraries, which contribute immeasurably to our society. But if these cuts do occur, we will ask for community support to replace these funds so that the Park City Library can continue to fulfill its mission to "inspire imagination, empower minds, and connect community."

Respectfully,

The Park City Library Board of Trustees

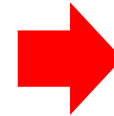
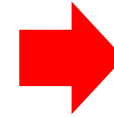
FY26 Budget Outlook



Budget Timeline

- March 20 – FY26 Budget Outlook and Summary, Financial Projections, Budget Policies
- March 27 – Enterprise Fund Summaries, Cost Recovery
- April 10 – Operating Preview
- April 24 – Capital Improvement Budget, Fee Schedule
- May 1 – Adopt Tentative Budget
- May 22 – Follow-up (as needed)
- June 6 – Follow-up, Public Hearing (statutory and elected municipal officer compensation)
- June 20 – Adopt Final Budget, Budget Policies, Fee Changes, Elected and Statutory Officer Compensation

Strategic Budgeting Timeline



FY26 Budget Kickoff

- Timeline
- Revenue Projections

Budget Development

Staff develops broad budget proposals for Council

Budget Prioritization

Budget committees/ Exec Team prioritizes/ scores projects & initiatives

Budget Presentations

Staff presents recommended budget projects & initiatives

Adopt Tentative Budget

Adjust budget based on Council direction

Final Budget Adopted



FY26 General Fund Challenges

Major Budget Challenges

No Pay Plan

Inflation

\$233 – Water Charges

\$1.7M Budget Requests

\$1.7 Health Insurance

\$3.6M



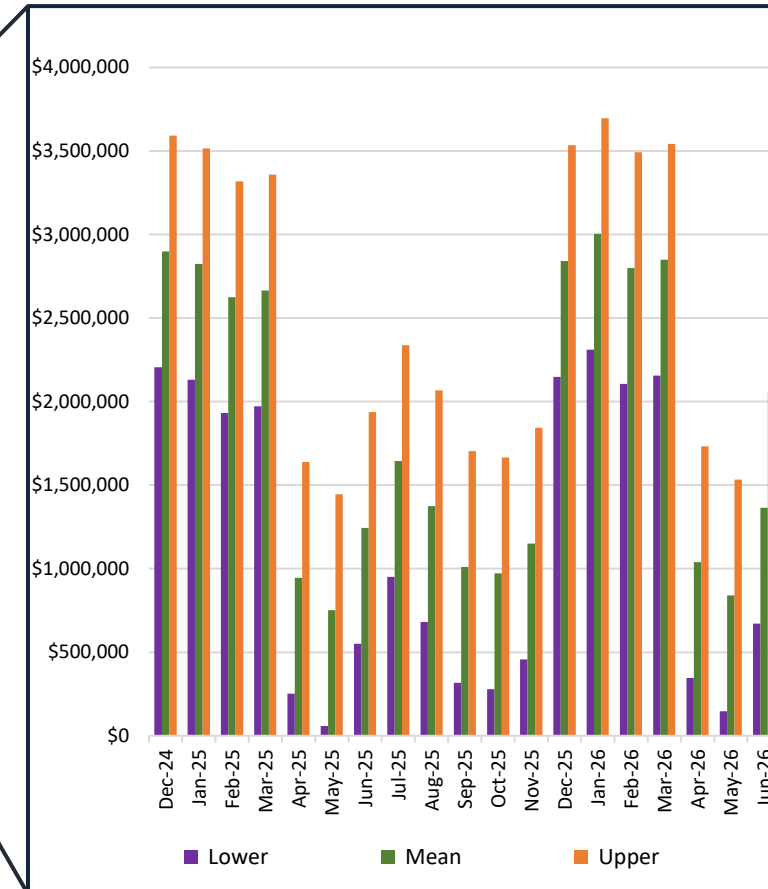
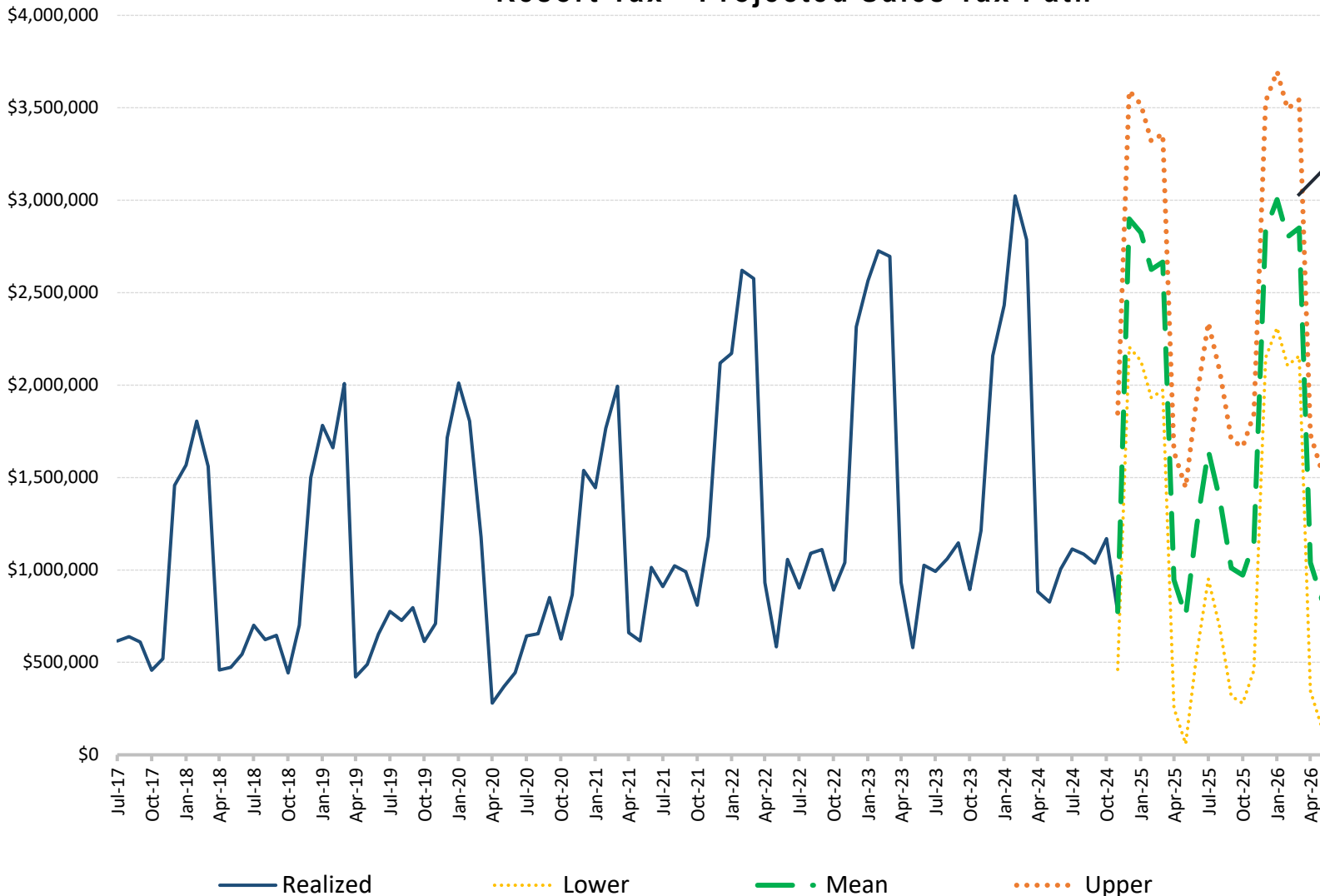
\$1.5M
Ongoing
Revenue
Projection

Sales Tax Projections

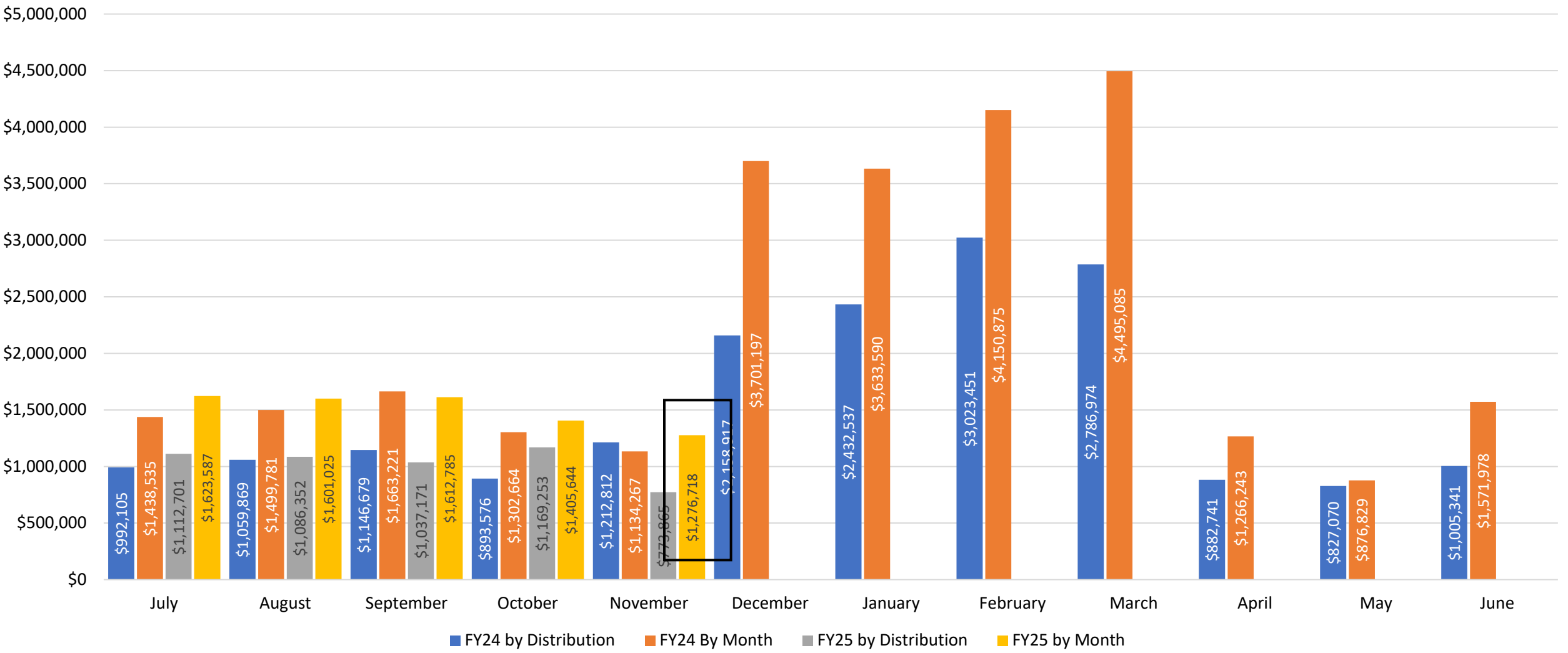
FY25 Projected Resort Tax
\$19.1M, +4% vs. FY24 Actual

FY26 Projected Resort Tax
\$19.7M, +3.0% vs. FY25 Projection

Resort Tax - Projected Sales Tax Path



Resort Tax Revenue by Distribution Month and Actual Revenue Month



FY26 General Fund Outlook

Water Charges to General Fund

General Fund	FY26 (1/3 Pmt)	FY27 (2/3 Pmt)	FY28 (3/3 Pmt)
Non-recreation	\$178,987	\$374,083	\$586,375
Recreation	\$54,025	\$95,993	\$150,470
Total	\$233,012	\$470,076	\$736,845

Three Budget Strategies

1. Intelligent Resource Allocation

Departments are modeling 3.5% operating budget reductions that minimize impacts and/or consolidate services and positions

2. Technology and Key Performance Indicators

Leverage new technology to improve operations, customer service, and reduce service delivery costs

3. Strategic Personnel Evaluation

“Talent-centric” and refining to maximize our effectiveness”

Budget Policies

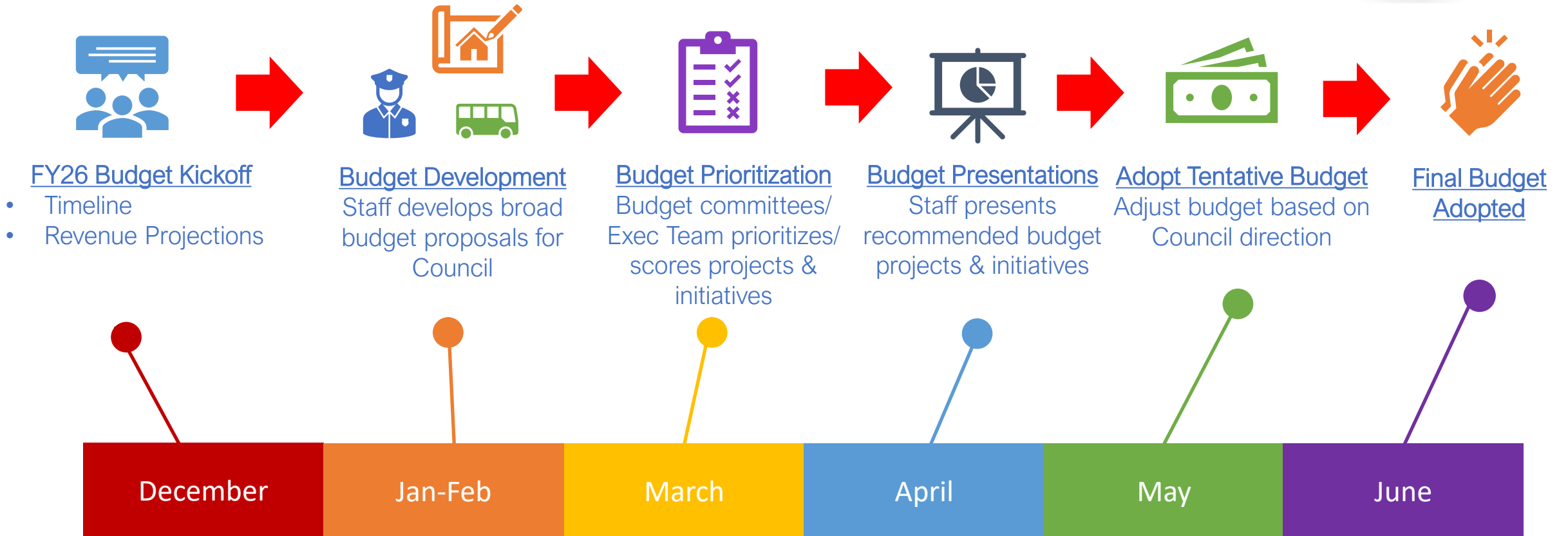
1. **Budget Policy:** Budget process and revenue shortfall plans;
2. **Revenue Management:** Revenue administration, enterprise funds, investments, and reserves;
3. **Debt Management and Compliance:** Debt administration and compliance;
4. **Capital Improvements:** Capital improvement, capital financing, and asset management;
5. **Internal Service Policy:** Human Resource management;
6. **Contract and Purchasing Policy:** Public Service Contracts, grants.; and
7. **Other Policies:** Settlement authority.

Budget Policies

Budget Timing

“All requests for increased funding or enhanced levels of service should be considered together during the budget process, rather than in isolation...The city will prepare the budget on an annual basis and may consider a mid-year budget adjustment.”

Strategic Budgeting Timeline



Budget Policies

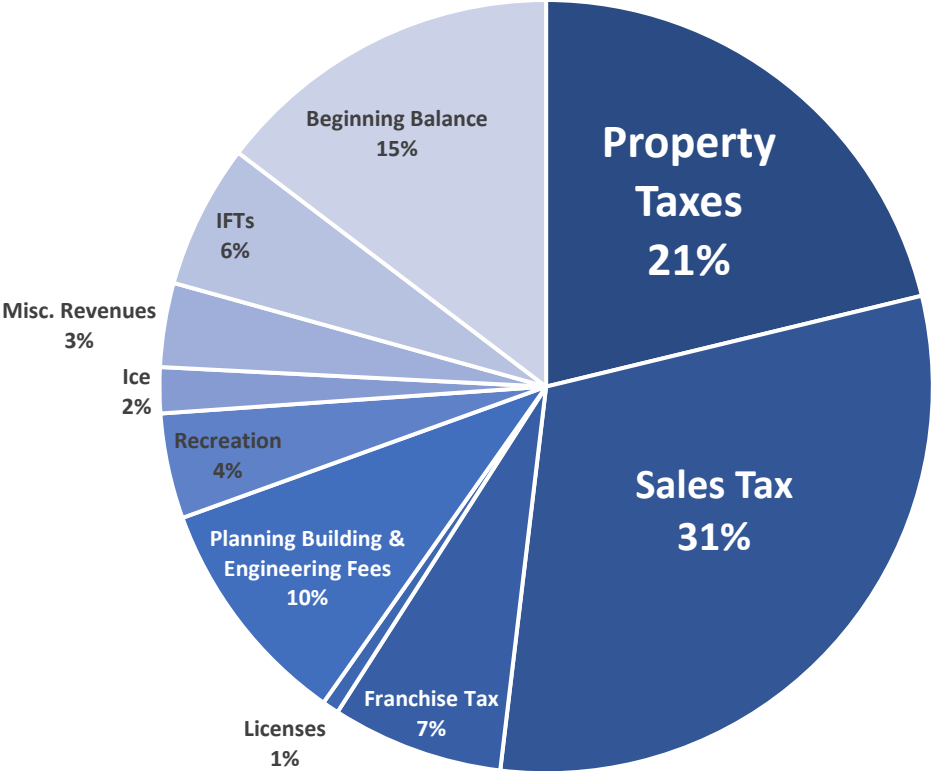
General Fund Balance

“General Fund budget surplus should be used for capital projects.”

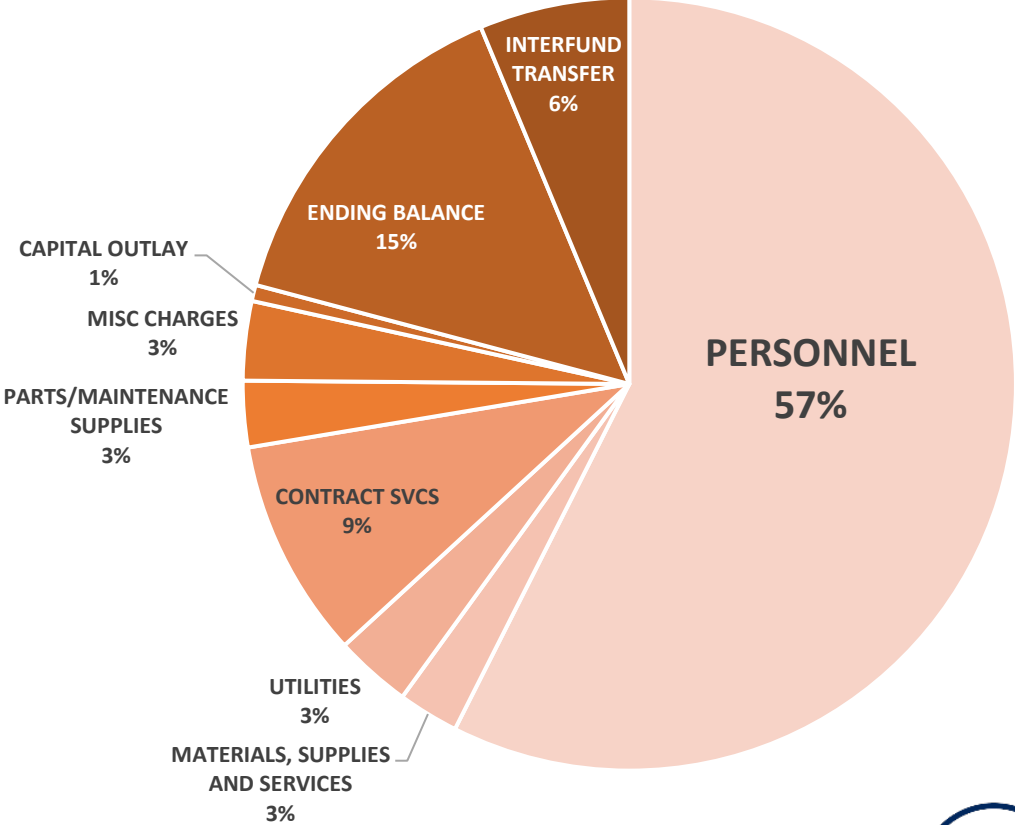
“The accumulation of a fund balance in the city general fund may not exceed 35% of the total revenue of the city general fund for the current fiscal period.....The City will strive to maintain the General Fund balance at approximately the legal maximum.”

General Fund FY25 Budget

Revenues - \$66.2M



Expenses - \$66.2M



General Fund Balance



**FY24 End
Bal \$15M**

32.3%

*Best practice is 25% (three months) of
annual expenses at a minimum

- **“Maintain the General Fund Balance at the app. the legal maximum” – City Policy**
- **Seasonal cash flow**
- **Emergency expenditures**
- **Revenue shortfalls**
- **Bolsters bond ratings & creditworthiness**

A formal reserve policy of maintaining general fund reserves as close to the statutory maximum as possible, which was recently raised by the State of Utah to 35% from 25%. ~ S&P rating letter 2021

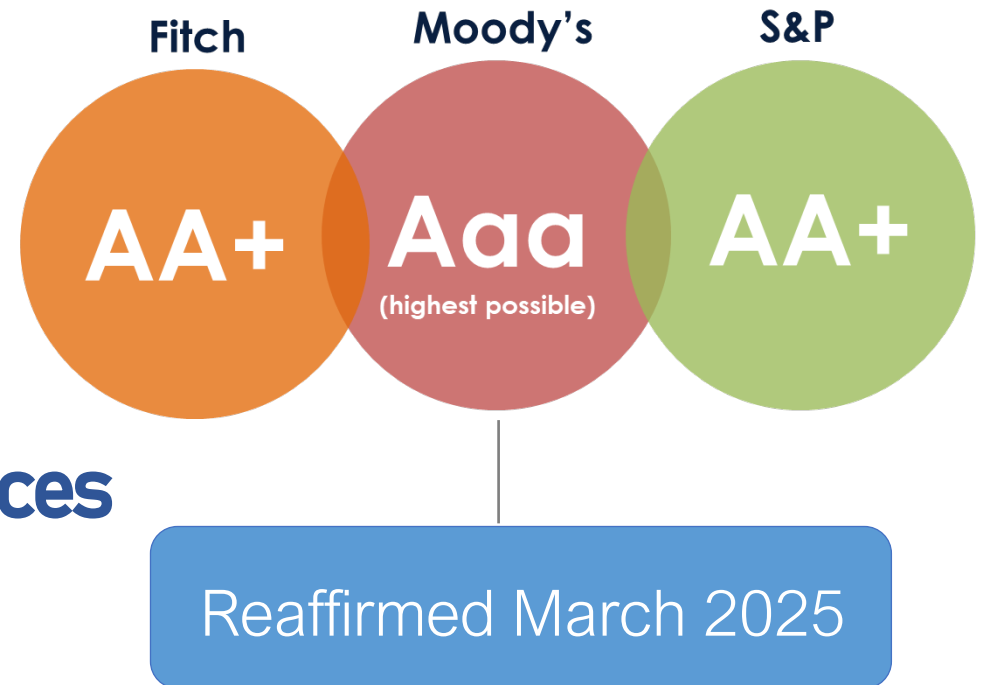
General Fund Balance

Municipality	Fund Balance (%)
Park City	32.30%
Salt Lake City	33.00%
West Valley City	19.02%
Provo	33.00%
West Jordan	28.00%
Orem	29.27%
Sandy	12.67%
Ogden	39.42%
St. George	28.54%
Layton	28.40%
South Jordan	30.13%
Lehi	36.57%
Millcreek	35.17%

Financial Assessment

The 'AA+' IDR and GO bond ratings reflect the city's highest level of gap-closing capacity. This results from the city's high level of revenue control, solid expenditure flexibility and robust reserves, and a low long-term liability burden. The ratings also reflect the city's strong financial management practices and planning, which help mitigate concerns about a concentrated economy supported by the volatile tourism sector. ~Fitch

- **High-level of revenue control**
- **Solid expenditure flexibility**
- **Robust reserves**
- **Low long-term liability burden**
- **Strong financial management practices**



Budget Policies

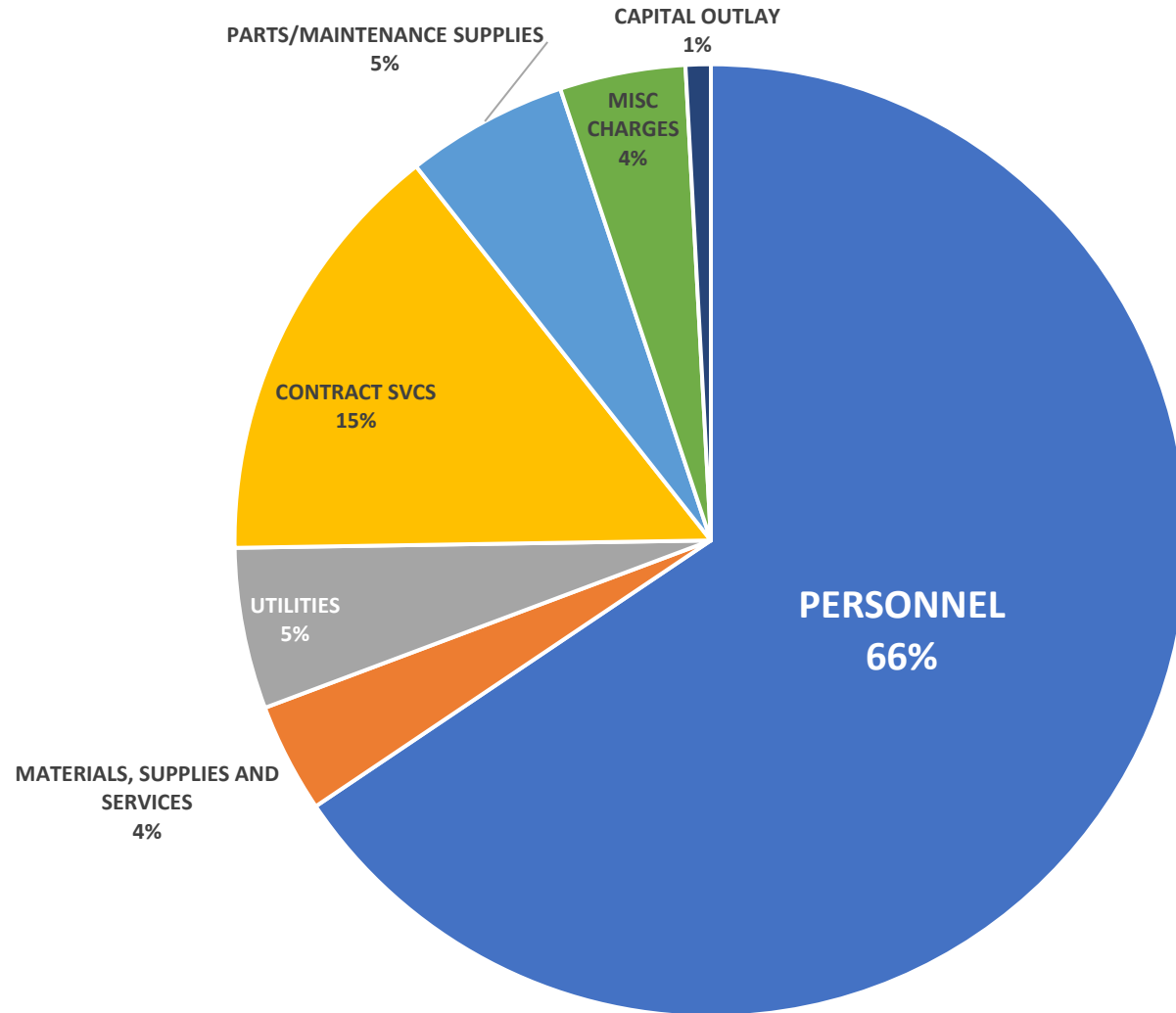
Enterprise Funds

“The city will set fees and rates at levels that fully cover the total direct and indirect costs, including debt service, of the Water, Stormwater, and Golf enterprise programs.”

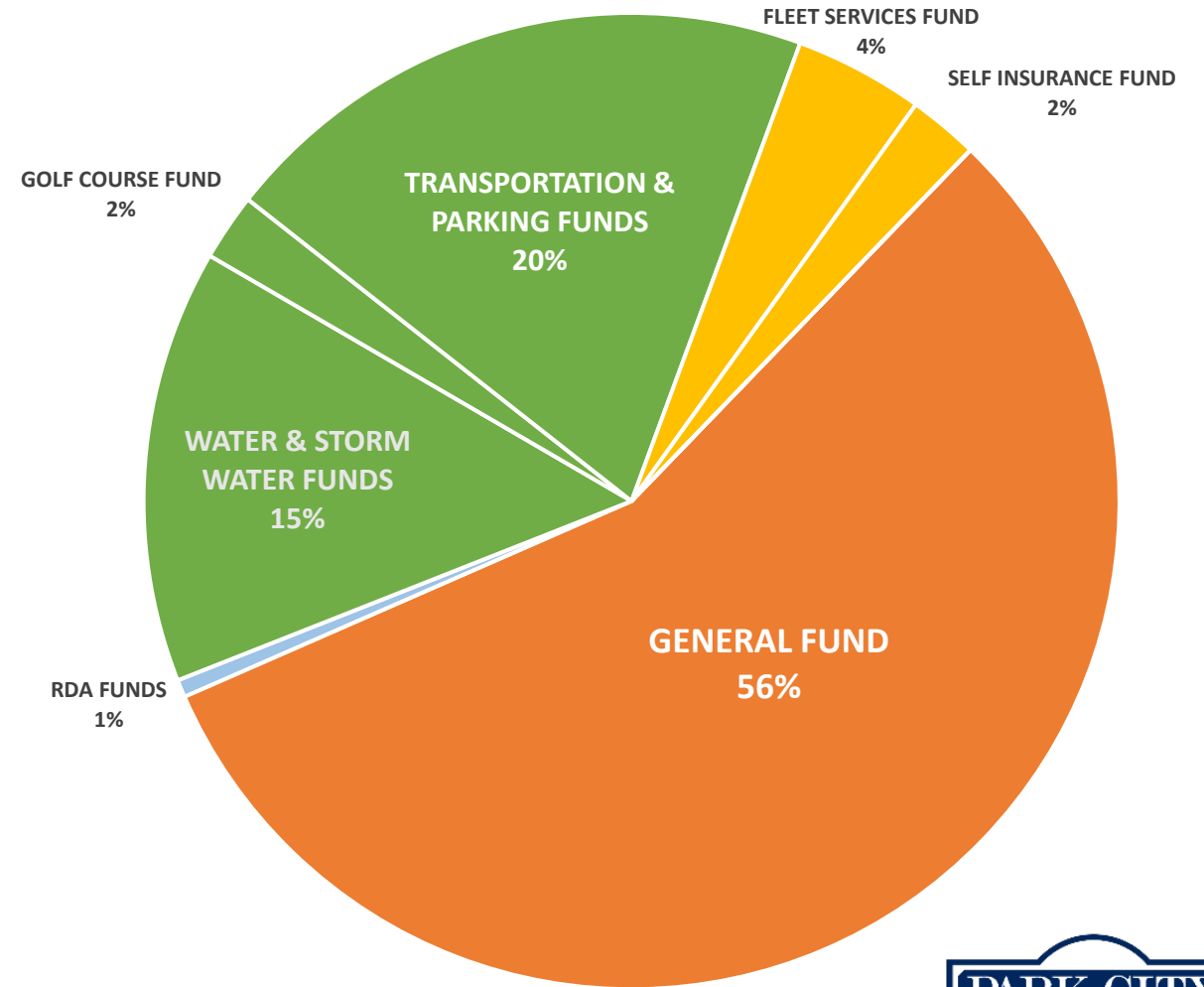
“The City will strive to maintain a fund balance at approximately 25% of operating expenditures in the current fiscal period.”

Operating FY25 Budget

\$95.8M by Type



\$95.8M by Fund

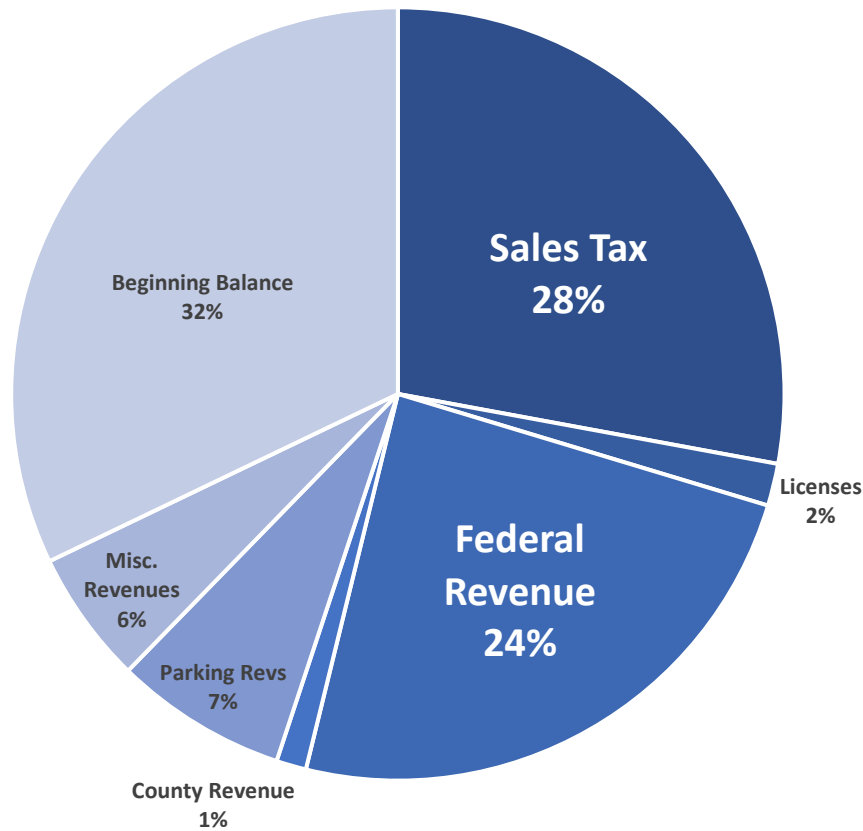


GENERAL FUND RDA FUNDS ENTERPRISE FUNDS INTERNAL SERVICE FUNDS

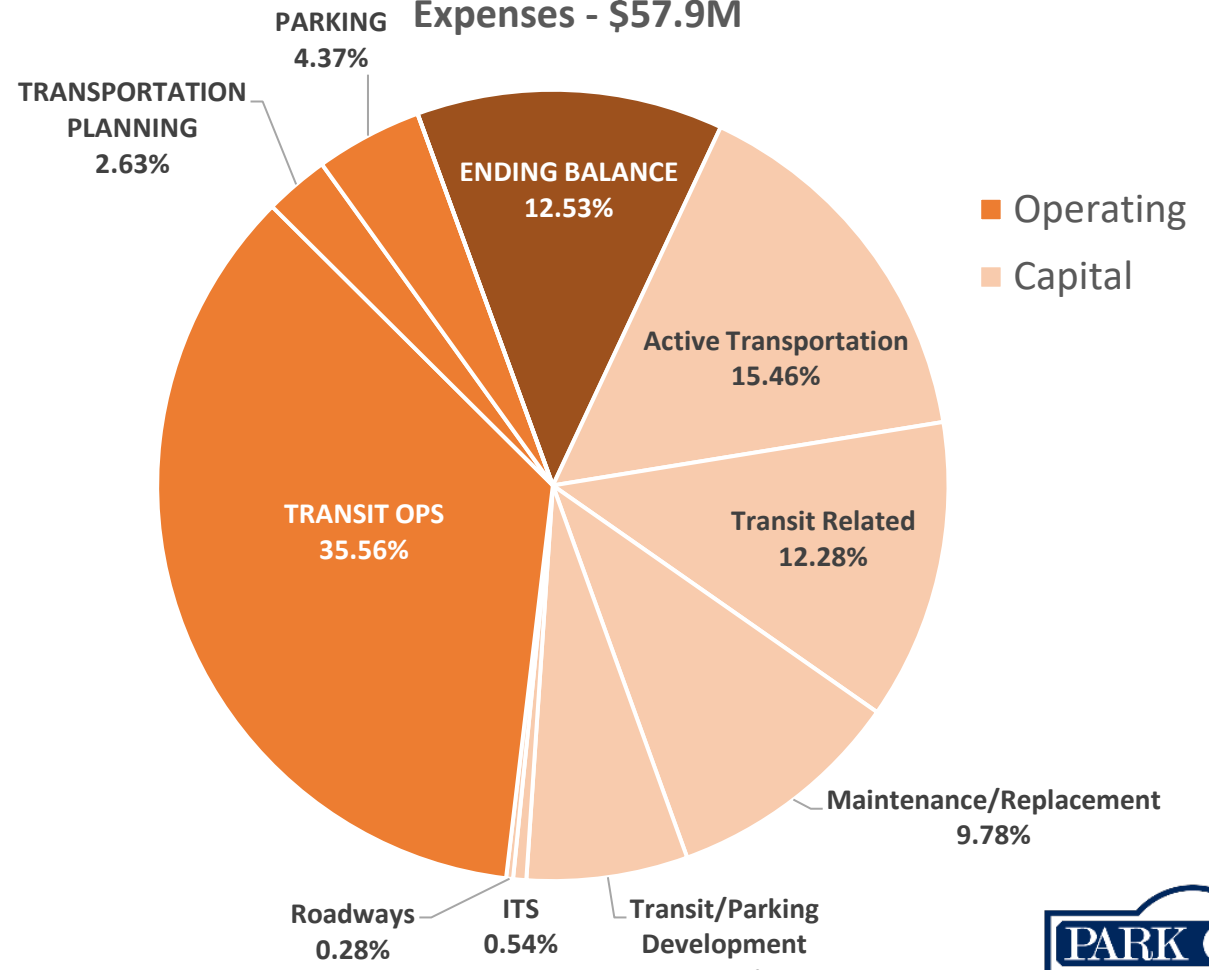


Transportation Fund FY25 Budget

Revenues - \$57.9M

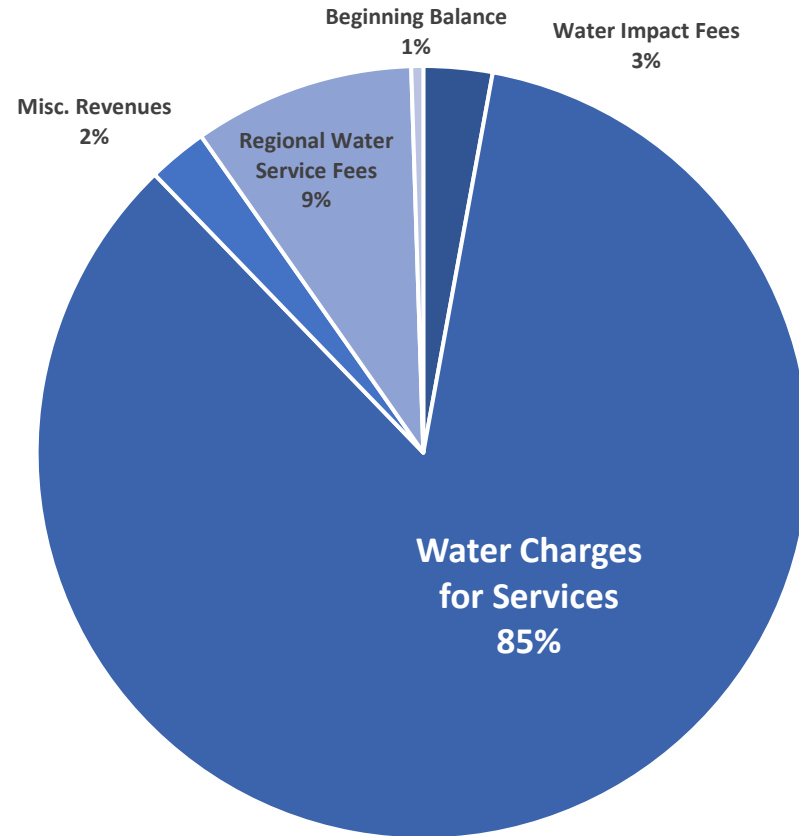


Expenses - \$57.9M

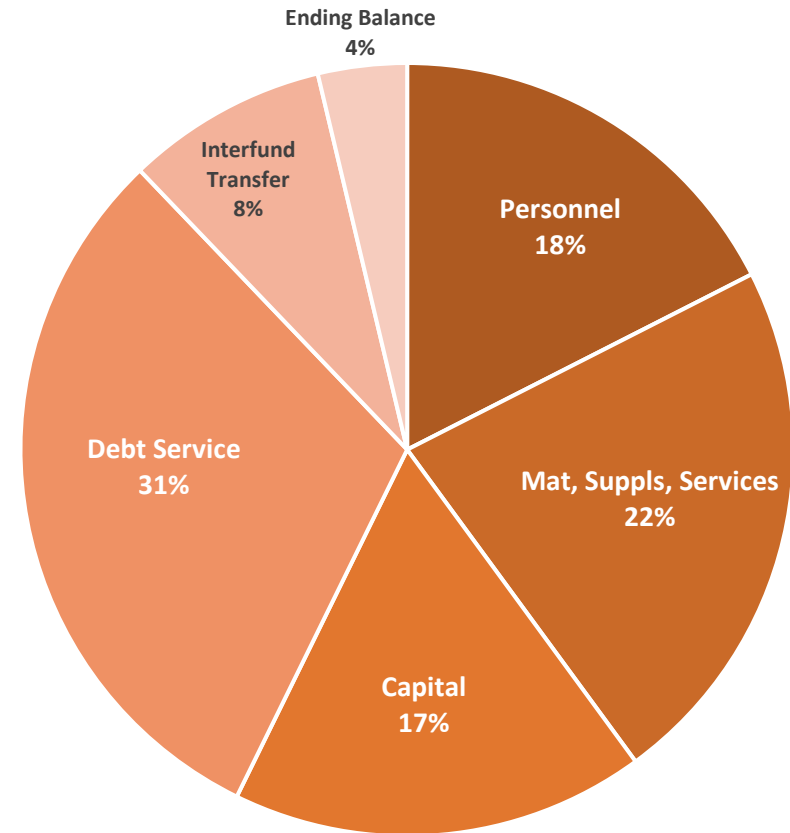


Water Fund FY25 Budget

Revenues - \$29.9M



Expenses - \$29.9M



Budget Policies

Cost Recovery of Recreation Depts

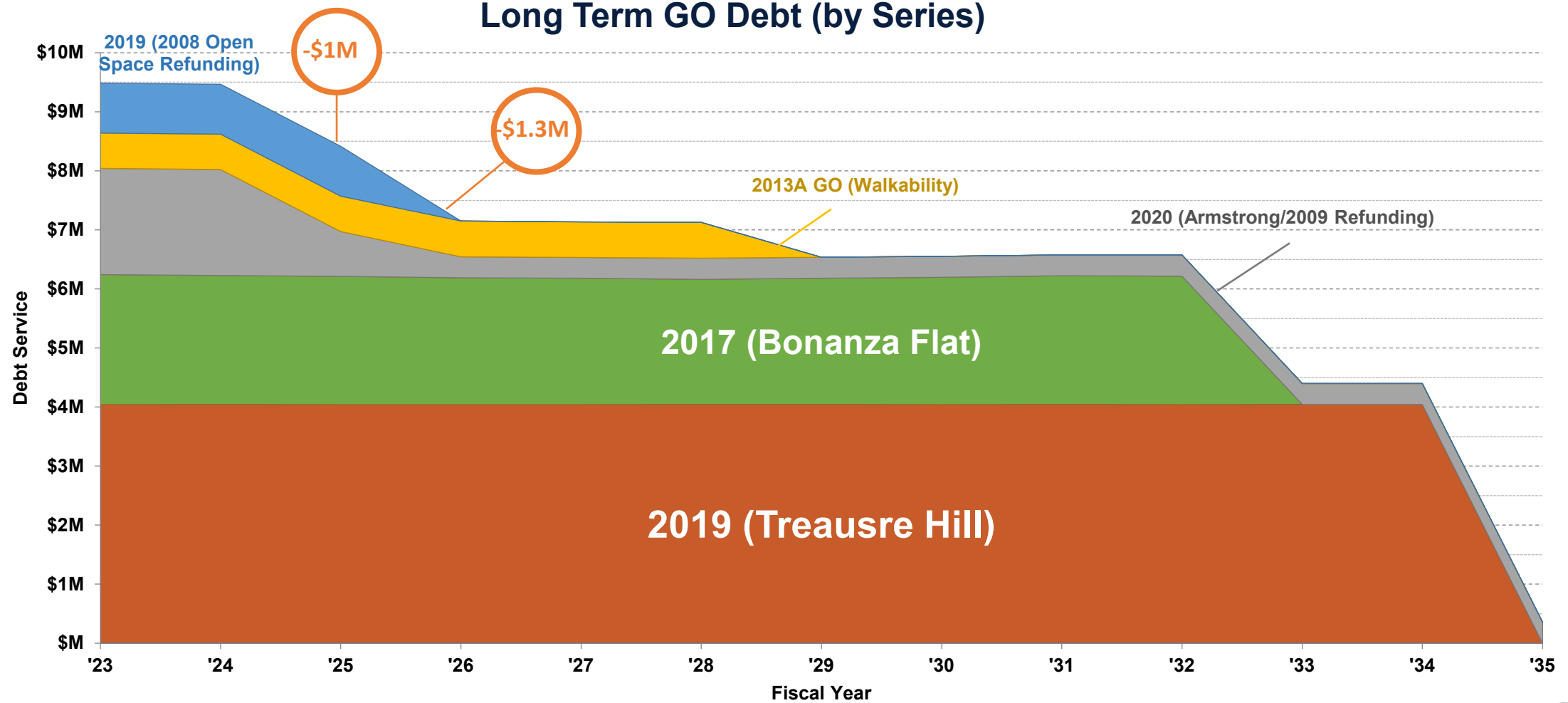
“It is the intent of the City to recover roughly 70% of the operations and maintenance expenses incurred by the Recreation Department, PC MARC, and Ice Arena and 100% of the operations and maintenance expenses incurred by the Golf Course through sources of revenue other than taxes.”

Budget Policies

Debt and Assessed Values

“Direct debt will not exceed 2% of assessed valuation.”

Property Tax Rate Savings



Property Tax Rate Savings

FY25 -\$1M Savings
FY26 - \$1.3M Savings
Total -\$2.3M Savings

Assessed Value	MAX Annual Savings	
	Primary	Non-Primary
\$500,000	\$29	\$52
\$1,000,000	\$57	\$104
\$1,500,000	\$86	\$156
\$2,000,000	\$114	\$208
\$2,340,000	\$135	\$250
\$3,000,000	\$172	\$312
\$3,500,000	\$200	\$364
\$4,000,000	\$229	\$416
\$4,500,000	\$257	\$468
\$7,000,000	\$400	\$728

Citywide Encroachment Review



Intro and Research Overview

- Treasure Hill Work Session
- Fielded questions from Council and community
- Research
- Policy direction
- Council comfort level



Research Overview

- Draper, Salt Lake, Jackson and Boulder
- Chosen due to geographic or socioeconomic comparisons
- Variety
- Common Themes
 - Delegated authority
 - Monetary compensation
 - Enforcement challenges
 - Policy challenges

Challenges!

- Historical
 - Unaware users
 - Long-term use
 - Hard to verify approval
 - Potential rights from previous ownership
- Public Benefits
 - How to measure?
- Enforcement
 - Challenges with revocability
 - Difficult to enforce without either:
 - Voluntary compliance
 - Protracted legal battles
 - Enforcement on known existing issues

City Layout Challenges

- Initial City surveys that don't align with the built environment

ROWs are not aligned with roadways or are significantly wider than roadway



Roadways can be a mix of ROW and Property



City Layout Challenges

ROWs are unbuildable as roadways



Private property extends into roadway



Right of Way vs Property

- ROW

- City owned land designated for Utilities and Transportation
- Designated authority typically given to Engineering Dept.
- Typical practices not codified
- 77 Encroachments issued last yr
- 80% of Encroachment requests are for snowmelt driveways

- City Property

- Not ROW
- Open Space and parks
- No current City policy to address
- Dozen requests/year

Exclusive vs Non-Exclusive Use

- Exclusive private use of public property
 - Ex: Dining Decks, monument mailboxes, patios and porches
- Non-Exclusive private use of public property
 - Ex: Sidewalks, landscaping, heated driveways

Existing Encroachment Examples

- Snowmelt Driveways
 - Non-exclusive use
 - Minimal impacts to ROW
 - Reviewed by Engineering Department
 - Standard encroachment agreement
 - Currently Free
- Dining Decks
 - Exclusive use
 - Reviewed by Council
 - Standardized process
 - Pay annual lease for use

Existing Encroachment Agreement

- Current Provisions
 - Recorded against the property and transferrable with the property
 - Revocability
 - Maintenance Requirement
 - Indemnification of the City

Forward Thinking Policy

- **Why are we here?**
- Additional resource allocation towards existing encroachments
- Need Council direction towards policy
 - Codify current ROW processes
 - Delegate authority?
 - Create internal property processes
 - Consider imposing application fees and/or annual lease fees

CHILDCARE SCHOLARSHIP PROGRAM

March 20, 2025



DISCUSSION



Eligibility programmatic and qualifying criteria



Budget Consideration



Letter of Support- Child Care Availability and Affordability Act

IMPACT REPORT

- **27%** of providers expanded services or hired additional staff
- **60%** households reported improved job stability
- **63%** of participating families served had incomes below 85% of AMI
- **32%** reentered the workforce

Testimonials from Families

“This program has allowed us to stay in Park City—something we thought was no longer possible due to the high cost of living.”

- Sydney J., Park City Workforce

“We were ready to move to another state because we couldn't find anything affordable. Luckily, we got into the program and stayed here in Park City.”

- Anonymous, Park City Resident

Park City

97
FAMILIES

112
CHILDREN SERVED

Key Program Achievements

28

PROVIDERS
PARTICIPATING

Summit County

28
FAMILIES

38
CHILDREN SERVED

Impact on Families

Based on a survey conducted by Upwards in December 2024 and January 2025, the program has delivered substantial financial relief, helping parents stay employed while alleviating job-related stress.⁹

79%

of families reported experiencing significant relief from financial stress.

55%

of child care providers observed improved financial stability for families.

60%

indicated the program enabled them to select a child care provider they would otherwise not have been able to afford.

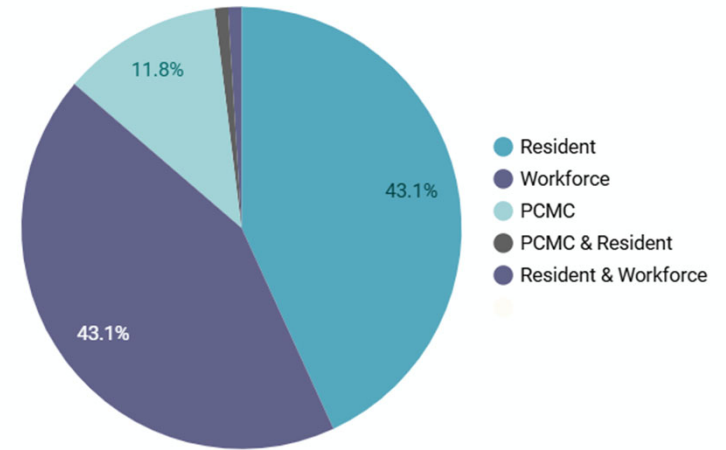
PARK CITY

1881

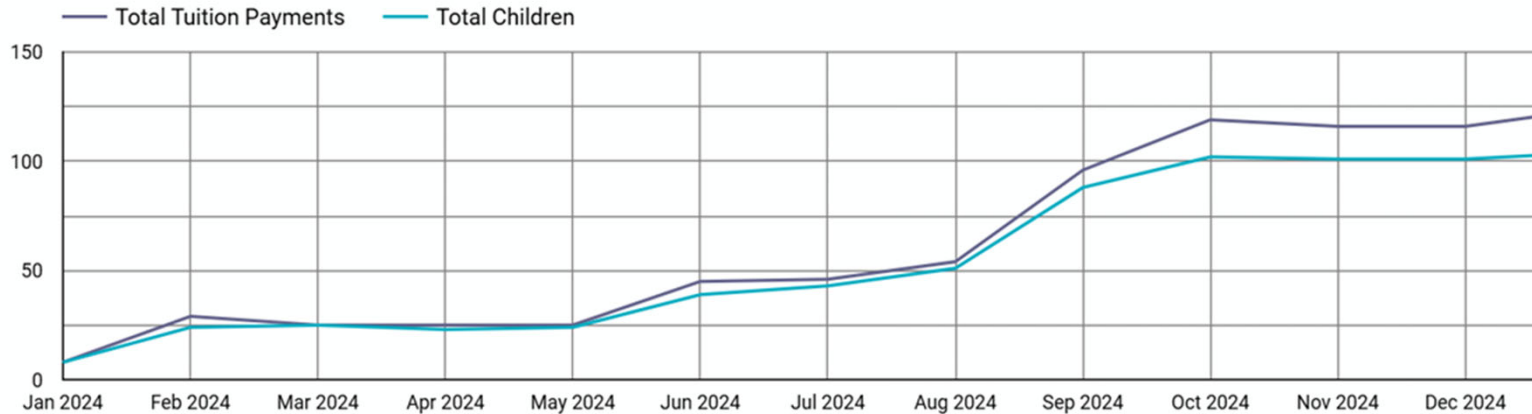


PERFORMANCE DATA

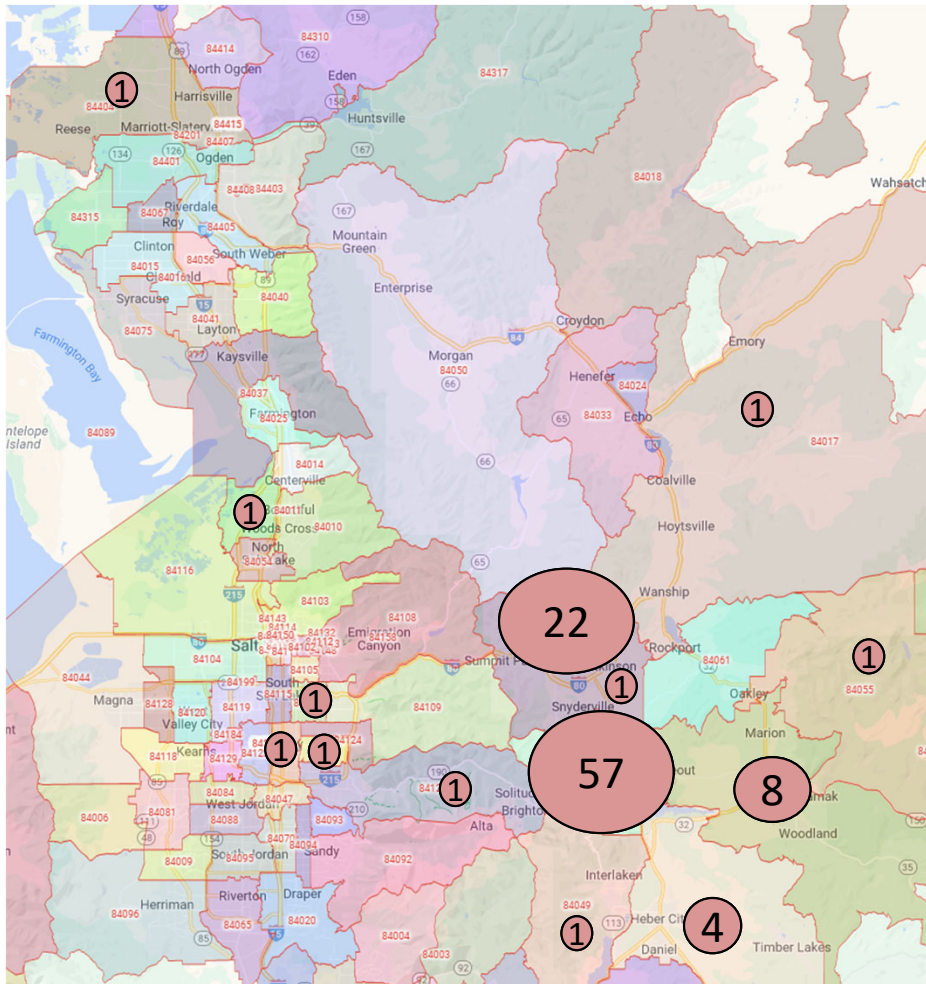
28 Participating Providers
97 Households
112 Children Enrolled
\$457.14 Average Scholarship



Tuition Transactions Over time

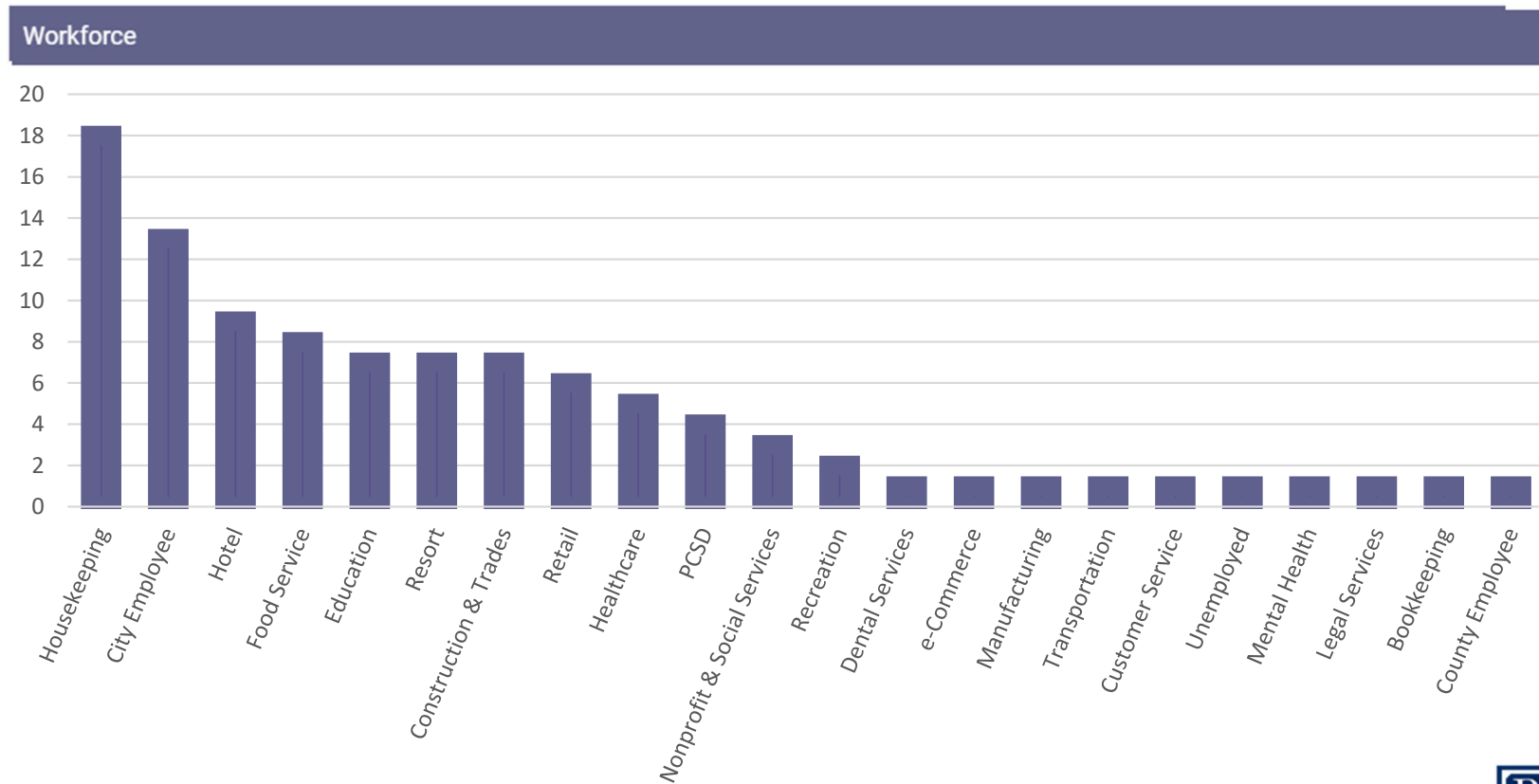


ZIP CODES

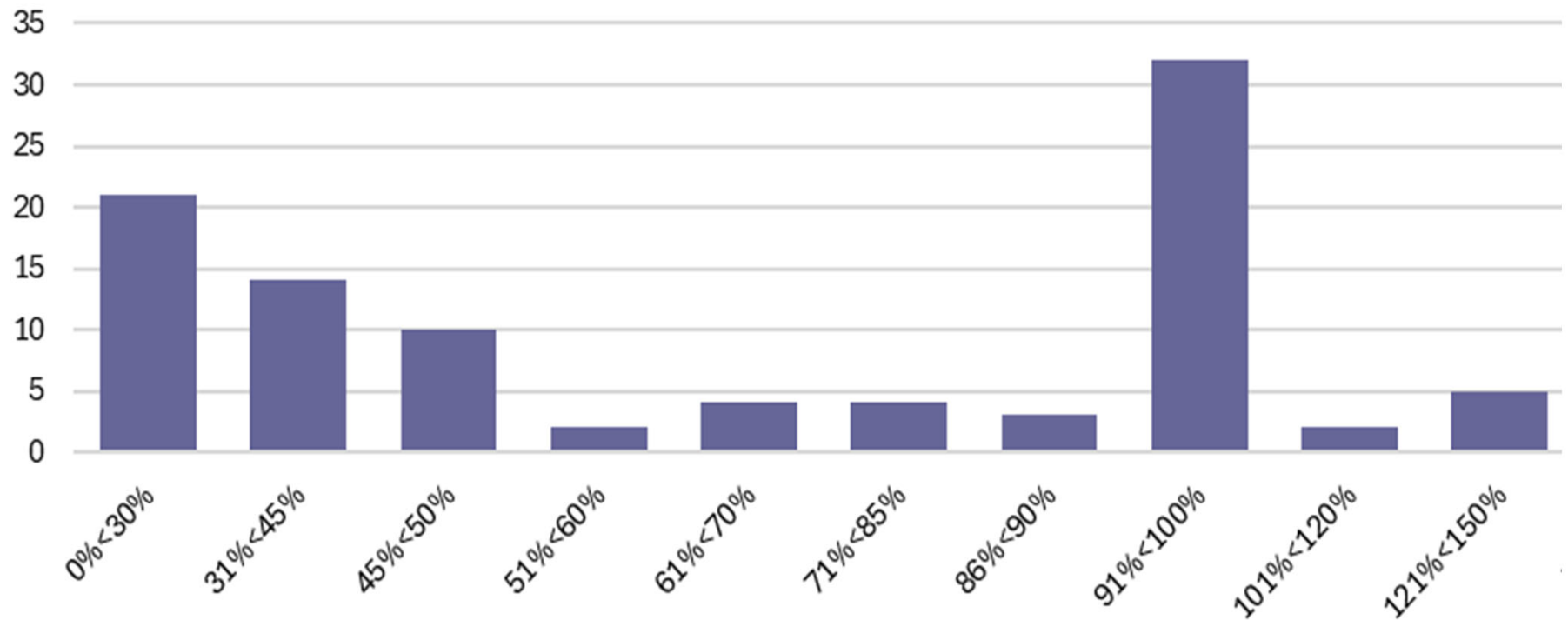


- **57** 84060
- **22** 84098
- **8** 84036
- **4** 84032
- **1** 84017
- **1** 84055
- **1** 84068
- **1** 84049
- **1** 84121
- **1** 84117
- **1** 84107
- **1** 84106
- **1** 84087
- **1** 84404

PERFORMANCE DATA



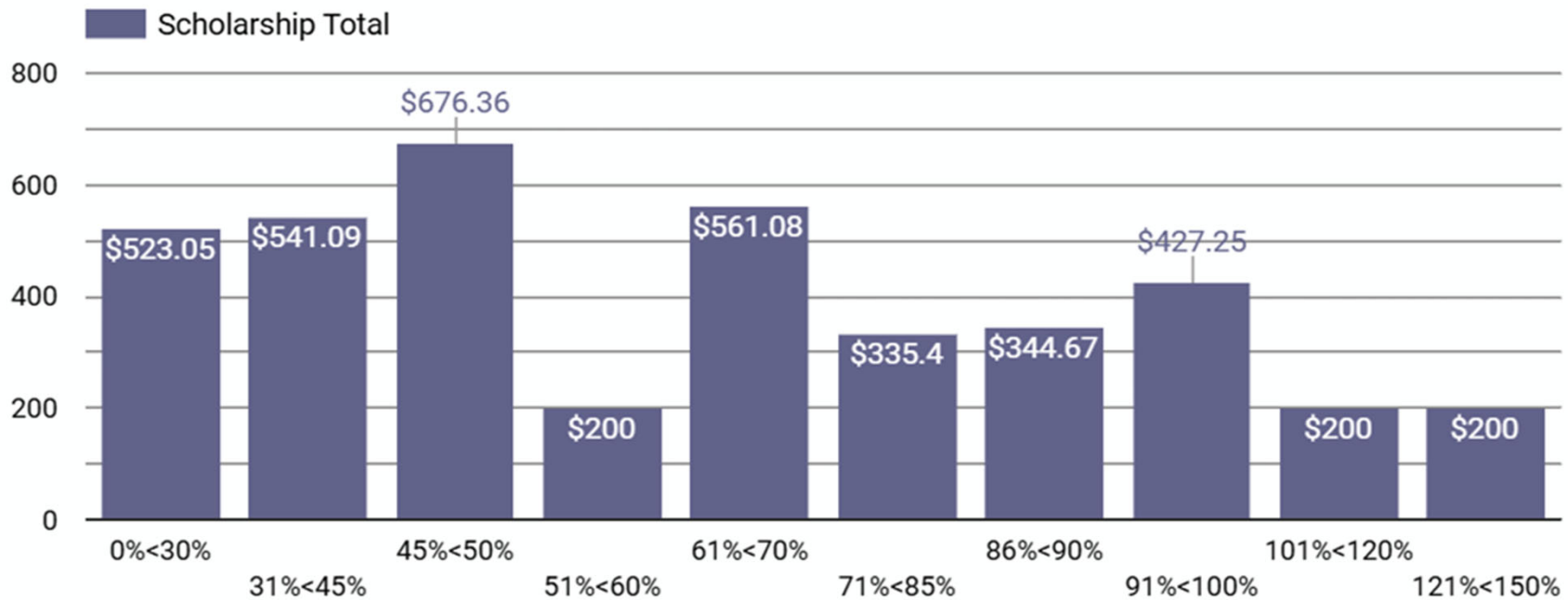
HOUSEHOLD AMI LEVELS



SCHOLARSHIPS

Resident & Workforce

Avg Scholarship Amount By Area Median Income

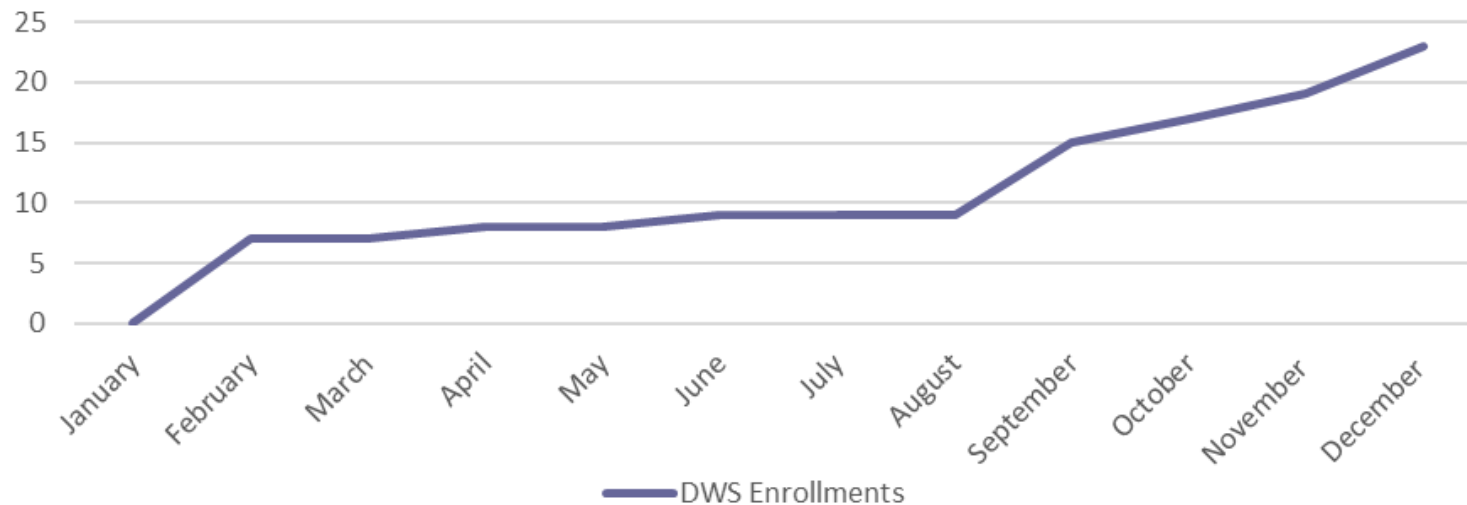


DWS Child Care Assistance

In 2024- DWS Child Care Assistance Program nearly doubled.

64% of new enrollments were also enrolled in the PCMC Scholarship Program.

\$749 average monthly scholarship (\$17,227 total monthly)



OTHER COMMUNITY EFFORTS



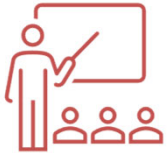
Park City Municipal

- Library Lease
- LMC Amendments (Planning Commission- March 26)



Park City Community Foundation

- Friends, Family, and Neighbor \$500 enrollment bonus
- Free CPR Classes (required for state license)
- Encourage Business Engagement (coordination with Chamber)
- Child Care Task Force



Park City School District

- Preschool Expansion and tuition assistance



CAPACITY

Love and Learning - 33 children with 8 scholarship children enrolled

Mountain Sprouts- 56 children with 6 scholarship children enrolled

Existing Providers Reported strengthened financial stability

- 27% expanded services or hired additional staff
- 20% receive incentives for serving children enrolled in DWS

PCSD Preschool Expansion- Capacity and Services



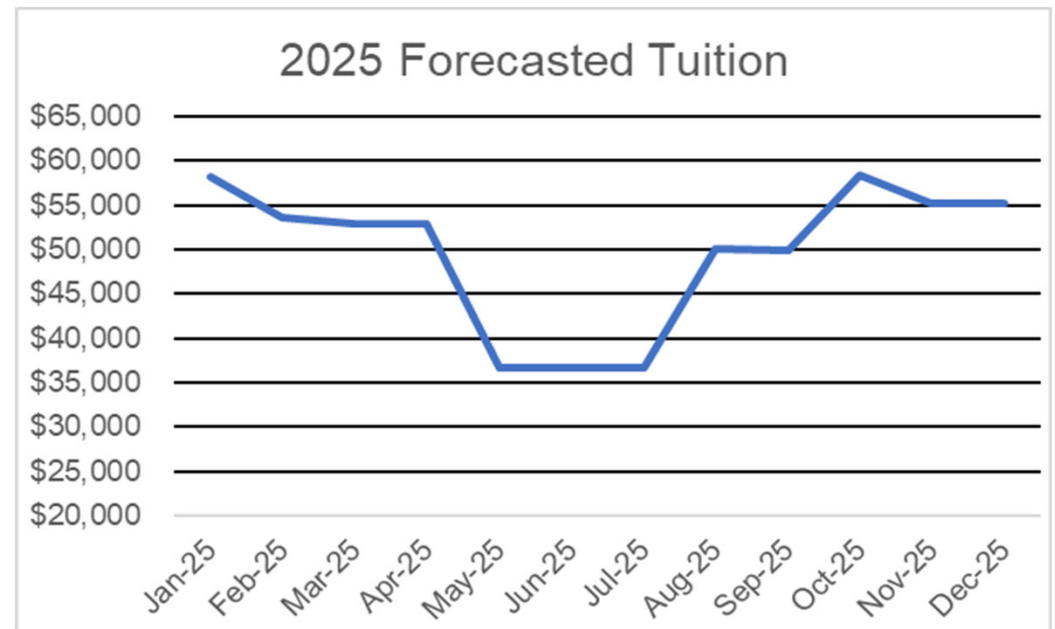
FUNDING STATUS

\$349,580 Awarded

\$650,420 Remaining

- \$349,580 Awarded
 - \$309,380 Scholarships
 - \$40,200 Provider Incentives
- \$650,420 Remaining

Funds Depleted ~December 2025
~\$294,288 to continue Program
through FY26



PROGRAM COMPONENTS



State
Funding



Eligible PC
Resident
Households
&
Scholarship
Amounts



PCMC
Employees
&
Scholarship
Amounts



Federal
Funding



Eligible PC
Workforce
Households
&
Scholarship
Amounts



Eligible
Providers &
Incentive
Amounts



DISCUSSION



Eligibility programmatic and qualifying criteria



Budget Consideration



Letter of Support- Child Care Availability and Affordability Act

A background image of a swimming pool with several people, including children and adults, in the water. The image is slightly faded to allow the text to stand out. In the foreground, a woman in a red swimsuit is interacting with a young child in a blue and orange swimsuit. To the right, another woman in a black swimsuit is visible. In the background, there are lounge chairs and other people sitting at the edge of the pool.

PC MARC AQUATICS

PARK CITY

1884

Mission Statement

Enriching the lives in our community through exceptional people, programs and facilities.



Project Timeline

June 2022: Water Design Group completes a pool assessment of existing aquatics facilities at the PC MARC

July 2022: City Council directed the Recreation Team to begin the process of replacing the PC MARC Aquatics Facilities.

February 2023: The Recreation Team discussed a wide range of recreation needs before the November 2023 GO Bond for Recreation Facilities, including new PC MARC pools.

February 2024: The Council received an update on the conceptual designs for the PC MARC Aquatics Facilities project.

Project Timeline

May 2024: The Council executed an Amendment with VCBO not to exceed \$426,500 (total contract \$513,500) to develop construction-level documents to replace the PC MARC Aquatics Facilities. After considerable effort and scrutiny, the PC MARC Aquatics Facilities project received a Conditional Use Permit from the Planning Commission on May 8, 2024.

November 2024: On November 7, 2024, the Council received an update on the final pool designs and supported bidding the project for construction.

February 2025:

- Feb 11: RFP Pre-Bid meetings were held
- Feb 25: RFP Bid Opening was held

Construction Budget & Bids

- Four bids were received, ranging from \$9,467,000 to \$10,278,930.
- CIP 0598 for the PC MARC Aquatics Replacement project has a balance of \$7.7 million, including a \$200,000 Summit County RAP Tax grant.
- The Recreation Team requested an additional \$2,240,350 for the FY26 budget process, bringing the total aquatics budget to \$9,940,350. This amount includes a 5% contingency fund for the project.

Project Options

- **Budget additional funds** to contract with Northridge and remain on schedule: Recreation submitted an additional FY26 CIP request to potentially close the \$2,240,350 funding gap.
- **Scale back project scope:** The original concept designs had a smaller leisure pool and replaced the six-lane lap pool with a similar one. In response to public engagement, the lap pool was expanded from 6 to 8 lanes, causing the pool to shift locations and requiring the chiller to be replaced and relocated. The leisure pool also expanded in size and amenities based on public input.

Project Options

Value Engineer the Project: The pool design would remain the same, but elements could be removed from the project to reduce costs.

- Eliminate the Hot Tub = \$250,000 savings
- Eliminate the Synthetic Turf = \$105,000
- Eliminate Climbing Wall and Mining Structure = \$80,000
- Remove the Rock Veneer and replace with decorative block = \$70,000
- Relocate existing chiller in lieu of replacing with a new chiller = \$200,000
- Eliminate demolition of existing recreation pool, deck, and equip vault = \$105,000

The total cost savings are approximately \$800,000



Questions & Comments

An aerial photograph of a mountain town covered in snow. The town features numerous buildings with snow-laden roofs, some with colorful facades like green and blue. The surrounding landscape is a vast, snow-covered mountain slope. The title text is overlaid on the upper half of the image.

PUBLIC ART Program Structure And PAAB Code Amendments

Public Art Program Recommendations

Discuss the Public Art Program's current management structure and consider an option to publish a request for proposal (RFP) for project management services.

Consider a recommendation from the Public Art Advisory Board (PAAB) to create a grant process for arts & culture organizations.



Code Amendments

Recommendations to better align with other City boards:

- The PAAB will consist of between **five and nine members**. The City Council may appoint a Council Liaison.
- All members **must live within Park City municipal boundaries**.
- The Board will **follow the City's Procurement Rules** and processes that generally foster broad-based competition in procuring public art.
- A **maintenance schedule** shall accompany each piece as it is accepted into the collection. The Public Art Advisory Board shall review the Park City public art collection on an ongoing basis or as needed for general maintenance and repairs.
- If the structural integrity of an artwork is critically damaged or risks causing harm, the City Manager may authorize its immediate removal and placement in storage. The Public Art Advisory Board will make a recommendation on the repairing, resiting, or deaccessioning within a reasonable time following the removal.

Ordinance Amendment

BE IT ORDAINED BY THE CITY COUNCIL OF PARK CITY, UTAH, THAT:

Section 2-8-21 of the Park City Code is amended and adopted to read as outlined in Exhibit A. This Ordinance supersedes Resolution 23-2024, all other previously adopted resolutions establishing policies for the Public Art Advisory Board, and any other conflicting provisions of previously adopted ordinances and resolutions. This Ordinance shall become effective upon publication.

