



**PARK CITY COUNCIL MEETING
SUMMIT COUNTY, UTAH
January 7, 2022**

PUBLIC NOTICE IS HEREBY GIVEN that the City Council of Park City, Utah will hold its special City Council meeting at the Marsac Municipal Building, City Council Chambers, 445 Marsac Avenue, Park City, Utah 84060 for the purposes and at the times as described below on Friday, January 7, 2022. To participate virtually, follow the public meeting information at www.parkcity.org.

SPECIAL MEETING - 1:30 p.m.

I. ROLL CALL

II. OPEN COUNCIL SEAT INTERVIEWS

1. Interview Ed Parigian, Michael Franchek, Aidan Lehfeldt-Ehlinger, Jamison Brandi, William "Bill" Ciraco, Michael Wong, John Greenfield, Mark Switzer, and Christopher Cherniak for City Council Seat
[Council Vacancy Interview Schedule](#)
[Council Seat Applications](#)

III. ADJOURNMENT

A majority of City Council members may meet socially after the meeting. If so, the location will be announced by the Mayor. City business will not be conducted. Pursuant to the Americans with Disabilities Act, individuals needing special accommodations during the meeting should notify the City Recorder at 435-615-5007 at least 24 hours prior to the meeting. Public comments can be accepted virtually. To comment virtually, use eComment or raise your hand on Zoom. Written comments submitted before or during the meeting will be entered into the public record, but will not be read aloud. For more information on participating virtually and to listen live, please go to www.parkcity.org.

***Parking is available at no charge for Council meeting attendees who park in the China Bridge parking structure.**

Council Agenda Item Report

Meeting Date: January 7, 2022

Submitted by: Michelle Kellogg

Submitting Department: Executive

Item Type: Staff Report

Agenda Section:

Subject:

Interview Ed Parigian, Michael Franchek, Aidan Lehfeldt-Ehlinger, Jamison Brandi, William "Bill" Ciraco, Michael Wong, John Greenfield, Mark Switzer, and Christopher Cherniak for City Council Seat

Suggested Action:

Attachments:

[Council Vacancy Interview Schedule](#)

[Council Seat Applications](#)

Council Vacancy Interview Schedule

Friday, January 7, 2022

1:30 p.m. – Council members review questions
1:40 p.m. – Ed Parigian
2:05 p.m. – Michael Franchek
2:30 p.m. – Aidan Lehfeltdt-Ehlinger
2:55 p.m. – Jamison Brandi
3:15 p.m. – **Break**
3:25 p.m. – William “Bill” Ciraco
3:50 p.m. – Michael Wong
4:15 p.m. – John Greenfield
4:40 p.m. – Mark Switzer
5:05 p.m. – Christopher Cherniak

Tuesday, January 11, 2022

4:30 p.m. – Council members review questions
4:40 p.m. – David Dobkin
5:05 p.m. – Henry Evans
5:30 p.m. – Ryan Dickey
5:55 p.m. – Jim Bauer
6:15 p.m. – **Break**
6:25 p.m. – Laura Suesser
6:50 p.m. – Tatiana Prince
7:15 p.m. – Alexandra Ziesler
7:40 p.m. – Tania Knauer

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Name: Ed Parigian

Mailing Address:

Home Address:

Phone:

Email:



Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

For 16 years, I have been active in the community through volunteerism, sports, activism, boards, committees, etc. I have come to know, by name, a whole lot of locals within a wide range of demographics. The things that endear me most to Park City are how much we like each other, how we see each other and say “Hi, how’s things?”, and how we together fight what needs to be fought. There’s a mountain town grittiness here, a mother bear protectiveness, rooted many years ago and carried through to this day...people who care about what PC has been, is now, and will become. People living their lives, raising their children to be Miners, trying to have some fun in between, and doing good things all along. The more I learn, the more I want to be a part of maintaining what makes PC a great place to live.

I have an inquisitive brain, an ability to think out-of-the-box, and lots of energy. I am well-educated, with a BS Accounting (magna cum laude) and MBA Entrepreneurial Enterprise from Babson. I’ve worked in many industries, for small, medium and large companies, as well as having my own consulting business. I feel I have the background, passion and pragmatism to make a difference, like so many locals before me.

I am a problem solver by nature. My best successes have come when people say “it can’t be done”. To me, that’s a direct challenge. Today, we have challenges here that many say can’t be solved. And we have a City Council committed to working hard to solve them. I have a pretty clear idea of what the community wants, I know how money works, and feel I have the skills and cumulative knowledge to help us find the right balance for our community’s health.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

- I ran for City Council in the 2019 election, finishing 4th (3 were elected) out of 7 total candidates. I received a total of 773 votes in the final election. Though I did not get elected, the process of running, the conversations I had, and the feedback I received reinforced my belief that my thoughts and goals were in line with what the community wanted. I believe they are as relevant today, if not more so, as they were 2 yrs ago.

- I am a member of the Recreation Advisory Board (RAB), filling a vacancy in 2016, and renewed in 2017 and 2020. During my tenure, I was on the sub-committee tasked with adding an additional protective layer to our larger parks, a direct result of my advocacy to put the Library Field in a protective easement, allowing locals and visitors to forever use and recreate on this 2-acre urban gem. Our RAB committee spent over 2 years developing the Urban Park Zoning District, now part of the PC Land Management Code, section 15-2.26.

- In 2017, I applied for the Council seat vacated by Andy Beerman when he was elected mayor. From what I heard, I placed well, though ultimately not appointed.

- I currently serve on the WALC II Committee exploring active transportation options within Park City, specifically the Bonanza/Kearns/Park/Iron Horse corridors, and tasked with recommending investment of the remaining \$5M from the \$15M Walkability Bond of 2007, from both within the original WALC project list, and any other needs WALC II could identify.

- I served on the Park City Off-Leash Task Force in 2016, charged with analyzing the effects of the City's decision to make Round Valley and Library Field off-leash areas.

3. Do you have involvement with the Park City Municipal Corporation beyond being a resident (ie, business relationships, historical issues, current issues, etc.)?

- I have had 2 part-time jobs with PCMC for several years now...Curling Instructor (year-round) and Kickball Umpire (seasonal).

- I live in and rent the historic home at 1302 Norfolk Ave, which is now owned by the City. I have lived there since Oct. 2006 (15+ years)...the City purchased it in Dec. 2018.

I have no business associations with PC Municipal or within Park City. My only bias and motive in seeking this Council seat is to do what I can to help the future of Park City.

4. In your opinion, what is the role of municipal government?

First off, the role of municipal government is subject to Federal and UT laws, so we are limited to providing and regulating what has been given to us by these entities. Specifically, and probably most importantly, a municipal government's role is to provide effective police, fire, traffic/transportation and schooling. Beyond that, there is enforcement and management of the Municipal Code, covering items such as licensing, building regulations, health issues, noise abatement, special events, and the Land Management Code, which dictates the how, what, where of development (all subject to UT laws and specific landowner rights, of course).

In addition, the role of the municipal government is to study issues brought forth by the public, and recommend options for the City Council to decide.

5. In your opinion, what is the role of City Council?

The City Council is an elected body that serves at the will of its citizens. The Council enters into legal contracts, approves the annual budget, directs municipal projects, and reflects the tone, goals and aspirations of the community. Also operating under Federal and State laws, it is given some latitude in interpreting those. Elected officials are entrusted by the voters to make decision for the community based on what they think is reasonable, doable, and legal.

To do so, Councilmembers need to be out and about, integrating with the people, talking to as many constituents as they can. It is critical to know them on a first name basis. This is where I believe I have excelled. I volunteer regularly at the Egyptian and Eccles, am Treasurer of Recycle UT, active at City meetings/gatherings. I play tennis, referee hockey, and play in the hockey, co-ed softball and men's golf leagues. I was a KPCW DJ for 5 yrs. I have been active and vocal at Planning Commission and City Council mtgs. Through all this activity I have come to know many locals and PCMC staff.

Another role is to be proactive....

- In 2006, I started in the co-ed softball league and saw we had no recycling at City Park. In 2007, I put out 20 bins and collected 3 tons entirely on my bicycle and wagon...zero carbon footprint. The next year, the City began its recycling program for City Park, Main St and Quinn's.

- In 2016, in response to potential building pressures, I led the Save the Library Field movement by being polite and respectful of the process, when others wanted to be belligerent and go to court. Not only were we successful in securing a permanent easement, but I made a lot of friends during this process.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

I was not a candidate in 2021, but ran in 2019. My campaign centered on a local-centric view, seeking to reconcile community happiness within a popular tourism destination. Among those issues were housing, equity, diversification, balance. The 3 main issues (among many others) I championed in 2019, were:

- 1) Imagine an Arts & Culture District that incorporates our Core Values, serving as many of our locals and visitors as possible. My vision of an art-centric village, including the Homestake lot, combines a lot of the planned A&C maker and outdoor spaces with 250 restricted rental units, ranging from 50% AMI to near-market pricing, insuring a diverse local demographic and a lively village atmosphere, right on the bus lines, reducing traffic by having people living close to work and a wide array of existing amenities.
- 2) Diversify our local economy with non-tourism related, good paying jobs. Tourism is in our DNA at this point, which is all well and good, but there are inherent long-term risks in being a one-trick pony, as we briefly saw with COVID and could see with climate change. If skiing goes away, or is limited in 50-100 years, it will affect us more if we don't plan for it. I believe we can weather that storm better by becoming a more complete, sustainable entity.
- 3) Seriously deal with the community problems created by nightly rental/2nd home ownership, which are many. Nightly rentals deplete the local housing stock, which means year-round residents have less to choose from and pay higher rents. Nightly rentals create income for the owner, which subsidizes the cost to purchase a unit they may not have been able to otherwise afford, which in turn forces market prices higher, creating a never-ending cycle of less and less rentals and higher and higher home prices.

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

Yes, I would be absolutely committed to this position...be ready, read the packets, learn the subject...prepared to participate in even the smallest of agenda items. My current situation affords me the luxury of making my own schedule for the most part. I have 3 part-time jobs. If appointed, I will leave my hockey referee job and be removed, by law, from my current City employment, leaving me with only my small property management business (2 bldgs), plus the City Council. I already read a lot of the Council/Planning packets and attend a lot of meetings, so I am used to doing that already. And, by being active in the community, I am well versed and reasonably educated in most of the "hot" topics. In addition, through my involvement, I already know and have worked with a lot of the PCMC staff.

I think my long-time involvement in so many aspects of the community, from volunteerism, advocacy, activism and sports, through participation in the municipal process at many levels, the election process in 2019, and the recent visioning process gives me a leg up and a head start in getting up to speed as a member of Council.

Additionally, I feel I have the thick skin required of this position. I have been a hockey referee for 18 yrs now, which requires the thickest of skins and the ability to deal with and diffuse conflict and anger...in real time. Seriously, though, I am confident in my positions, and believe they are well-founded in facts and support within the community. I stand ready to have an adult conversation with anyone on any issue. Sometimes, a good conversation will yield to a change of my vision, and I'm all about continuing my learning and growth as a human being.

8. What do you think Park City does well? What could Park City do better?

To be clear, Park City does a LOT of things well, and I agree with most of the goals and actions to date, given the many competing interests and agendas. We have great recreation facilities, extensive free bus service, first-rate police, fire and schools, and environmental policy and goals as good as any. But, as with all works in progress, there is room to learn, improve and move forward on all fronts.

One thing that worries me is the ever expanding demographic gap we are seeing. The lower and middle classes (monetarily speaking), that wide bedrock of working locals essential to any community, is getting priced out. In the long-term this may prove to be a detriment to having long-serving locals as the basis of our town's character. I am a student of our history, and what endears me most to PC is the cast of local characters that have formed the foundation of this town's ethos over the years. I think it is critical to maintain that.

I want more, younger locals to participate in that journey and celebrate PC for what it has always been. Younger locals will tend to spend their money where they live, keeping our economy vibrant. The slow progress toward meeting our affordable housing goals, and there are many reasons for that, is concerning. Currently the goal is 800 units by 2026, and we are nowhere near achieving that. Given the state of the real estate market, with long-term rental units dwindling (especially for people with pets...we are a package deal in PC, after all), and rents skyrocketing, that 800-unit goal is probably on the low side right now. I think we need to step up the pace.

And then there is the traffic...

9. Do you agree with the “SEAT” pillars identified as a result of the 2020 Vision? Please explain your answer.

In a word...yes. Each SEAT Pillar represents the cumulative results of past and present visioning vis-à-vis actions taken. I was honored to be included in the 2020 Visioning process as a Think-Tank participant. Vision 2020 refined the 4 former Critical Priorities into what have become the 4 SEAT pillars (very similar, just restated somewhat). Both the Critical Priorities and SEAT pillars follow from the City's stated Core Values, again derived from community feedback.

Ironically, the current “Pillars” derived from Vision 2020 are very similar to the “Community Ideals” developed from Vision 2009, which means we are still a work-in-progress and have a long way to go. Not to say we haven't made progress on them, but more so that the challenges we face are moving faster than our actions, particularly along the lines of housing, affordability, equity, traffic, managed growth, and diversified economy.

One thing that came thru loud and clear from Vision 2020 is that the community seeks faster action at this point, that these issues have been around a long time and are headed to a crisis point...the people want to see more progress. Indeed, 67% of Vision 2020 respondents said the City has been acting on these issues but needs more urgency. Per Vision 2020, “Embracing Bold Action” is the “Roadmap to the Future”. Adding to the complexity, however, is that many local issues have now become large enough to be considered regional issues, and thus require regional collaboration to fully address.

In a perfect world, the priorities resulting from a future Vision 2030 would shift from action-oriented to maintenance-oriented. We know that won't happen, but I am fully prepared to think out-of-the-box, be bold, look at all possibilities, engage the experts, listen to all sides, and make some substantial progress.

10. What unique idea do you have for the City that hasn't been presented before?

We have all heard about "unique" ideas that are just not feasible given our reality...probably why they are unique. I think my ideas below are founded in reality and are fiscally responsible. There are many short-term fixes that have been proffered, and surely we should explore all of them. I like to also think long-term, because I'm assuming we will be here a long time. Addressing some of our known long-term pressures now is pro-active, cheaper and allows for more thought than short-term, re-active actions. Here are 2 examples, which can be added to the quiver of other tools we can use:

- allocate funds, say \$3M/yr (or whatever we can afford) to purchase homes in Old Town and/or Prospector and convert them to deed-restricted affordable housing rentals. As a non-profit, we can offer deductible donations to purchase some of these homes below market. Long-term, we both add to the existing affordable housing stock and remove them from the potential 2nd home/nightly rental pool. In 50 years, we have 50-100 units, or more. Not huge in the big picture, but, for \$3M/yr, and compared with the exorbitant cost of building new, I think this is a good program, and relatively easy to implement, to get some housing in the locations we want them...on the bus lines, near local amenities...walkable.

- start the process toward diversifying our economy by giving grants/loans/office space/advice, etc. to existing/future non-tourism ventures that will provide good, long-lasting wages now and into the future. This should be a public/private partnership where the City ties to existing incubator/accelerator firms, or the U of U or other colleges. Home-grown businesses have proven to be beneficial to communities that host them. Somewhat long-term, but the point is to get the programs started.

Thank you for your consideration! ☺

11. Do you meet all the minimum requirements stipulated?

Yes

- Be a United States citizen at time of filing for candidacy;
- At least 18 years of age;
- A registered voter in Park City;
- Reside in Park City during his/her term of office;
- Have been a resident of the City for at least 365 consecutive days
- May not be absent from Park City continuously for more than 60 days without the Council's permission;
- Be a mentally competent person;
- Not be a person convicted of a felony; and
- Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: Michael J Franchek _____

Mailing Address: _____

Home Address: _____

Phone: _____

Email: _____

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

I am active and well-versed in Park City politics. I have interfaced and communicated with most City departments over the past several years. I am a past City Council candidate. The City Council and Mayor's office has lacked transparency and diversity in the past few years. This has caused public outrage and division within our community. It is time for intelligent and cooperative discourse. I am an advocate for transparency and accountability.

I stand with the community on major public issues that the past administration and council has stood against public opinion.

I have studied and understand the key issues facing Park City, developments at PCMR and Deer Valley, The Arts and Culture project and the soils project. I have spoken to council and department heads about my concerns (and public concerns) about these projects.

My experience in real estate development and Credentials as a LEED Accredited Professional (sustainable Design and Construction) bring relevant experience to the table with regards to sustainability. I am a published and experience expert on Water Conservation. This is an issue of critical importance that needs to be further addressed by the City.

I am not afraid to tackle issues head-on, there is a need for effective representation and dignified dissent in council.

Finally, I am an experienced servant leader, I seek to represent the interests of the People of Park City - not to govern.

The recent elections clearly show that the people of Park City are calling out for change. I am an agent of change and fully ready for the challenge.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

Yes, Park City Council

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

I have a Federal 1983 lawsuit against PCMC, PCPD and several current and former Officers of PCPD in their person. Even in light of this, I am able to maintain a cordial relationship with Chief Wade Carpenter. This underscores that I am able to maintain effective relationships during challenging circumstances.

4. In your opinion, what is the role of municipal government?

To serve the needs and people of the community. To address issues that face the community and represent the interests and will of the People. to provide a complex range of community services and address present and future issues.

5. In your opinion, what is the role of the City Council?

To first understand the will of the People and faithfully execute it. To divorce ones self from ego, conflicts of interest and pressure by interest groups. To effectively represent the will of the People when making key decisions that may affect the future of the City and the People.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

Transparency in Government
Sustainability
Managed Growth

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

Yes

8. What do you think Park City does well? What could Park City do better?

Park City is a wonderful place. City Services are exceptional. We are fortunate to have a large budget and are able to provide these services. Road Maintenance, Recreation, trails, Free public transportation, quality schools, entertainment are all exceptional

Areas for improvement: Diversity in Government, improving relations with Summit County, Transparency in Government, Water Conservation, Major project management, actionable planning.

9. Do you agree with the “SEAT” pillars identified as a result of the 2020 Vision? Please explain your answer.

Generally, Yes I agree with the 2020 Visioning Pillars.

My concern is that there is a radical difference between words on paper and actionable initiatives. We have critical issues on the table now that must be addressed (soils, PCMR/PEG, Deer Valley) and these are simply being "shelved"

I'll answer this with a question. Is City leadership prepared and capable of taking action on issues of critical importance. From the current state of public opinion and even in the Visioning report, Parkites are demanding action, not talk.

10. What unique idea do you have for the City that hasn't been presented before?

Much deeper levels of public interaction. Publish all relevant Council / planning related matters in a central forum allow for public comment. In recent history, there has been a void in the area. It is necessary to become a more Representative Government and to consider the will of residents as a priority.

11. Do you meet all the minimum requirements stipulated? Yes

- ☐ Be a United States citizen at time of filing for candidacy;
- ☐ At least 18 years of age;
- ☐ A registered voter in Park City;
- ☐ Reside in Park City during his/her term of office;
- ☐ Have been a resident of the City for at least 365 consecutive days
- ☐ May not be absent from Park City continuously for more than 60 days without the Council's permission;
- ☐ Be a mentally competent person;
- ☐ Not be a person convicted of a felony; and
- ☐ Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: Aidan Lehfeldt-Ehlinger _____

Mailing Address: _____

Home Address: _____

Phone: _____

Email: _____

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

Hi, I'm Aidan. I am 33 years old and I have been a Park City local for 15 wonderful years. I fell immediately in love with Park City because of the accessibility to it's outdoor four-season playground and the exceptional quality of life. During my time here I've witnessed a lot of change. The decisions our city makes today will shape our future and we must delicately balance our growth with preserving equity, environment, character and quality of life in Park City.

I represent our younger population and the workforce of Park City that supports the day to day function of our local economy. Despite having held a full time job for 13 years with one of our most successful local businesses, and having recently acquired a second job to keep up with the increased cost of living, I am housing insecure. I understand that growth creates opportunities, supports booming tourism and economic growth, but we need to balance this growth with the burden it puts on our full-time residents. I believe I would be an effective advocate and seek out innovative ideas and thoughtful solutions to address our rapid growth, while ensuring a sustainable future for generations to come.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

I've never run for a public seat of any kind. I sincerely believe we're at a major crossroads of who we've been and who we want to become. My desire is to bring a commitment of accountability and promote an atmosphere of openness within our municipal government. I want to be the voice for the locals who are too busy working multiple jobs just to survive and are unable to get involved. I want to dive deep into the details and look at what is best for the environment and our community and examine the long-term consequences of our decisions to create the best possible future for Park City and its residents.

I believe in my ability to bring an energetic and fresh perspective to many of these issues. I am deeply committed to working with other council members in finding thoughtful, workable solutions to problems.

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

No. Other than my attendance at various council meetings, I have no involvement in Park City Municipal.

4. In your opinion, what is the role of municipal government?

The municipal government's role is to give the local community a voice in local issues.

5. In your opinion, what is the role of the City Council?

A great City Council is composed of dedicated individuals committed to ensuring that the voice of the community is reflected in city policies and ordinances. An effective City Council has a deep understanding of the needs and desires of ALL of its constituents and will work to find practical and viable solutions.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

I would advocate for:

Housing Affordability

Managed Growth

Retaining Park City's unique character

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

Yes.

8. What do you think Park City does well? What could Park City do better?

Park City does many things well. Our wonderful community is no longer a secret and we routinely top the lists of 'Best Places to Live' in the US. We have utilized our natural environment well to create a thriving economy driven by access to the outdoors. We've created and protected 'Open Space' so these natural luxuries will remain that way. We've done a lot to set us up for a long and (somewhat) sustainable existence.

Since the start of the pandemic, we have experienced unprecedented growth. We need to adapt to this increased demand and address issues that are arising from the overall economic success of Park City. We need to thoughtfully manage our growth as it pertains to natural resources, development, affordable housing, social equity and communication. Since our economy is directly tied to our environment, we also need to make a statement about our commitment to environmental sustainability by promoting and supporting greater diversity among our businesses and residents on water conservation and clean energy.

9. Do you agree with the “SEAT” pillars identified as a result of the 2020 Vision? Please explain your answer.

Yes I do believe in the SEAT pillars. I do not believe there is actually a 'SEAT' for everyone currently, but I believe in the importance of equity and am committed to working to ensure that everyone truly has a SEAT in the future.

I was connected with Heather Currie in 2020 to help drive public engagement for the issues of equity and affordability, protection of open space, transportation, sustainable tourism and authenticity in art and culture. I believe these are great guiding principles and I want to continue to strengthen the public's engagement with these issues. I think we've done a great job in many of these areas but we have a lot more work to do - especially addressing the recent unsustainable strain on affordable housing and development.

10. What unique idea do you have for the City that hasn't been presented before?

In an effort to replace enthusiasm and attract visitors lost by the cancellation of the Tour of Utah, I have recently started working with a group who is interested in bringing an event similar to UTMB, a 100 mile trail running race to Park City during a slow tourism season.

11. Do you meet all the minimum requirements stipulated?

- ☐ Be a United States citizen at time of filing for candidacy;
- ☐ At least 18 years of age;
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APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: Jamison Andrew Brandi

Mailing Address:

Home Address:

Phone:

Email:

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

I came to Park City in 2010. Wow. The greatest ski town for sure. The best snow on earth. An authentic local ski culture. Dreams and reality of maybe the most perfect small town in America..People were like where are you going? Utah? Park City? Living the dream...But that was a decade ago. And things have changed. Revenue has doubled and all the bad that comes with the good is here..Transcient Old town, an un-affordable main street, traffic, pushed out locals. Park City is a household name...no just in American households..but Worldwide households. "IF YOU BUILD IT...THEY WILL COME..and we built it and they keep coming. The trend can't continue. You can't have your cake and eat it too. I'm a local and live the local culture here...as many other residents do as well. Residents crave the good old days...yes change is good and revenue is good. But when do we stop? When do we say "no"?

As a full time service industry worker at the St. Regis deer Valley..I bring the unique perspective of being in the front lines of the ski industry. I am in constant connection with locals and visitors. I hear all the concerns of both on a daily basis. That intimate contact and first-hand knowledge is priceless and unique to my perspective. There isn't anyone on City Council that rides the bus to work everyday, that works in a hotel everyday, that lives as a local and a visitor everyday. But I do..and that's what seperates me from the rest.

I love this town and we can still keep the small town qualities..they may be fading..but they are not gone yet. I will do my best to keep them alive.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

I ran for City Council seat in most recent Park City Municipal Election (2021). I am also currently part of the LEADERSHIP PARK CITY class 28. Campaigning and running for City council was extremely gratifying. To be able to canvass the neighborhoods door-to-door and talk and connect with our neighbors. I have lived in Old town for over 10 years. Same street..same place. It was very satisfying to go different neighborhoods of Park City. That being said, no matter who I talked to...our residents echoed similar concerns for the future of Park City. As a city councilor it is my goal to convey those concerns to council and the city. Whether I may agree or not on certain issues, it is my job as civil servant...to carry their voice forward. My biggest goal is to stay in touch with the residents...and the best way to do that is to still go door-to-door. When was the last time a city councilor came to your door, outside the election cycle? Not often...maybe never. Sending surveys and questionnaires are'nt good enough. You have to get out there and see and feel the people. There is no better way to learn and see then walking your town. I bike and walk everywhere in Park City...and people call out my name. This is the connection I want to bring to city council.

5. In your opinion, what is the role of the City Council?

The role of City Council is to carry out the voice and concerns of the community to the best of their ability. As a elected official, it is the agenda of the residents that takes precedence, not personal agendas.

City Council has the ultimate role of budget, transportation, safety, land use etc.

But we need to take the community, not just ourselves. City Council needs to bring new approaches. It's easy to be conservative, but it's hard to be innovative. That's what makes great mayors and councilors. They listen to the community and take the steps for the residents and for Park City.

Let's keep the focus on city council. Let's disagree in hopes of finding a better answer.

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

Currently on LEADERSHIP PARK CITY class 28. I am also an affordable housing advocate. There is an obvious need for affordable housing. My main goal is to bring local workforce back into 84060...currently we are getting close to only 15% of the workforce living in Park City Proper 84060. As a councilor you have to create a legacy for the city. If the people give you 4 years to achieve something. Then you have to deliver something tangible back to the residents. My goal is to deliver locals and local culture and affordable lifestyle back to 84060 during my tenure

4. In your opinion, what is the role of municipal government?

Growing up in a republican catholic household, I was raised with the belief that less government is better. Now that is probably more in regards to federal government. Living in destination towns my entire life. NYC, SEATTLE, SAUSILITO, LAGUNA BEACH, PRAGUE..you soon realize that these towns are unique and have unique concerns and may need more guidance or oversee by municipal government.

The main role of municipal government is to keep a safe, prosperous community at the local level. To provide opportunity to its residents and visitors.

I don't believe municipal government should be involved with moral agendas. This only alienates one side or the other.

Also ,personal agendas need to be put aside. You represent the residents of Park City . It's their voice not yours.

5. In your opinion, what is the role of the City Council?

The role of City Council is to carry out the voice and concerns of the community to the best of their ability. As an elected official, it is the agenda of the residents that takes precedent. Not personal agendas.

City Council has the obvious roles and tasks of facilitation...budget, transportation, safety, land use etc.

But we need to think like innovators...not just facilitators...City Council needs to bring new approaches. It's easy to facilitate. You get an already prepared agenda from staff. But to innovate, that's what makes great mayors and councilors. To put yourself out there and take risks for the residents and for Park City.

Lets challenge each other on city council. Let's disagree in hopes of finding a better answer. That's my approach.. to innovate!

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

Yes, I was a city council candidate during last election. Number #1 was affordability. If we can't get workers and families back into 84060...then we have ultimately have created a ghost town of visitors, nightly renters, and second homeowners.

Number #2 . Sustainability, We need to balance the needs of the local residents and visitors. This is one of the biggest resort towns in the world now. We need to make quick practical decisions that will help alleviate this growing burden to our local community.

Number #3 Local resident and local business incentives. We need to put locals first. We need to put our local business first. Without a strong local foundation.. our community will collapse.

3. Do you agree with the "SEAT" pillars identified as a result of the 2020 Vision? Please explain your answer.

Yes, the "SEAT" pillars are important. And need to be incorporated into any community. However, I believe the pillars need to be updated to meet the growing concerns of Park City.

Park City has always reflected the current culture, the outdoor culture. Sundance vs. Sundance. We always have a mix of things. The off beat traveler, never any playgrounds here.

As Park City continues to welcome all today. We welcome open space.

Park City always been a melting pot of Art and outdoor culture.

Now, we need focus on pillars of practical infrastructure. To re-create the infrastructure from a practical standpoint.

Without that the other community pillars will fail...

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

In order to be successful as a city councilor..I believe 20+hrs is not enough. Attending meetings, retreats, and digesting the agendas are just prerequisites.

For me the time commitment is limitless. You represent the voice of Park City. For me that means 24/7 commitment. That's the approach I will take..

I work and work hard..and I will give everything I have to Park City.

8. What do you think Park City does well? What could Park City do better?

I think Park City does a good job compiling information, reports, analytics etc. I think staff puts together extremely detailed agendas together.

I think Park City does well facilitating a safe community. But I think we need to keep it simple moving forward.

We need to make simple decisions with simple outcomes. The issues of Park City are big. We need to break things down from the bottom up to solve these issues.

To chop away at easy, simple short term practical goals..and then over time the big problems shrink. When you go top to bottom. Government gets overwhelmed.

Example:

Over the summer there were concerns about parking during Silly Market. During a council meeting, one the city council members recommended an immediate hike on parking to deter cars and overcrowded lots.

The conversation became argumentative with the mayor. The opposing wanted to send out surveys the following week, talk to Silly Market..bottom line.. it got pushed down the road.

Something so easy, practical, and quickly effective..didn't get done. We can't operate like that anymore. Perfect example of bottom up short term that never happened.

9. Do you agree with the "SEAT" pillars identified as a result of the 2020 Vision? Please explain your answer.

I believe the "SEAT pillars" are important. And need to be incorporated into any community. However, I believe the pillars need to be adjusted to meet the growing concerns of Park City.

Park City has always reflected the current cultures, the counter-cultures. Slamdance vs. Sundance. We always welcomed the ski-bums..the off beat traveler, never any judgements here.

And Park City continues to welcome all today. We welcome open space .

We have always been a melting pot of Art and moral culture.

But, now ..We need focus on pillars of practical infrastructure. To re-create the infrastructure from a practical short term goal.

Without that the other community pillars will fall....

10. What unique idea do you have for the City that hasn't been presented before?

As mentioed previously, pratical tangible bottom up short term goals.
Keep it simple. Innovation over facillitation.

That's my mindset. It's not just one idea. It's the thought process of problem solving.

Example. Growing up in New York...I went to many Yankee games in the Bronx..55,000 sreaming fans.. 4 lots packed with cars as far as the eye can see.

Frank Sinatra.."New York ...New York..plays..game over. here they come! 55,000 fans running to thier cars,. The Major Deegan and the Bronx highway only ways out!

20 minutes later the lots are empty..the highways are clear. The only evidence of a ball game are hot dog wrappers, mustard packs, and wads of cash for the parking attendents.

The biggest stadium, in the biggest city ,in the smallest burough. How do they do it? Pratical innovation .Keep it simple.

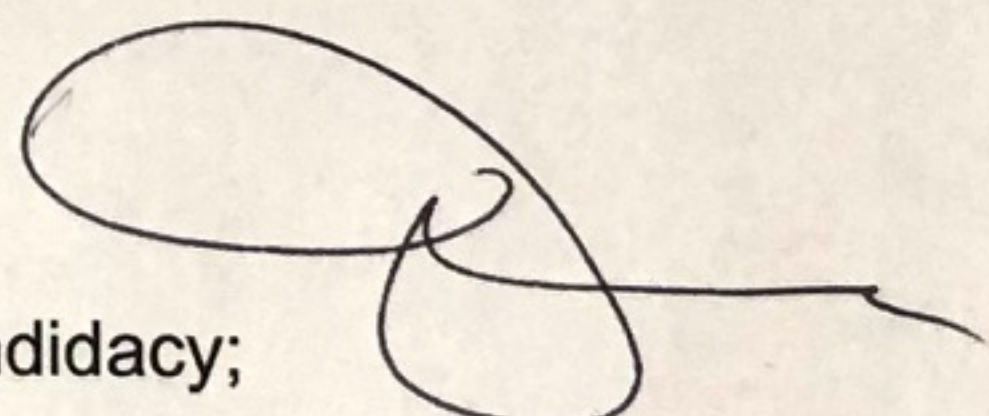
Traffic cops in the street with flares waving on traffic...all lights green held by the city..everything turned into temporary one way streets.

My plan can get empty PCMR, and the high school, and kearns influx in 75%less time..

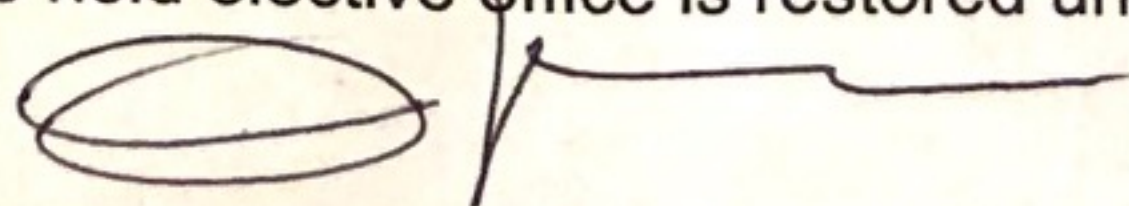
Thats my approach on problem solving. That's how I see things on issues. And thats' what you'll get with me on City Council.

11. Do you meet all the minimum requirements stipulated?

- ☒ Be a United States citizen at time of filing for candidacy;
- ☒ At least 18 years of age;
- ☒ A registered voter in Park City;
- ☒ Reside in Park City during his/her term of office;
- ☒ Have been a resident of the City for at least 365 consecutive days
- ☒ May not be absent from Park City continuously for more than 60 days without the Council's permission;
- ☒ Be a mentally competent person;
- ☒ Not be a person convicted of a felony; and
- ☒ Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)



01/08/14



APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: William "Bill" Ciraco _____

Mailing Address: _____

Home Address: _____

Phone: _____

Email: _____

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

Giving back.

There is not a more accurate term to describe my reason for wanting to serve. Despite my short tenure as a Park City resident I am uniquely qualified and possess an unparalleled skill set. I have served on a Village Planning Board, I have worked in the private sector, I was raised in a seasonal resort town analogous to Park City. I have experience in Winter Sport and Resort planning. I currently serve as the President of the Aspen Springs Ranch HOA. I have a Business Economics degree from Brown University, I hold a Professional Certificate from Cornell University in Hospitality Management (Foodservice) and have completed MBA level coursework in Accounting and Marketing from The Wharton School. I have a daughter who is a sophomore at PCHS, and a wife who serves on the board of USA Nordic. In my time in PC, I have seen a number of similarities in the issues that are prevalent in my former home town of Westhampton Beach (NY.)

Over the course of my life I have worked as a gas station attendant, an ocean lifeguard, a golf caddy, an investment management professional, and served as an adviser to the President of the National Ski Areas Association and the CEO of the Olympic Regional Development Authority. I am currently semi-retired with a focus on study and research pertaining to serving my new home town, PC. My education, broad based skillset and life experiences in addition to the fact that City Council will be my full time focus make me uniquely qualified to climb the steep curve that will face anyone appointed to this position.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

I have never run for office except the seat on the Aspen Springs Ranch HOA. My father was a high school principal, my father in-law was also, both were intensely political positions. My father upon retiring from education but while serving on two local school boards, ran for NYS Assembly one cycle and for Southampton Town Council (NYS) during another. I managed both campaigns in the mid 1990's. Politics was tough then and has only gotten more so. The good news is I have a thick skin and an informed but not inflexible set of principles.

In public office the only salve is in knowing you did your homework and made the best decision possible not withstanding the limitations and compromises which are an integral part of effective governing. On the Aspen Springs Ranch Board, I always seek to master the content and operate with a best practices framework not only towards my constituents but to my fellow board members as well.

I mentioned in the answer to question 1, I served for two years on the Village of Westhampton Beach Planning Board (akin to a PC Planning Commissioner, a role several past PC City Councilors have previously held.) Westhampton Beach is a seasonal resort village with an off season population of 5,000, and a high season (summer) population of 20,000. On the Planning Board I was involved in many contentious and controversial review processes. Similar to where PCMC finds itself today. The confluence of my experience and my ability to be a full time City Councilor with no conflicting responsibilities makes this the right time for me to get involved.

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

The involvement that I currently have with PCMC relates only to my role as President of the Aspen Springs Ranch HOA on issues regarding trails in Aspen Springs, public maintenance (streets) and review of construction plans for homes in Aspen Springs as it pertains to HOA approval and supporting the City's review process.

4. In your opinion, what is the role of municipal government?

The role of municipal government is to define and provide a framework for civilized society to operate within.

This entails a multi faceted approach which should in a perfect world provide leadership, guidance, equal opportunity and protection for all, particularly the less fortunate and disadvantaged, without disenfranchising others. In Park City specifically this task is carried out with a close partnership between the elected officials in city hall and the employed professional staff. I believe the most effective way to carry out this mandate is through the detailed process of collaboration amongst the council members with input from the department groups (Transportation, Planning, Trails, etc.) to make decisions and take municipal actions which benefit the majority of residents. Unfortunately you can not please all of the people all of the time and true stewardship may require making unpopular decisions.

5. In your opinion, what is the role of the City Council?

If the previous question is meant to define the role of the municipal government as specifically the non-elected functions and thereby contrast the role of City Council as the role of elected officials, the City Council is the voice of the constituents within City Hall.

Councilpersons must constantly seek public opinion and input and serve as conduit to the professional staff in city hall. Through this process department staffers can understand the needs and wants of the community and this will help inform their work on behalf of the council. When the professional guidance appears to be at odds with the perceived public will, it is the job of the council to work to inform the public and find the best possible policy action.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

Transportation/Traffic

Workforce Housing

Help Mayor leverage the Olympic opportunity for the benefit of Parkites

Many issues impacting Park City negatively are caused by the lack of a transportation solution. The public's directive in the Vision 2020 Strategic Plan, was to act boldly. There is no shoulder season, and the trend to more year round residents continues. Epic Pass traffic has grown to critical levels and we need to bring the large operators in town to the table to help solve these problems. The experience that many of us associate life in PC with is disappearing. The Transportation solution is the key for issue #2 (and other issues in PC) while issue #3 presents an opportunity to address it.

Park City is a highly coveted place to live. With DV and PCMR we will never have enough workforce housing to accommodate that need. Having lived in a building for 20 years that had market rate housing and rent regulated housing I have a unique perspective and experience with this. Transportation is at the nexus of the solution. Should we consider putting the "rail" back in the rail trail to create a transit accessed opportunity for workers to live in Wanship, Coalville and Echo? There are some opportunities within city limits, they are fraction of the need, we need to think and act boldly.

The next 18 months are critical in leveraging a potential Olympic bid into investment from the state and federal governments to help alleviate the most critical issues. This is a generational opportunity and I pledge to go to the trenches with our Mayor to deliver for all Parkites

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

City Council will be my one and only professional commitment.

I will not only meet the estimated time commitment, I intend to exceed it through research, diligence, collaboration and constituent service. I look forward to climbing the learning curve and exceeding expectations.

8. What do you think Park City does well? What could Park City do better?

Park City is better at promotion to visitors than any mountain town. We excel at event programming. It seems there are more events than residents. This does benefit our economy, but I don't think we understand the cost to residents and business owners.

The difficult transition from a defunct mining town into a mountain resort destination over the past 60 years is remarkable. We have excelled at what Disney calls, "imagineering." The city has purchased vacant land both inside and outside of the city's boundaries in order to keep Park City, Park City. Are we a victim of our own success and unintended consequences? Demographic trends with the boomer generation, wealth in the last 10 years coming out of the "great recession" with near zero interest rates and finally the Covid 19 Pandemic have changed the equation dramatically.

It was difficult to foresee the challenges PC would face with the transition in ownership of PCMR from the Cummings to Vail and Deer Valley to Alterra Corp. Perhaps we should have known when Vail tried to trademark "Park City?" What can Park City do better? We should put our ever growing resident community first and properly balance the relationship with PCMR and Deer Valley. Locals should not become curios for the destination traveler. Vail should be held accountable for the chaos they have wrought on the town. We need to use every legislative tool imaginable to even our standing and force them to be good neighbors. Let us work together to keep Park City, Park City and make it livable again. This will be good for residents and small businesses.

9. Do you agree with the "SEAT" pillars identified as a result of the 2020 Vision? Please explain your answer.

Principally yes. I do feel that someone who says they agree 100% without nuance is probably telling you what you want to hear. The opening line-

"Park City is a unique and iconic mountain town which was originally founded on its silver mining industry, in the early 1920s. With the decline of the mining industry in the 1980s and 1990s, and the subsequent population decline, there was a need to reinvent the city."

Park City was incorporated in 1884. It's on every sign in town. Silver was discovered here in the 1850's and the first mines were built in the 1860's.

Silver mining was crippled between WWI, the Great Depression and WWII, and was all but dead by the mid 1950's. Please understand how I have some questions about the quality of the work in this document prepared by Future IQ.

Sustainable Tourism, Environmental Leadership, Arts, Culture, Local Economy, Affordability and Equity, and Transportation Innovation. All laudable items for City Hall to champion.

We need to double down and think and act boldly on transportation. That is the most critical issue choking the lifeblood out of Park City. We can no longer afford transportation incrementalism. I love open space and will vigorously support open space preservation, but we need to compare what we have spent on open space (and other land acquisition, i.e. Arts and Culture District) which is around \$120mm over the past 4 years or so with what we have spent on bold, creative, transportation solutions, not bandaids or prophylactics.

I agree with much of it but we need to do better, and we need to do it now.

10. What unique idea do you have for the City that hasn't been presented before?

Idea #1 - We are currently seeking ways to improve the rail trail. The City should collaborate with Summit County and State Parks to put the "rail" back in the rail trail.

The critical issues affecting Park City are transportation, traffic, congestion, workforce accessibility and affordability. Start by putting a light rail back in the rail corridor and opening up Wanship, Coalville, and Echo to workforce commutability? Imagine the affordable housing stock that exists and can be built in those locales. Start with a terminus at Quinn's Junction/Richardson Flat with dedicated shuttle service to PCMR and Old Town Transit Center.

"You can't have a rail next to a bike trail" Yes you can, they do it all over Europe and even in the US. I have ridden along the rail in the Ziller Valley in Austria and in Garmisch, Germany (Olympic town!) Pictures on request. We can have both, and with both you open up a lifeline of workforce accessibility and create some increased people traffic in the rail corridor which opens up opportunities for arts and historical programming and other items on the public's wish list.

It is 30 miles from Echo into Park City. If there were 6 trains running that line at peak (6:00am - 9:30am and 3:00pm to 6:30pm with reduced service in the midday and from 6:30pm to 10:30pm) could move 1,500 people an hour with service every 12 minutes or so. With 6 trains passing any given spot per hour (at peak) a person standing along the rail trail for one hour would only see a train for a total of about 60 seconds in that time.

11. Do you meet all the minimum requirements stipulated? Yes, I meet all of these requirements. WC.

- ☐ Be a United States citizen at time of filing for candidacy;
- ☐ At least 18 years of age;
- ☐ A registered voter in Park City;
- ☐ Reside in Park City during his/her term of office;
- ☐ Have been a resident of the City for at least 365 consecutive days
- ☐ May not be absent from Park City continuously for more than 60 days without the Council's permission;
- ☐ Be a mentally competent person;
- ☐ Not be a person convicted of a felony; and
- ☐ Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: Michael Wong _____

Mailing Address: _____

Home Address: _____

Phone: _____

Email: _____

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

For decades, my passion has been to serve the Park City community through education, hospitality, and business development. My hope is that this community will always, as it has in the past, pursue policies and programs that ensure a sustainable future for all.

From day one, I know I'll bring a unique perspective to the Council. I grew up in a mixed-race household where my father is Chinese, and my mother is Caucasian. When we moved to Park City, diversity wasn't as top of mind as it is today, but the town was always inclusive, and I'm excited to help contribute to ensuring it stays that way.

My diverse work experience is a key strength. I have a B.S. in Industrial Engineering, I love numbers and love to listen. In California, I managed the design, construction, and implementation of a recycling warehouse and distribution center for the city of Los Angeles. I helped secure and deliver on a \$75 million dollar contract to provide refuse cans throughout the greater LA area. In 2005, I Co-founded and managed the Sidecar on Main Street. In 2013, I founded IKOS, a STEM learning toy, with students from the High School. I've been issued 5 United States Patents. Recently, I've joined Woodenshoe Farm as the Director of Operations to provide our community with organically grown produce and medicine.

An engineering mindset is all about systems thinking, long-term planning, and processing many variables to find creative solutions. I'm excited as I am confident that my background and experience will contribute to a diverse and capable Council ready to tackle any challenge.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

I have not applied for an elected office position. I have been involved with the following community organizations and non-profit boards.

Graduate of Leadership class 18

Host Department Park City Mtn Resort: 2 seasons

Host Department Deer Valley Ski Resort: 8 seasons

Kimball Arts Festival (Logistics crew): 5 years / Festival Director 1 year

Park Silly Sunday Market (Logistical coordinator): 6 years

Board of The Park City Education Foundation: 2 years

Board of Mountain Town Music: 5 years

Board of Recycle Utah: 3 years (2 years as Secretary)

Mentor at Park City High School with PCCAPS: 4 years

Now is the right time because I'm in a job and position in life that will allow me to dedicate 30 hours a week to the community and council. I'm ready to serve in a larger capacity, it would be my honor.

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

While I was the proprietor of a business on main street, I was able to have an outdoor dining ordinance changed. The modification was originally made in 2006, and there was a sunset clause.

I have an application in for an ADU to be constructed on my primary residence. The application has been open prior to Covid.

4. In your opinion, what is the role of municipal government?

The role of municipal government is to help ensure that public services are provided, and the overall safety of a community is maintained. The municipal government should be comprised of a diverse collection of minds to help our community adapt to facts and creates a structure for the community to thrive.

5. In your opinion, what is the role of the City Council?

In my Opinion, the role of City Council is to listen to our citizens, interact with outside organizations, show empathy, and adapt to facts that help our community thrive.

The City Council acts as the board of the Redevelopment Agency, Municipal Building Authority, Water Service District and Housing Authority. It also acts as an appellate body for decisions made by the Planning Commission.

City Council is also tasked with adopting a fiscally sound annual City budget and two-year financial plan that provides for municipal operations and services, plans and prioritizes capital projects, and identifies funding sources.

Council appoints members to advisory committees, commissions, and boards.

City Council members are also expected to serve as liaisons to outside boards, inter-local groups; and/or internal task forces and boards.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

1) Food sustainability and security.

2) Equitable living options

3) Social Fabric, reinforce and strengthen relationships with external groups within the county and state.

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

YES

8. What do you think Park City does well? What could Park City do better?

Park City does a wonderful job of attracting visitors, creating recreational options, providing great educational experiences, offering free transportation options, and creating a playground for all ages.

We can do a better job by addressing the following:

- 1) Provide affordable food options for our community that are grown locally.
- 2) Provide more affordable housing options for our community.
- 3) Provide more job opportunities that allow citizens to afford to live in Park City.
- 4) Better traffic mitigation overall, especially with events.
- 5) Understand how inflation and bonds affect the less affluent of this community, and the repercussions it has on their ability to afford to live within our city which directly impacts the social fabric of our community.

9. Do you agree with the “SEAT” pillars identified as a result of the 2020 Vision? Please explain your answer.

YES I do!

Bold Action... 79% of the community said they wanted more aggressive steps taken. Food security is a bold action.. one that benefits everyone!!!

Sustainable

Environmental Leadership

Affordability and Equity

Arts, culture, and local Economy

Transportation Innovation.

I've personally embodied principals that support and foster all of the SEAT pillars. Please ask:)

10. What unique idea do you have for the City that hasn't been presented before?

FOOD grown locally that will supply a community soup and salad kitchen, which will provide extremely affordable food options to help address an underserved portion of our community.

25% of our students in the school district qualify for free or reduced lunch. Imagine our community creating a sustainable system to provide security and health benefits via locally grown food.

Vertical gardens and rooftop gardens integrated on new or existing buildings can be done!

Let's embrace a shift in policy to allow for green houses and farms to be implemented on future open space projects. We can create a community system that supports the growing of food, and supplies our community with nutrition, educational opportunities, and jobs.

We can be a truly sustainable community with food and renewable energy at the forefront.

11. Do you meet all the minimum requirements stipulated? Yes

- ☐ Be a United States citizen at time of filing for candidacy;
- ☐ At least 18 years of age;
- ☐ A registered voter in Park City;
- ☐ Reside in Park City during his/her term of office;
- ☐ Have been a resident of the City for at least 365 consecutive days
- ☐ May not be absent from Park City continuously for more than 60 days without the Council's permission;
- ☐ Be a mentally competent person;
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- ☐ Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: John Greenfield _____

Mailing Address: _____

Home Address: _____

Phone: _____

Email: _____

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

I am interested in serving the community because people in Park City are asking me to serve. I do see an experience on the City Council as being constantly immersed in an active learning environment, and I find that a fascinating place to be. I am also attracted to the idea of being part of a really good team. However, the real thrust comes from a feeling of obligation to family, friends, and strangers alike to assist if I can, particularly if I am being asked to do so.

Not only can I thread a legal education into this group, but I can also provide the contributions of a trained sociologist. My graduate-level educational background in social, racial, and economic justice can complement this Council well because advancing social equity is a pillar of this community's values. I add the perspective of a proud husband with three young children (two at McPolin Elementary & one new baby), a self-made Park City business owner struggling to find employees, and a fortunate family that was able to purchase an affordable housing unit in Park City Heights. I happen to be quite timely at providing levity in a group setting, but not at the expense of others. I can help make the Council chambers more comfortable for regular folks to come in and express themselves in an environment of trust and respect. My view is that efforts towards building consensus and respectful disagreements go hand-in-hand, and I can add another level of patience to that process.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

I ran for Park City Council in the 2021 election. Although I did not advance beyond the primary, I was proud to be the undisputed winner of all the losers. In fact, I missed out on the general election by about 30 votes and my tally of roughly 300 votes was at least double anyone behind me. I had the second lowest cost-per-vote proportions of any candidate, nearly of what the candidate who beat me by about 30 votes had, which indicates constituent support was beginning to take root at the grass level. In a crowded election where I faced serious structural deficiencies and where two well-funded winners-took-all, a tally of 300 votes was an impressive feat for a political newcomer with no name recognition, limited campaign funds, and just three weeks of door knocking. Moreover, based on my campaign platforms, I believe the tally means I represent a constituency that desires the same kind of change that voted for Nann, Tana, and Jeremy.

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

The campaign afforded me an opportunity to taste from the river of knowledge that Council members are familiar with. I was able to partake in a number of private informational sessions with important City staff, including Emergency Management Department head Mr. Mike McComb, Park City Police Chief Wade Carpenter, his executive assistant and our Summit County Commissioner Ms. Malena Stevens, and Lieutenant Rob McKinney. I am apparently the only candidate in the recent election to meet with the Victim Advocate Coordinator at the police department. I have met with the economic development team, including my old neighbor Jonathan Weidenhamer, Ms. Jenny Dierson, Mr. Heinrich Deters, and Mr. Lucas Cartin. Two of the most intriguing meetings were with Mr. Matt Dias and Mr. Jason Glidden, where my understanding of both transportation and housing opportunities was transformed. I have enjoyed long conversations with Mr. Clint McAfee, Ms. Linda Jager, Mr. Chris Phinney, and Mr. Matt Genter, and also received personal encouragement from staff inside the housing and planning departments. In addition, I have been regularly attending Council meetings and work sessions since the late spring of 2021, watching and learning.

4. In your opinion, what is the role of municipal government?

In practical terms, the general role of any municipal government is to take responsibility for public services and public works within the respective municipality. In Park City, public services include police and emergency management, parks and recreation, transportation, and housing. Park City's public works include streets, sewers, snow removal, lights, signage, and waterworks.

I also believe the role of a municipal government is whatever its constituents want it to be. Our community has a strong visioning process the City Council takes into consideration when making decisions the municipal government will then carry out. Our community wants the municipal government to address issues involving clean energy and zero-waste, affordability and equity, and the preservation of our historic character. Put another way, our community wants to see thoughtful environmental leadership inform innovative transportation and housing solutions. The community desire for the municipal government to address these kinds of interconnected issues involves much more than just making sure the figurative trains run on time, and I believe it is the role of our municipal government to be proactive in addressing these concerns.

5. In your opinion, what is the role of the City Council?

The role of a City Council (CC) in Utah is to exercise its power as granted by the Constitution of the United States and the laws of Utah. The general powers of a CC in Utah are defined within Title 10, Chapter 8 of the Utah Code. The foremost role of a CC is to control the finances and property of the municipal corporation. However, there is so much more...

A CC can acquire property, issue bonds, widen streets, plant trees, and set water rates. A CC can build tunnels, restrain riots, regulate the sale of cheese and butter, prohibit cruelty to animals, and prevent the rolling of a hoop on a sidewalk if the conduct interferes with traffic. A CC can regulate the crying of auctioneers in city streets and the flying of flags across from houses, the storage of nitroglycerine, and the establishment of any pigsty. A CC can suppress houses of ill fame and provide punishment for tramps, pickpockets, gamblers, and thieves. A CC can prescribe the manner of building a fire escape and can prevent the construction of dangerous chimneys. The list goes on.

What this all means to me is that a CC is meant to manage the infrastructure of, and mitigate damage to, an incorporated community from within the confines of Federal and State law. We are encouraged to create a society where ethics and safety play major parts of the decision-making process, rather than a cold financial bottom-line dictating direction. That means the CC has as much a role to play in the creation of affordable housing as it does for the reduction of energy consumption as it does towards transportation innovation.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

As a candidate, I opposed the original plans to construct a Class I solid waste facility on the Gordo site operating without a closing date. I felt the reasons provided by the handful of project proponents were weak and their defense more rhetorical and patronizing than factual and constructive. Most of the town felt the same way. I do not believe a deep politicization of misinformation derailed honest assessment; people did not support the Gordo project for all sorts of legitimate reasons. I challenged the "either-or" narrative presented by the City at the time (either all-in Gordo or all-in Toole), and more options were laid on the table as a direct result. If selected to fill the vacant seat, I will be interested in continuing to explore alternatives for managing our mine waste.

I was a steadfast advocate for owned affordable housing in the election, hoping to offer others the same opportunity I have been graced with. As my learning progressed in the campaign, I came to understand that short-term workforce housing is more critical now than ever. Dramatic rising home values and lucrative nightly rentals are decimating the environment for housing our varied workforce.

I also advocated for better communication between the City and its constituents. The original fear was wildfires endangering our community and this past summer we saw the high potential for disaster from the Parleys Canyon Fire. If we cannot get a conversation about the Gordo project, the Arts and Culture District, or the murals on Main St. to go right, we are likely to fail when wildfires are of concern.

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

Yes. Fortunately, I dictate my own hours for work. My business is not one that demands any kind of emotional commitment, conflict of interest, or competing passions. My priorities and focus are to my family and to this Council.

8. What do you think Park City does well? What could Park City do better?

I think Park City holds close to its history better than most any town out there and our magnificent parades are some of the most visceral examples of this. Park City runs great parks and recreation programs, and the library is a world-class facility. Park City has a great police department with some of the kindest and most thoughtful officers I have ever met. Our waterworks treatment facilities are top notch and the municipal golf course is gorgeous. We have the most talented and knowledgeable staff working in Park City Municipal Corporation as one could possibly imagine. And, I think Park City has been bold in many aspects of environmental stewardship.

I think Park City can do traffic and transportation management much better. The congestion is breathtaking on so many days. We have problems with archaic road designs, well-intentioned traffic lights, and skier commuters. If the community has mandated anything, it is for bold action on transportation. The on-demand bus service is excellent when it works, but is not scaled properly for high-demand usage. I also think Park City can be more aggressive in providing equitable affordable housing to households making under \$50,000/year, either through its own projects or through leverage on private developments. Park City can do better engaging its citizens in major development projects and Park City can be more innovative when considering the future of care for its seniors.

9. Do you agree with the “SEAT” pillars identified as a result of the 2020 Vision? Please explain your answer.

Social equity/affordability: Advancing social equity and helping to create real affordable housing in Park City (and the surrounding communities) are indistinguishable topics because creating outcomes of equality requires unequal people to be present. Housing solutions and the ability to reach underserved communities, particularly for our age-in-place seniors and through affordable childcare, are worthy priorities.

Environmental leadership: Our net-zero carbon goal and zero waste economy model are actualized concepts and we should be very proud of our steps taken towards these achievements. Our open space commitments beautify our living spaces and help to prevent certain kinds of over-development from occurring. On the other hand, the plan to operate a Class I solid waste facility within Park City limits and the standstill effort to rectify the Richardsons Flat dump and clean up the Silver Creek Watershed are not productive moments.

Authentic local culture: To me, authentic local culture must be created and perpetuated by the people who live here. Historically speaking, Park City has been home to a hard-working, blue collar workforce and population. All the art galleries and swanky restaurants on Main Street cannot make up for losing the blue collar heartbeat of our town.

Transportation innovation: Transportation innovation is the main short term issue for Park City. Regional collaboration within the Wasatch Back, with Park City in a leadership position, is imperative so we can proactively shape the future of this community, rather than react (ie. Bronze Line.)

10. What unique idea do you have for the City that hasn't been presented before?

This is a tricky question because so many ideas have been presented to the City through staff, Council, or the public already. My understanding is that many “unique ideas” have likely been considered at some point before. One of the positive developments from the Gordo fiasco was the City developing local neighborhood informational meetings. I am a big fan of this direct communication model and want to see that kind of interaction between Council, staff, and the public continue. I would like to see these interactions add components of a working session, rather than just an informational session, akin to a functioning dialogue between City and citizens. We need more regular community-government interaction and feedback than just City Council meetings and Coffee with Council.

Additionally, we need our essential, municipal, and general workforce to live in Park City to the greatest extent possible. This is not a new idea. However, I am an advocate for defining affordable housing as Utah Code does: “as a rental housing unit where a household whose income is no more than 50% of the area median income for households where the housing unit is located is able to occupy the housing unit paying no more than 31% of the household's income for gross housing costs including utilities.” (Utah Code Section 10-8-501) Right now the City uses 80% AMI as its benchmark. I would like to see our percentage benchmark lowered dramatically. If understanding affordable housing in Park City through the lens of Utah Code is a unique idea, then I am proud to present such a radical concept.

11. Do you meet all the minimum requirements stipulated? Yes

-  Be a United States citizen at time of filing for candidacy;
-  At least 18 years of age;
-  A registered voter in Park City;
-  Reside in Park City during his/her term of office;
-  Have been a resident of the City for at least 365 consecutive days
-  May not be absent from Park City continuously for more than 60 days without the Council's permission;
-  Be a mentally competent person;
-  Not be a person convicted of a felony; and
-  Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: Mark Switzer

Mailing Address: [REDACTED]

Home Address: [REDACTED]

Phone: [REDACTED]

Email: [REDACTED]

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

I am intrested in serving temporarily on the Park City Council before I apply in the next mayoral election to run for mayor. Before that time, I wish to reform the current way contracts are awarded by PCMC and the private sector property manager's contracts with the transportation industry to make this process fair and competitive. Secondly, I wish to help the transportation industry out of it's bankrupt position since Uber and Lyft moved into the market used their monstrous capitalization position to slash taxi rates and push most of the transportation business owners completely out of the industry, never to return. The way to revitalize the transportation industry is to make the business open to competitive bid and competitive contract awarding processes becoming established, where none exist today. I advocate for minimum transportation company capitalization requirements similar to the financial markets to avoid the carnage that has transpired in the last 7 years in Park City. I feel we must look at compensating transportation companies driven into bankruptcy by the current practices in place at PCMC. It would be far better to work these problems out quietly than in a district, circuit, federal, or international court of justice. I might add that these problems can be paid for with far less monies than if the problem ends up in the court of law with a judge.

I have a legal background and anticipate going to law school while working on these problems. I hope to be the legal voice for the transportation industry that I have worked in since 1992.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

I tried to run for elected office when Andy Beerman won the election. I tried to apply to run for office in January, February, March, April, May, and June that year, but was denied my constitutional right to run. I wish to be involved with the community I have run several businesses in since before 2004. I have run a reservations lodging business in Park City after working for a half dozen property managers in various capacities. I see the time to pursue the problems plaguing Park City in the transportation industry actually 4 years ago. We are 4 years late to resolving the problems that are only becoming more expensive and divisive to resolve. I hope working for PCMC will resolve the need to litigate this matter in district, circuit, federal, or the international court of justice. I will try my best to resolve these problems without huge monies considered which could very easily bankrupt Park City.

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

I am involving myself in the discussion around our entry corridors of 224 and 248 which are a huge problem, not an inconvenience as described by Utah State Patrol. I propose using the center lane where feasible to help traffic into town in the morning and out of town at the end of the ski day. I propose adding lanes to 248 for a real solution. The traffic patterns hurt our city considerably and can be resolved using what major colleges do regarding their game day football traffic.... easily resolved....

4. In your opinion, what is the role of municipal government?

The Municipal Government is responsible for regulating business. The municipal government is responsible for making sure the community has reasonable driving conditions available. It serves no-one's interest to be able to walk faster than driving to a location, as is sadly the case today and for a very long time I might add. The municipal government is an advocate for local business owners and not an advocate for off shore tax cheats such as Uber and Lyft. This must change. Municipal government in Park City has far over-reached its mandate and must be carefully reformed in the future. The government of Park City has for too long been deciding the winners and losers in the business world. Instead, I recommend that Park City uses its influence to set up fair, equitable, and easy to follow ways to become involved with the competitive awarding of public and private contracts.

5. In your opinion, what is the role of the City Council?

The city council sets an agenda for the issues that must be discussed to resolve problems that are a part of normal business in the community. We must look at what the city needs, like providing conversational English for the immigrants from Mexico that are unable to converse in English. The city council needs to provide conversational Spanish classes to those English speakers who want to interact more with our Mexican immigrants. The city council is the visionary behind these opportunities that benefit the entire community. The city council should help citizens that have been pushed out of long term affordable housing options. There are many areas the city council can and should have influence over Park City and the areas leading into Park City. We all care for Park City and there are numerous ways the city council could make living in Park City much better for its citizens.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

1. Solve the transportation industry financial troubles

2. Resolve the congestion of the corridor 224 and 248 corridors.

3. Address the lack of communication issues resolving from Parkites not speaking Spanish and Mexican immigrants not speaking English. Both want to communicate better. Along with the language problem, is the low cost housing issues afflicting businesses, and of course the people living here. I can buy a nice brick house a couple blocks from Michigan State University in a nice neighborhood for \$169,000. That is the asking price.

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

I will make the 20 hour time commitment as long as paid for the work.

8. What do you think Park City does well? What could Park City do better?

Park City wishes to live in the past and does so poorly. I feel there is only one way to go and that is to embrace the future and as a grown up town which is no longer a one stop light 3000 person town. Park City is now easily a 60,000 year round resident valley and can no longer revert back to 1970 and the days of The Sound of Music....although it was my favorite movie growing up.

9. Do you agree with the "SEAT" pillars identified as a result of the 2020 Vision? Please explain your answer.

Not familiar with the term. please explain further.

10. What unique idea do you have for the City that hasn't been presented before?

Finding ways through arbitration, ect. to keep the ongoing problems from separating us as a community.

11. Do you meet all the minimum requirements stipulated? I meet the requirements stipulated 100%

- ☐ Be a United States citizen at time of filing for candidacy;
- ☐ At least 18 years of age;
- ☐ A registered voter in Park City;
- ☐ Reside in Park City during his/her term of office;
- ☐ Have been a resident of the City for at least 365 consecutive days
- ☐ May not be absent from Park City continuously for more than 60 days without the Council's permission;
- ☐ Be a mentally competent person;
- ☐ Not be a person convicted of a felony; and
- ☐ Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: Christopher Cherniak _____

Mailing Address: _____

Home Address: _____

Phone: _____

Email: _____

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

I am interested in serving the community for the following reason:

This community has offered and provided much happiness during 16 years of full-time residency. My parents instilled within me the value that we should always participate in, and give back to, our community. My health and wellness have benefitted in a number of ways - physical, economic, social and, spiritual in nature. My vision is that Park City continue to offer the same opportunities and Core Values of "Historic Character, Sense of Community, Small Town and Natural Setting" to those that live in and visit our town.

The unique perspective I will bring as a member of City Council is the following:

I have a masters degree in Civil/Environmental Engineering and am a licensed Professional Engineer. I have been a consulting engineer for the past 35 years in the areas of potable water, wastewater, stormwater, landfills and, sustainability. I also have extensive experience in the areas of environmental assessment and remediation of contaminated soil, groundwater, surface water and air, including working with the U.S. EPA on superfund sites.

Therefore, I would bring an engineer's "lens" and perspective to many of the projects and issues the city currently faces: Bevil mine waste excavation and disposal, air quality issues during the winter, stormwater control, open space procurement and management, Wildland Urban Interface (WUI) programs, solid waste and recycling programs and, continued success in the area of potable water supply and treatment.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

I have never run for elected office. I have served on the following Boards and Commissions:

- Park City Soils Commission of 2014 - Review of Soil Ordinance and Disposal Options
- Park City Library Board/Chair: Two terms, 2008 - 2011; 2013 - 2016
- Member of Park City-led Summit Community Power Works, 2015-2017

I currently serve on the following:

- Summit County Board of Health: 2020 - Present; Chairman 2021 to present
- Summit County Covid-19 Policy Commission: Nov. 2021 to present
- Recycle Utah Board of Directors: 2017 - present (New Facility Plan & Design Committee)

Now is the right time because:

1. As a full-time resident since 2006 I know many of the people, places, institutions and, organizations that make up the fabric of this community.

2. I've witnessed the growth of the community and the resulting challenges since 2006. Particularly in the areas of traffic, housing prices, natural resource management, infrastructure expansion, and the stress put on recreational settings and WUI.

3. The City is engaged in a number of environmental issues, projects and programs: Net Zero Carbon & Renewable Energy; Net Zero Solid Waste; Assisting Recycle Utah in finding a new home; Mine Waste Legacy management and repository; Potable water supply and treatment challenges (e.g, PFAS regulations); and, winter-time air quality issues. I will bring 35 years of experience as an environmental engineer to review/address these issues and projects.

4. I no longer work full-time and have the time necessary to commit to council obligations.

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

Yes, I am presently a part-time employee at the MARC assisting the tennis department with adult clinics and classes, approximately 3 hours per week. No other current or historical business interests with PCMC.

Indirectly, as a member of the Board of Directors for Recycle Utah, I'm currently working with the RU Executive Director and Park City staff to find the non-profit a new home within Park City. I'm also, working with Thomas, Peters and Newell Architects to design and build the new recycling facility.

4. In your opinion, what is the role of municipal government?

The role of municipal government is to take responsibility of the following:

1. Plan, design, build, maintain, and improve the city's infrastructure and assets in a manner that provides for the health, safety and welfare of the community (e.g., streets and fixtures; stormwater, potable water and wastewater management; solid and hazardous waste management; and, impacted soil removal and containment.
2. Plan, operate, maintain, and improve the city's emergency services including police department, fire department, and medical response teams.
3. Enforce existing Zoning and Land Management Codes and, establish new ones when relevant, applicable and necessary. Also, continue the planning and management of our Wildland Urban Interface such as controlled burns and thinning of areas at risk and, working with resorts to transition snow making equipment to fire suppression equipment during each fire season.
4. Establish and collect relevant and applicable fees and taxes in support of Items 1 - 3 above. Modify taxes and fees when relevant and necessary.
5. Use the Core Values set by Council and Strategic Pillars established by the Vision 2020 Plan as foundation and framework for PCMC's annual budget, plans, strategies, capital improvements and, maintenance.
6. Consult and collaborate with the community on over-arching issues like housing, transportation, environmental protection, sustainability and, recreational programs and services.

Perform all the above with Integrity, Respect, Engagement, Accountability, Communication, Humor and Humility.

5. In your opinion, what is the role of the City Council?

City Council has a number of roles and responsibilities, both with respect to PCMC and the public at large.

1. Develop and update on an annual basis the City's Long-Term Strategic Plan. Incorporate the results of the Community's Vision and Values Plan into the Long-Term Strategic Plan.
2. Review and approve the City's Annual Budget.
3. Review, modify, update and approve the City's General Plan.
4. Review and, when necessary, modify city tax rates and fees.
5. Provide oversight of City functions, departments and programs. Approve proposed contracts and work designated to outside parties.
6. When relevant, applicable and necessary, pass Resolutions and Ordinances and, update and modify Municipal Codes and Ordinances.
7. Serve as Liaisons and City representatives to PCMC Boards and Committees, County organizations, Partner Agencies and local Non-Profits.
8. Along with the Mayor, represent the City in discussions regarding regional-based issues and opportunities.
9. LISTEN, ACT and LEAD! When it comes to tackling issues City Council should first, LISTEN to PCMC staff and the public at large. Then, ACT on the insight and information provided from them to craft solutions that are collaborative and consensus-driven. Finally, LEAD on those solutions with clear, concise and transparent written and verbal messaging out to the community.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

The three issues I will champion are the following:

1. Preserve and protect the natural setting and resources of Park City. Clean water, clean air, open and accessible space, managing our legacy soils and our growing WUI areas of risk. Maintaining the health and wellness of Nature are key elements to what makes our town so appealing. I'm convinced it's why the vast majority of us live here and why so many more want to move here.

2. Advocate and explore pathways to housing that is affordable and attainable, particularly for the essential workforce that serves our community (police, fire, emergency personnel, teachers and, PCMC staff). In addition, support affordable housing strategies and programs for seniors who currently live here but are looking to either scale down or live in a setting that accommodates their needs and quality of life.

3. Balance ongoing and future growth with our resource and infrastructure capacity. Basically, can we accommodate future growth without stressing our natural setting, natural resources and Core Values? This question should be asked of each project, development and event that potentially places a strain on the community's infrastructure, resources and environment.

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

Yes, I will be able to meet the expected time commitment of 20+ hours per week for the following reasons:

1. I've recently reduced my consultant work from full to part-time, averaging about 10 hours per week.

2. I work from home with little to no business-related travel requirements.

3. If selected, I would have to resign (per station policy) as part-time employee of KPCW and the radio show "This Green Earth". This would free up between 6 to 8 hours per week of commitment the show typically requires.

8. What do you think Park City does well? What could Park City do better?

The following observations are of "Park City" as a town and not of "Park City Municipal Corporation".

Here's what I think Park City, as a community, does well:

The town has a big caring and philanthropic heart. Park City residents are incredibly engaged and involved in the dozens of non-profits, volunteer-based organizations and events around the town. Adults and children alike dedicate their time, energy and money to support all kinds of causes from health, education and the environment to recreation, culture and, assisting those in times of need.

The Christian Center is an amazing example of a non-profit organization which reaches out to everyone in the community. "Running with Ed" and "Live Give" are exemplars of annual volunteer fund-raising events. And the community's response to the Parley's wildfire was a classic example of how Park City (and the county) stepped up to offer food, clothing and shelter to strangers in need. We give because we care.

What I think Park City can do better:

"Stop and smell the pine and the sage." Appreciate how fortunate we are to live in a town that offers so much to its citizens in terms of recreation, the outdoors, arts and culture. We have issues, challenges and inconveniences for sure; disagreements and, at times, downright dissent. But we need to communicate those concerns and disagreements in an informed, civil and open-minded manner. The fractious nature of our public discourse restricts collaboration and consensus and, per Myles Rademan "poisons our community well."

9. Do you agree with the "SEAT" pillars identified as a result of the 2020 Vision? Please explain your answer.

YES to all!

Environmental Leadership - A healthy environment and associated ecosystems are critical to our town's character and appeal. We have "set the bar" in areas like renewable energy and net zero carbon goals, zero waste goals and a Sustainability Department that is a standard for other communities to follow. PCMC plans to do more (recycling, composting, anaerobic digester) and the community supports these efforts.

Transportation Innovation - Agreed. We've identified dozens of innovative ideas. It's time we start pilot testing and otherwise implementing some. idea: Start "charging" for electric car chargers and use the fees to fund E-bike charging stations, expanded sidewalk network and bike lanes.

Affordability and Equity - Address and produce solutions to this issue and we go along way to addressing challenges associated with Traffic, Air Quality, Carbon Footprints, Local Economy and Sense of Community.

Arts, Culture and Local Economy - Agree that local artists and culture are an untapped opportunity to bolster the local economy and Sense of Community. The proposed Arts and Culture District should be "locally-grown" and collaborative with the "arts and culture" already going on at Park City High School (arts and the humanities).

Sustainable Tourism - Agree and critical to get a handle on, as not doing so will lead us down the slope towards the lower left hand quadrant of the Scenario-based Framework: "Amusement Park City". We need a consensus-driven definition of what "over-tourism" looks like and craft solutions accordingly.

10. What unique idea do you have for the City that hasn't been presented before?

The residents of Park City are a tremendous intellectual resource and, a combined willingness to learn and educate each other (sometimes whether you like it or not :). We should "mine" this resource and explore opportunities to partner and collaborate with local colleges and universities to bring in-person courses, classes, symposiums and, research to Park City.

The U of U, BYU, USU, etc. should have a greater (physical) presence in town, from offering continuing education classes to symposiums and seminars in the fields of science, business, arts and the humanities. Through public/private partnerships, we could develop, or be an incubator for, research programs studying the areas of natural resources, biodiversity, sustainability, wildfires/WUI and, the short and long-term impacts to the community from climate change.

Government, businesses, schools, health networks, the resorts and non-profits would all benefit from a post-secondary education presence in Park City. It's a win/win for both the town and the universities and a potential gateway into an alternative economic platform for the future of our town.

11. Do you meet all the minimum requirements stipulated? Yes, I meet all the requirements listed below.

- ☐ Be a United States citizen at time of filing for candidacy;
- ☐ At least 18 years of age;
- ☐ A registered voter in Park City;
- ☐ Reside in Park City during his/her term of office;
- ☐ Have been a resident of the City for at least 365 consecutive days
- ☐ May not be absent from Park City continuously for more than 60 days without the Council's permission;
- ☐ Be a mentally competent person;
- ☐ Not be a person convicted of a felony; and
- ☐ Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: David Dobkin

Mailing Address: [REDACTED]

Home Address: [REDACTED]

Phone: [REDACTED]

Email: [REDACTED]

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

When I ran for mayor this recent cycle, I knocked on doors and walked through neighborhoods to hear not only the concerns of my neighbors where I live, but in the different neighborhoods in our community. I learned that, specifically for those people who have lived here for decades, there is a big concern that Park City is losing its soul. For new transplants, they believe that their comments and concerns are being overlooked and shoved under the table for not having longevity. Both populations believe the quaint nature and attraction of Park City is being removed from the inside. I believe that there is a possibility for us to manage growth while providing for our long-time residents and acceptance of the new arrivals.

Based on data from the public works, the population of Park City has doubled in the last year which means that new arrivals actually now significantly outnumber the long term population. I believe that there needs to be a voice from the new arrivals, who is also someone who understands and has experienced the history of Park City. Having had first hand experience seeing how Park City has grown for the last 40 years, I believe I am the right person for the job.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

I ran for Park City Mayor in the most recent election cycle. With regard to Park City boards and commissions have not been on any.

I have however been on multiple boards and commissions in other locations. I worked for the New Zealand government and was part of the rebuild team for the city of Christchurch after the series of earthquakes that decimated the City. I was also part of the Emirates team New Zealand business leveraging commission in San Francisco during the America's Cup.

I have been a member of the Sovereign Wealth Fund Working Group between New Zealand, Saudi Arabia, Qatar, the United Arab Emirates, and several other Middle Eastern countries. I've also been on a number of public company boards and have helped executive positions in public companies.

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

I currently do not have any conflicts or relationships with the Park City municipality outside of being a resident.

4. In your opinion, what is the role of municipal government?

The role of the municipality is to provide for the public good and ensure that services are provided for residents above and beyond what normal private market opportunities would provide. Specifically this is public works, water, sewer, roads, traffic, transportation, Parks and Recreation, and other ancillary items that are generally not provided through private means. For example In certain instances while it might not make true business sense to run buses due to low ridership there are certain things that the municipality needs to provide without having a profit center be the driving force. This is also captured in the municipality's efforts to protect open spaces for future generations.

5. In your opinion, what is the role of the City Council?

The role of City Council is to be stewards for the city's residents. The city itself is run by a city manager and many full-time employees that handle the day-to-day operations. Council's job is to approve of requests, monitor the city management, and prepare the annual budget. Council also has the ability to provide the overarching vision for the city at a high level. What the Council does not do, is manage the day today employees or affect daily policy.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

1. Removal of city Property Tax burden
2. Subsidized worker housing
3. Traffic remediation.

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

Yes.

8. What do you think Park City does well? What could Park City do better?

Park City has been fantastic at attracting and becoming a world-class ski resort. The city and the private sector have rotated hands to make Park City the premier destination in the world. This, however, has led to the pains that Park city is now going through. We need a Council that's prepared to address these issues going forward through novel infrastructure and holistic visioning for what the town should be, and can be, going forward.

9. Do you agree with the “SEAT” pillars identified as a result of the 2020 Vision? Please explain your answer.

I believe that the 2020 visioning initiative was a bold and forward-thinking move by the Council, the city, and thought leaders — however, Covid has changed the paradigm and the population of town. This has presented the Council with the need to prioritize certain aspects of the seat structure. Specifically: the Arts and Cultural Center is something that I believe the private sector should be spearheading on their own without the input and requirements of City Council. When different art and culture initiatives be presented to town, we would be a steward and review those opportunities and support on an as-needed basis, but these should not be items that are driven directly from Council itself. I do believe that there needs to be a bold and thorough reevaluation of our transportation and how we can be a thought leader to lower our carbon impact and be an example for the rest of society.

10. What unique idea do you have for the City that hasn't been presented before?

I understand the need (and the significant pain) that many employers as well as residents and community members are feeling with regard to housing. I strongly believe that the answer to this is not through deed restricted entitlements and homeownership, but rather through incentivizing existing property owners to allow their properties to become part of the rental pool for long-term rentals. The costs associated with building a new development far outstrip our ability to subsidize renters and/or existing property owners to allow for more people to live here on a full-time basis and occupy existing infrastructure (the condos and other apartments and houses that are currently being reserved for nightly rentals). I believe that the property management companies have convinced homeowners that they can raise more money and more effectively monetize their investments via the nightly rental service than they could via a monthly rental. A simple cost analysis would indicate that if we could move 5% of the nightly rental inventory to a monthly rental inventory it could allow for significantly more workers and community members to live closer — and even in town — without us having to become developers ourselves.

11. Do you meet all the minimum requirements stipulated? Yes

- ☐ Be a United States citizen at time of filing for candidacy;
- ☐ At least 18 years of age;
- ☐ A registered voter in Park City;
- ☐ Reside in Park City during his/her term of office;
- ☐ Have been a resident of the City for at least 365 consecutive days
- ☐ May not be absent from Park City continuously for more than 60 days without the Council's permission;
- ☐ Be a mentally competent person;
- ☐ Not be a person convicted of a felony; and
- ☐ Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: Henry Evans _____

Mailing Address: _____

Home Address: _____

Phone: _____

Email: _____

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

I have been a firefighter with the Park City Fire District for almost seven years. I absolutely love this town and its citizens. Being a firefighter has given me the opportunity to interact with the Park City community in ways most people never get the opportunity to. It is a privilege to help Park City locals and visitors when they are in need. I am seeking a spot on the City Council to serve the community in an even greater capacity. As a local first responder tasked with looking after the safety and wellbeing of our citizens I will bring a blue collar, community-service based perspective that far exceeds simple business and economic interests. I am passionate about building on the amazing accomplishments of past councils and maximizing the health, safety, and prosperity of our citizens. Furthermore, I have been fortunate enough to take advantage of Park City's Attainable Housing Program so I have seen firsthand how policies and programs enacted by our local government can benefit the community. While Park City is already a world-renowned, year-round destination, I believe there is still so much untapped potential. I am excited at the prospect of carrying on Park City's legacy.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

Technically I have not run for nor been elected to public office; however, I was elected by my fellow firefighters to serve as the Secretary/Treasurer for our local firefighters' union – Park City Firefighters Local 4892. In my capacity as Secretary/Treasurer I am responsible for the Local's budget and ensuring our members' dues are looked after responsibly. I am in charge all correspondence between our Local, our members, the Professional Fire Fighters of Utah, and the International Association of Fire Fighters. I also must take care to ensure our Local is following all local, state and federal labor union laws and that our members are exemplary ambassadors of the Park City Fire District and the entire Park City community. This requires maintaining positive and productive relationships with PCFD administration, local leaders, local non-profits, local fire unions throughout the country and with the union executive boards and both the state and federal level. I am eager to take this experience and apply it to local Park City government

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

No

4. In your opinion, what is the role of municipal government?

The role of municipal government is to provide essential services to the community - parks, police, schools, hospitals, public transit, roads, water, waste collection, infrastructure construction and maintenance, etc. - and to ensure the safety and well being of its citizenry and environment.

5. In your opinion, what is the role of the City Council?

The City Council must legislate and enact policy based on the needs of their constituents. The Council has a duty to listen intently to their constituents and base their policies and decisions on what is in the best interest of the community as a whole. The Council is responsible - through legislation, policy making, special programs, etc - for ensuring that Park City is fiscally, physically and environmentally healthy today and decades in the future.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

Affordable/Attainable Housing

Traffic Mitigation

Sustainable, Forward Thinking Infrastructure

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

Yes

8. What do you think Park City does well? What could Park City do better?

Having lived in other ski towns I can say confidently that Park City is far ahead of the pack when it comes to affordable housing, public transportation, local trail systems and sustainable recreational tourism. Park City's environmental leadership is commendable.

I think Park City's COVID response was aggressive, progressive and showed true leadership when we really did not know much about COVID and how much of an impact it would have on our world. I thought it showed true courage that the City along with Summit County successfully enacted effective mitigation measures in the face of a growing anti-science, anti-government movement. I am proud to tell people I live in such a healthy, forward thinking community.

While I do think Park City has a fantastic affordable housing program, I believe it needs to be greatly improve to expand access to our local workforce. I think the program is still too restrictive and creates an environment where the middle-class is basically excluded from living here.

Traffic - I realize this is a never-ending issue and must be address not only by the City but also by Summit County, UDOT and local developers. I do think the City can do more to mitigate traffic issues where it has authority such as Old Town during the busy seasons.

9. Do you agree with the "SEAT" pillars identified as a result of the 2020 Vision? Please explain your answer.

Yes. I believe that each of the pillars addresses the most important issues to the citizens and strive to set our City up for future prosperity through a balance of environmentalism, responsible economic growth, affordability and accessibility and economic diversification.

10. What unique idea do you have for the City that hasn't been presented before?

While I appreciate this question and wish I could propose some earth-shattering idea that would forever change the future of Park City, my honest answer is that we don't need to reinvent the wheel here. Instead we need to expand and improve upon the policies and programs that have already been proven successful and popular and will continue to provide great benefit to the community. For instance, the affordable/attainable housing program is fantastic. I would propose that we ease income restrictions to allow a more diverse income base to qualify, thereby creating opportunity for those who are not able to afford a home here but are still making too much to obtain an affordable home. I also suggest we increase affordable rental properties while still offering affordable homes for purchase. This would allow local workers to live here while keeping these rental units in the affordable pool if/when they leave.

I also think we should continue to promote and improve Park City's already great public transportation and public trails system. I don't know if this means restricting who can drive into and/or park in Old Town during peak times but there are surely a plethora of unexplored options out there.

I truly think there are already so many good proposals that it's difficult to come up with something that's unique AND pragmatic, so my "unique" idea is to improve upon what we already have going for us!

Thank you!

11. Do you meet all the minimum requirements stipulated? Yes

- ☐ Be a United States citizen at time of filing for candidacy;
- ☐ At least 18 years of age;
- ☐ A registered voter in Park City;
- ☐ Reside in Park City during his/her term of office;
- ☐ Have been a resident of the City for at least 365 consecutive days
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- ☐ Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

APPLICATION FOR APPOINTMENT TO VACANT CITY COUNCIL SEAT

Ryan Dickey



Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

I'm driven to serve by a deep love of our community and its values, and a passion to expand the scale of my impact in Park City beyond my current leadership roles. We have many challenges here, but likewise so many opportunities.

The perspective I would bring is informed by a few things:

1. Deep Land Use Planning Experience: I have served as a member of the Snyderville Basin Planning Commission since 2017, having been elected by my peers to serve as chair last year. I led the commission in consideration of several high-profile applications, including the Technology Park and Highland Flats, General Plan amendments, and several significant development code changes to promote sustainability and affordable housing. In my first term, I helped re-write the Canyons Village Development Agreement — critical experience I would leverage in similar applications expected to come before council.
2. Strong Summit County Relationships: Improving collaboration with Summit County has been a consistent theme among city stakeholders over the last year, and has been long recognized as critical to our success. I bring strong, trusted working relationships with elected leaders and staff in areas like transportation, economic development, legal, and planning. As recognized in Vision 2020, regional collaboration with partners from neighboring counties, and beyond, is critical.
3. Broad Community Connections: As the owner of a leading Park City HOA management business, I bring unique and broad exposure to the day-to-day concerns of city residents and stakeholders who may not otherwise engage in the public process. For example, our management of The Line gives us a unique perspective into the challenges of residents in deed-restricted affordable housing. As the first point of contact for hundreds of Park City residents, I have a strong sense of the needs of a wide swath of our community.

Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

I have served as a member of the Snyderville Basin Planning Commission since 2017, serving last year as chair. Since my initial appointment, I have been re-appointed by the Summit County Council twice more to the commission. Prior to my planning commission appointment, I served on a “blue ribbon” subcommittee focused on transit and remote parking, ultimately leading to the establishment of the Ecker Hill Park and Ride.

I serve as the current president and chair of the board of Park City Rotary, one of Park City's oldest and most deeply-rooted community service institutions, and for four years have led Rotary's largest community fundraising event — the ‘Running of the Balls’. Each year, this event brings the community together on Main Street and raises tens of thousand dollars for local non-profits.

Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

In my role as president of Park City Rotary, I have been part of an ongoing conversation with city staff about the city taking over aspects of the Miners' Day event that have grown in scale beyond the Rotary Club's capacity to manage. On Council, I would plan to recuse myself from any consideration of this issue.

In your opinion, what is the role of municipal government?

The primary role of municipal government is to enhance the health, safety, and welfare of its residents. Whether directly or through service districts established with other municipalities, municipal government is responsible first and foremost for delivery of public services such as police, fire protection, drinking water, wastewater, transportation, land use planning, and management of public assets like streets, buildings, and parks.

Of course, municipal government plays a leadership role that transcends the "blocking and tackling" of delivering municipal services. A high-performing municipal government should craft and continually iterate and communicate a long-term vision and strategic plan for a place that enhances the welfare of all of its residents. In Park City, this approach is reflected foremost in the community visioning that has long been embedded in our municipal process — one could say community visioning has become part of our community DNA — along with our Long-term Strategic Plan, Biennial Plan, Community Priorities, and more.

The municipal government — staff and elected leaders — should in one form or another always be working in an open, collaborative, and transparent way to ensure the city's work is centered and organized around the community's vision for itself. Great communication, openness, and listening are key to establishing trust between municipal government and the city's residents.

In your opinion, what is the role of the City Council?

Strictly speaking, City Council's role in government is to set the overall policy direction for Park City. In service of setting such direction, the Council serves various strategic, administrative, and executive functions, with the mayor technically sitting as a member of Council and serving as the chief executive of the city. The Council sets policy primarily through the adoption of annual budgets and municipal ordinances. The city manager is empowered by the Council with extensive administrative responsibility.

More broadly, the City Council — collectively and as individual members — serves a leadership role in Park City that extends beyond the day-to-day business of the city. Council members should continually communicate with constituents both formally and at a grass-roots level, to understand resident needs, craft the city's vision for the future, and explain actions taken by the Council. An effective Council seeks to lead citizens to an understanding, if not a consensus, around the way it evolves city policies to achieve its goals.

If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

1. Affordable Housing: Affordability is by far the greatest social equity challenge facing Park City, and perhaps its greatest challenge of any kind. The pandemic accelerated and exacerbated already worsening trends. So it has never been more critical for the city to act boldly on housing, and explore every possible best practice or new idea. With my professional

background in real estate, property management, and finance, and my deep public experience in land use planning, I am passionate to continue working on this issue and find bold solutions for Park City.

2. Regional Collaboration: More and better regional collaboration is a consistent theme in Vision 2020, and has been long recognized as key to capitalizing on some of our city's biggest opportunities. The end-state solutions to overdevelopment, traffic and transit, and housing ultimately will involve collaboration among stakeholders in Summit County, Wasatch County, and beyond. I will champion regional collaboration both in our area and with cities and towns in Utah that share our interests. Critically, Park City should continue to take a proactive approach at the state level to protect local control, especially in addressing nightly rental provisions under Utah Code 10.8.85 that worsen the affordability problem across the state.

3. Major Development Planning: The legacy of the next council may be defined decades from now simply by its handling of two major ski resort development applications likely to come before it. Council must treat the base area applications as opportunities to achieve its strategic goals for housing and transportation, and work proactively to use every tool and incentive at its disposal to make these projects a win for the community. It will be critical to provide rigorous oversight of the planning commission's review, and consider options beyond simply applying the code and D.A. to the application.

Will you be able to meet the time commitment, estimated at 20+ hours per week?

Yes.

What do you think Park City does well? What could Park City do better?

I'm incredibly proud to live in Park City, and believe there are lots of big things we do well. First, I believe we have built an incredible team at City Hall. Working in government can be difficult and thankless, and yet each staff member I have a chance to interact with is smarter, more positive, and more helpful than the next. I also believe we have a noticeable upward trajectory when it comes to our team — we have great people and great leadership.

That said, my favorite thing we do well is perhaps more attitudinal and less concrete: our fearlessness in trying new things. From DLS zones to new bike lanes to piloting new intersections with our local communities, the council has not been afraid to be scrappy and "break stuff" without over-worrying about failure. I have been impressed with Council's and staff's lack of risk aversion when it comes to trying new ideas, and not worrying about a bit of egg on the face if things don't go perfectly. Let's continue to pilot, measure, and tweak in trying to find solutions that work, and not be afraid to go back to the drawing board when they don't.

The things we could do better reflect some of the things I have addressed here, in questions above and below. I would love to see better regional collaboration, and more of it. I would push us to be bolder on the issue of sustainable tourism, accelerating the momentum we've built in finding ways to keep the Park City experience intact for locals.

Do you agree with the "SEAT" pillars identified as a result of the 2020 Vision? Please explain your answer.

I agree with the strategic pillars identified as a result of the 2020 Vision, and in fact, I think the most striking thing about the Vision 2020 results was the broad consensus within the community about Park City's "preferred future" and the key aspects of it that formed into the pillars. Indeed, while community members expressed varying and diverse concerns about Park

City's current trajectory, there was broad unanimity in the path forward. Social equity/affordability, transportation, and the environment are truly shared community priorities.

Among the four pillars, I have remained less convinced that "Authentic Local Culture" is exactly the right framing. I might cast this pillar as "Sustainable Tourism," which to me captures and retains the important elements of the pillar but is a more action-oriented framing in parallel with the other three.

To me, "authentic local culture" is difficult and in some sense problematic to define. Cultures are nebulous, diverse, and constantly in flux, and can even feel different from block to block on the same street. Further, any description broad enough to capture all of the various cultures in a place may inevitably be so broad as to lack much meaning (you'll find hard work, grit, and creativity in heavy supply seemingly anywhere), and runs an inherent risk of simply defining the culture of yesterday as our culture constantly evolves.

In my view, the role of the city in this pillar should be focused not on defining and sustaining a specific culture, but on giving culture space to thrive. This points to what I think is the true strategic imperative for the city, which is to promote a sustainable tourism model that protects our economy while leaving breathing room for our locals to create and evolve our culture and enjoy our incredible quality of life.

What unique idea do you have for the City that hasn't been presented before?

I'm wise enough to know that somebody, somewhere has presented all of my ideas in some form. But a few areas in which I would look to innovate include:

- Expansion of Lite Deed Restriction Pilot: The city should view this program in a more expansive way over time, and explore more "arrows in the quiver" in terms of types of deed restrictions. For example, the city should pilot the purchase of more traditional affordable housing deed restrictions on existing housing stock, such that the property becomes deed-restricted when sold, or from a point in time. This creates a pipeline of future affordable housing in exchange for deed restrictions today that may be low-cost given the date of activation. (To be clear, the successful Vail program the Lite Deed Restriction Pilot mirrors should remain a focus, but Park City should market-test various types of alternative deed restrictions to find the highest value options.) Given my professional background in real estate, HOA management, and finance, and work in municipal land planning, I am incredibly excited to contribute to this pilot.
- Park City Intergovernmental Task Force: Given the need for intergovernmental collaboration, Park City Council, Summit County Council, and Park City School Board, should form a standing committee to meet regularly and identify opportunities for collaboration.
- Cross-County Planning: The planning commissions for Park City, Snyderville Basin, and Eastern Summit County should explore opportunities for informal cross-body reviews of major applications, and better sharing of best practices on common land use code changes in areas such as sustainability, ADUs, and accessory buildings. Too often we have three planning bodies in what is fundamentally the same planning area working on the same code to achieve the same goals — sharing and collaboration will improve speed-to-value for our entire community.

Do you meet all the minimum requirements stipulated?

Be a United States citizen at time of filing for candidacy;
At least 18 years of age;
A registered voter in Park City;

Reside in Park City during his/her term of office;
Have been a resident of the City for at least 365 consecutive days
May not be absent from Park City continuously for more than 60 days without the Council's permission;
Be a mentally competent person;
Not be a person convicted of a felony; and
Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

Yes, I meet these requirements.

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: James G. Bauer _____

Mailing Address: _____

Home Address: _____

Phone: _____

Email: _____

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

I share the enthusiasm and love for our town, Park City, that many of my fellow residents hold and convey. In my personal and professional lives, I feel strongly about the role and benefit of citizen participation in civic, private, and public organizations. When this opening to serve on our City Council was announced, I viewed it as a unique opportunity to step up, give back, and enhance the future of Park City. After conversations over time with my wife regarding serving the community in this way, I am throwing my hat into the ring to be considered for filling this open position.

As most would agree, Park City is at one of the key, seminal moments in its history--we are at a crossroads. Folks reading this correspondence will already know that: what has been troubling many residents, visitors, businesses, governmental entities, etc., is that we--as a City--have become a "victim of our own success". What makes Park City special is being crushed by more and more people wanting to enjoy what makes Park City special.

About the the City Council members serving now, I do not know their unique perspectives on the wide range of initiatives presented to them. I know that they are all unique individuals with distinctive views, etc. If invited to join the work team, I bring a pragmatic view, hard-work ethics, and a persistent drive to bring initiatives from conception to completion.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

Yes, I have served on boards, and I have had involvement with commissions. No, I have never run for elected office.

Like many people that moved to Park City sometime in their lives, the beauty, outdoor-recreation opportunities, and quality of life brought me and my family to Park City. (I wish that I were born here; it would have been fun and interesting growing up in Park City.) I am a long-time resident of our town. Before that, I started out as a visitor, then bought and operated vacation-rental properties; and then lived here part time.

By chance, the opportunity to serve the community is aligned with my availability of free time and where that time would be best served. I have lived in several parts of our country, and I have spent time abroad too. I have solid work experiences and educational degrees that will ensure that my contributions are of superior quality.

Education:

- * Executive MBA, International Finance and Marketing, Washington University
- * BA, Urban Design with a minor in German Language, Rutgers University
- * AA, Arts, Letters and Sciences, Pennsylvania State University

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

I have no direct, business relationships with the City, and have no historical and/or current issues with our municipality or beyond. For many years, I have served on the Powder Run at Deer Valley Condominiums HOA Board. Through that volunteer work, we Board members sometime instruct our property-management company to interact with various, City departments as part of keeping our HOA property running smoothly. Here in town, some folks know me as a long-time, National Ability Center (NAC), adaptive, alpine, ski instructor for our Ski & Snowboard Program. While the NAC organization might have involvement with the City, I am not part of that decision-making or other interactions.

4. In your opinion, what is the role of municipal government?

Among other things, the role of our municipal government is to successfully and responsibly serve our residents, guests, and businesses. Obviously, that role takes on many facets of interactions and collaborations on many levels. Ideally, our government anticipates many issues and proactively facilitates positive, fiscally-responsible outcomes. When unexpected issues arise, our government reacts accordingly, creating quick and efficient solutions.

5. In your opinion, what is the role of the City Council?

City Council is the governing body of Park City; it exercises the legislative powers of City government. Included in its overarching role, I believe that our City Council adopts the annual City budget, sets tax and service rates, authorizes public improvements, approves contracts, and any/all actions needed via City charter to accomplish its work.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

Filling a political role, a Mayoral candidate has issues that encompass more territory than I would as a City Council member. Personally, I have no aspirations of even considering that political role. Further, it seems that--like in most all political realms--there is lots going on that I am not part of or am privy to. With that said, I believe that Mayoral and City Council candidates would share commonality in issues to address, such as:

1. Balance of day-to-day, quality of life with strong growth and increasing population / visitor count.
2. Enhance day-to-day-life experiences for residents and visitors, including workers living outside of Park City that are commuting to/from work.
3. Improve transportation, parking, and road system, along with alternative methods of moving people and products in/out of town.

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

Yes.

8. What do you think Park City does well? What could Park City do better?

Park City does lots of great things. Nobody is perfect; neither are municipalities.

Open Space:

Buying and maintaining open spaces have been a great, long-term initiative that the City has done well.

Bonanza Park Redevelopment, creating another Arts & Culture District:

It is disappointing that the City became directly involved in leveling a variety of neighborhood businesses to create opportunities for others in a specific business segment in the sometime future. Just losing the gas-station business alone was not good. Using that example, the gas station provided day-to-day convenience for many users, and there are not many places in Park City to buy fuel and to have that convenience. More importantly, when we have an emergency situation that dictates evacuation, the amount of fuel taken out of the overall supply has created a serious, additional problem for residents and visitors in time of crisis.

9. Do you agree with the “SEAT” pillars identified as a result of the 2020 Vision? Please explain your answer.

As "pillars" written into a document, yes, I agree. As practical outcomes that will happen in the timeframes projected, I hope 'yes'; I believe 'no'. Transportation and affordability are key drivers, and are linked by a dotted line. As an example, lots of our work population lives out of and commutes to Park City to perform their services. The reality is that they cannot get to and from work in a manageable amount of time now, and things are trending worse every year. And affordable housing within Park City is already outpaced by demand, and is projected to get worse every year. Lofty goals and the reality on the ground seem to be at a disconnect. Decisions addressing the actual problems now, and allocating resources to mitigate some of the problems would be more beneficial to all.

Environmental Leadership: if net-zero carbon goal means buying carbon credits as offsets, that is more bookkeeping wizardry than practical carbon reduction. I have been in many parts of the world for work, school, and leisure. Compared to many communities around the globe, Parkites are way ahead of the curve! I support anything that we can do as a community to create even better environmental outcomes. With what I know now, I will be hesitant to embrace actions that fix minute things at a giant cost to the community's lifestyle and fiscal prosperity. With environmental initiatives, ideally, it is the biggest bang for the smallest investment that are the low-hanging fruit for success.

10. What unique idea do you have for the City that hasn't been presented before?

Since we are a town with considerable longevity and history, maybe the majority of the low-hanging fruit has been picked. My contributions would include enhancing the operation and success of existing programs and offerings. While not a unique idea, I would help in bringing more international visitors to our town and its environs. And while we are known as a "tourist town", the continued diversity of businesses located here would prove to create additional, economic stability. And, wouldn't public transportation between Park City and Heber Valley be nice?!

11. Do you meet all the minimum requirements stipulated? Yes.

- ☐ Be a United States citizen at time of filing for candidacy;
- ☐ At least 18 years of age;
- ☐ A registered voter in Park City;
- ☐ Reside in Park City during his/her term of office;
- ☐ Have been a resident of the City for at least 365 consecutive days
- ☐ May not be absent from Park City continuously for more than 60 days without the Council's permission;
- ☐ Be a mentally competent person;
- ☐ Not be a person convicted of a felony; and
- ☐ Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: Laura Suesser

Mailing Address: [REDACTED]

Home Address: [REDACTED]

Phone: [REDACTED]

Email: [REDACTED]

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

I am interested in broadening my service to the community by serving on the City Council because I am dedicated and passionate about the issues and decisions that impact this community. My six (6) years of service on the Park City Planning Commission and my legal background (largely involving real estate development of healthcare facilities and large scale wind and solar energy projects), will provide a unique perspective not currently represented on the Council.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

I have never run for elected office but I am currently the co-chair of the Park City Planning Commission. I have served on the Planning Commission since March 2016. This experience has provided me with an in depth knowledge and understanding of the City's Land Management Code, General Plan and how the City operates. In addition, I was part of Leadership Class 21 and I served on the Park City Film Studio Board of Directors for a few years prior to 2010.

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

As an associate attorney at Stoel Rives LLP, I worked with Park City Municipal Corporation on the acquisition, annexation and development of the Park City Hospital campus on behalf of Intermountain Healthcare. Otherwise, I do not have any involvement with Park City Municipal Corporation beyond being an Old Town resident since 2005.

4. In your opinion, what is the role of municipal government?

In my opinion the role of municipal government is to provide services to the community in a sustainable manner, provide transparent and accountable governance, promote and preserve a safe and healthy environment, encourage participation in the matters of local government by all members of the community, and promote social and economic development.

5. In your opinion, what is the role of the City Council?

In my opinion the role of the City Council is to set the policy direction for the City based on feedback from the community and then guide City staff in the implementation of that policy by deciding what programs and services to provide and how to pay for them.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

Transportation, sustainability and affordable housing.

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

I have never had more time or been in a better position to take on the significant time commitment and demands expected of City Councilors. Over the past few years I have slowly stepped back from practicing law as my interest in the issues facing our community has grown. The time demands required of Planning Commission increased my focus and engagement in City affairs. I have attended or listened to every City Council meeting (including the retreats) for at least the last two years and I have a pretty thorough familiarity and understanding of the issues City Council has been navigating.

8. What do you think Park City does well? What could Park City do better?

I have been proud and impressed at Park City's overwhelming support of open space and land preservation. I think it's blatantly clear, accepted and understood by everyone that visits, lives or works in this community that Park City needs to tackle the increasing parking, traffic and transit challenges.

9. Do you agree with the “SEAT” pillars identified as a result of the 2020 Vision? Please explain your answer.

Yes, I agree with the SEAT pillars from the 2020 Vision. The pillars appropriately reflect the City's commitment to the goal of serving everyone equitably, creating a more connected and livable community and preserving what we love about this community as we continue to evolve and grow.

10. What unique idea do you have for the City that hasn't been presented before?

One idea I have that I do not think has been previously presented is increasing the size of the City Council. Given the complexity of issues facing the City, the size of the budget, the services provided, the sophistication of local corporate partners, the number of committee assignments, and the increasing size and diversity of the City population, I think increasing the size of the Council is worthy of some consideration and contemplation.

11. Do you meet all the minimum requirements stipulated?

- ☐ Be a United States citizen at time of filing for candidacy;
- ☐ At least 18 years of age;
- ☐ A registered voter in Park City;
- ☐ Reside in Park City during his/her term of office;
- ☐ Have been a resident of the City for at least 365 consecutive days
- ☐ May not be absent from Park City continuously for more than 60 days without the Council's permission;
- ☐ Be a mentally competent person;
- ☐ Not be a person convicted of a felony; and
- ☐ Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: Tatiana Prince _____

Mailing Address: _____

Home Address: _____

Phone: _____

Email: _____

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

Park City's strength comes from its diversity as a community. My background in many ways embodies that diversity. I studied Economics and Music Theory in college. Out of school, I leveraged my economics background to work as an investment banker in New York. I gained enough exposure to finance to realize it wasn't the career for me and that my core interests lay elsewhere for me to find. So to the confusion of everyone around me, I spent a few years as a professional trapeze artist and aerial instructor. I later earned my MBA, and used it to build an education non-profit which brought social-emotional learning (SEL) curriculum to urban schools in New York and Boston.

My lived experiences span the starving artist and the teacher, but also New York finance and San Francisco tech circles. I'm fortunate to feel comfortable in all of those worlds and to understand how the people who populate them think.

I therefore don't come to this opportunity seeking only to represent one type of Park City resident, but instead with empathy for all the people who make up our extraordinary community. My husband (who grew up in Park City) and I are excited to be putting down permanent roots here because of that diversity. And I hope to bring that ability to relate to the wide-ranging groups of our community to this seat on the City Council.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

I have never run for elected office. I currently serve on the Board of Ballet West, and have previously served on a number of non-profit Boards and as an Executive Director.

When my husband and I chose to make Park City our home and start a family here, I began to look for ways to serve the community and get more involved. I have stepped away from my prior career and am motivated to be engaged more locally and devote myself to a role serving our neighbors. I'm not the kid that ran for student government in school, so I am not seeking this out of a latent desire to be a public figure or advance a highly personal agenda. Instead, as an expectant mother and someone who is fortunate to have the time and ability to serve my community – and to dive into all the learning that will require – I am seeking this position because I care about the future of Park City and want to give back.

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

Not yet.

4. In your opinion, what is the role of municipal government?

To work in coordination with the county and state to provide the full range of essential services ensuring the health, safety, and productivity of residents.

5. In your opinion, what is the role of the City Council?

To represent the community to the municipal government; City Councilors need to listen to residents and represent their interests. Not with the goal of simply being the most popular, but instead in an effort to make complex decisions thoughtfully and with full consideration of the long-term, overall interests of the community. This particular seat is unique since it's not elected; as a result I believe the appointee must come to it with humility and curiosity, a mindset for service over a particular agenda, and a focus on genuinely understanding the diverse perspectives of our community. It's clear that the community is seeking decisive action and leadership, and will be looking to this Council to make some tough choices; it requires this new Council member to approach the issues with an open mind while taking their role as a leader and decision-maker seriously.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

Making sure that Park City is a livable and affordable community for the diverse set of people who call it home and work here. Maximizing and ensuring the personality and usability of Main Street and the broader historic and commercial district. Working with stakeholders (such as Vail Resorts, Sundance, developers, small businesses) to ensure the community optimally supports full-time residents as well as visitors.

That said, because this role is appointed rather than elected, the top priority for the new Council member should be coming in with a learning mindset and understanding the priorities of everyone in the community.

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

Yes.

8. What do you think Park City does well? What could Park City do better?

Park City remains unique as an authentic mountain town that can boast world class recreation and competition without taking itself too seriously, thanks to a full-time population that's diverse, welcoming, and committed to living here. Core functions like snow removal and the free bus system function impressively and manage to absorb everything from the Olympic Games to Sundance, and I think that comes back to the civic pride and focus on quality of life that defines the community here.

I would like to see more deliberate and productive alignment with large stakeholders in particular (resort operators, commercial developers). I think we could have better and more thoughtful integration between "old" and "new" Park City on both a cultural and physical level, particularly as the community grapples with the growth of the past two years and the inevitable changes to come. And we definitely need to do better at ensuring that the people who fight fires, groom trails, prepare our food, and teach in our schools can continue to live within the community.

9. Do you agree with the "SEAT" pillars identified as a result of the 2020 Vision? Please explain your answer.

I agree with the SEAT pillars.

A personal story on Social Equity & Affordability. Our tight-knit, quirky street in Old Town really embodies this today. Our neighbors run the gambit from a hedge fund manager to a lift operator to a retired teacher. During the pandemic we'd get together in the street for distanced happy hours. Someone would bring Wild Turkey while someone else Screaming Eagle. Diversity is strength and this easy culture of inclusion and welcoming was what sold us on raising our family here. This is Park City at its finest, and it is something we need to invest in to maintain.

Environmental Leadership is a no-brainer. Many of us call Park City home because we love winter sports. Climate change threatens that. While we alone cannot fix our largest climate and environmental issues, we can be a beacon for the rest of the world on living and structuring our local environments more sustainably and responsibly.

Authentic Local Culture fits hand in hand with social equity and affordability. While it is a privilege to have major events like Sundance shine a spotlight on Park City, one negative consequence is landlords on Main Street only focused on renting storefronts during a single week and hollow out local culture. We need to empower creative culinary, visual and performing artists to enrich our cultural foundation year round.

Finally, while on some levels our topology is a constraint on transportation, it also presents opportunities for us to be innovative in how we move people around our valley. We should look to similarly situated mountain towns in Europe.

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: Alexandra Ziesler _____

Mailing Address: _____

Home Address: _____

Phone: _____

Email: _____

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

I think that everyone likes to feel useful and important to their community of choice. In this case, the community is the entirety of Park City, but the role of City Council goes well beyond that. The City Council is looked to for leadership and, increasingly, people are looking at its tone of leadership. I am interested in serving the community as a City Council member because I believe that the best thing we can do in our town right now is build the character of the City Council. On a council or board, members carry power when acting as part of the Board; the power resides in the council as a whole. The role is to act on behalf of the well-being and welfare of those who lie within its scope of authority and influence.

I bring a unique perspective to Council because I come with no political ties. I am coming as an independent voice, someone who wants to come at issues by applying principle-centered decision-making. Reasoning from the basis of guiding principles, the decisions, the foundation of decisions, and the level of strength needed to defend or help others understand decisions, becomes easier. I believe principle-centered logic will help strengthen the overall integrity and character of the Council, improve relationships, make the Council more trustworthy, and also serve to better protect its members.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

I have not served on a City commission or board, though I have been active behind-the-scenes. Last winter, I worked with Summit County Economic Development and Housing Planner to evaluate a program to incentivize affordable housing by identifying and using existing housing stock. While this type of program has more potential to be realized, the evaluation resulted in the addition of language in a County's contract with local housing authorities to require them to engage in evaluation of how we might use existing housing stock to meet affordable/workforce housing goals.

I have served on several boards and commissions including teen recreation, church service roles, and non-profit corporations. Most recently, I have been an HOA president for a Condominium Association. I have also worked directly with the MARC and its staff to start the Park City Tiny Triathlon nine years ago and more recently sent ideas to Council about e-bikes and how to manage their use in our town and trails. Many of those ideas have been implemented or are in development.

It's time now for me to come out from behind-the-scenes and more publicly stand for ideas of merit that I, any individual, or other Council members will have. The test of this role at this time seems to be how to carry out business while humbly looking at what tone the Council will carry as it proceeds, in order to continue to uplift and strengthen the community it is serving.

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

I have had conversations with many Council members over the years -- most notably, during the school bond campaigns and afterwards. These were focused around how to better ensure that Park City's guiding principles were incorporated in the School Board's planning rationale.

I gave public comments in Council Chambers once regarding off-leash dogs in Round Valley

My husband has served on the City's Recreation board for the last six years.

I alerted City Council and the Planning department to infractions of Municipal Code regarding ridgeline construction on Finnagan's Ridge.

4. In your opinion, what is the role of municipal government?

The role of municipal government is to manage and govern the area in which it has jurisdiction, and to do this in a way that preserves, prepares, and prioritizes the well-being of current and future generations.

Municipal government needs to help people feel secure, important, appreciated, and valued.

Municipal government, in this era, also needs to recognize its influence on surrounding communities and work collaboratively to help develop not just its own properties, but the integral and harmonious working operations of itself with surrounding areas.

5. In your opinion, what is the role of the City Council?

The City Council is an entity with legal authority and moral responsibility to identify, defend, and shape the character of the town. The Council's tone has a ripple effect on its residents and the tone of public discourse. As the City Council can articulate and show its ways and means of staying true to guiding principles, it stands with strong character. The City Council should not be a council of personalities, but a council of persons who understand that their role is to represent principles. It is inherent in the job to be able to look beyond one's self and step into a role that acts on behalf of many. A single council member has the power of a citizen when acting alone. The power of the Council is only effective when the Council acts as a whole. Understanding, communicating, and defending these boundaries could help uplift the dialogue in town immediately.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

One issue to champion is new approaches to affordable housing -- in particular, exploring the use of existing housing stock through incentives to rent it out at sub-market pricing. Over the last year, I have been an HOA president of a small condo building and I rent my unit at a sub-market rate. I called the local government and asked where the incentives were for this and learned that there are none. So, I designed a holistic program for people to apply for that would show their commitment to our community, remaining employed here, and therefore warranting lower rent. The plans also requires buy-in from landlords and employers: the landlord agrees to rent at a lower rate, the employer commits to a wage increase over time, and the employee commits to long-term employment. Question remains: what is the incentive to a property owner to rent their property at a sub-market rate? What percentage of property owners would do this? And how much new housing could be found from existing stock?

Another worthy cause is to implement the goals of Communities That Care that ask local communities to legislate in defense of our youth by refusing the entrance and establishment of CBD, vaping, and other substance-based businesses, within City limits.

A third issue to champion is the development of e-bike trails in new areas rather than on existing single-track trails, and to encourage e-bike commuter ways in appropriate areas. E-bikes are growing in popularity but their use comes with many costs -- emergency response, impact to the trails, and usage.

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

This position would require me to make adjustments to my life to accommodate the demands of the position, but I can meet the time commitment. I am a parent and active in a couple of other organizations.

8. What do you think Park City does well? What could Park City do better?

I think Park City does a great job in welcoming, absorbing, and entertaining its tourists.

Park City could do a better job of managing its social schedule with regard to the impact to locals' lifestyle. It could continue to provide clearer gaps between events and make a point of showing how it is protecting locals' experience, treasured spaces, and pace of life. In addition, when an improvement is made, is Park City thinking from the basis of tourist use or also locals'? Upgrades to bike routes in particular make me question this.

Park City could also do a better job ensuring that all departments of the City government are aware of priorities such as "dark skies" and have policies in place to uphold those priorities.

9. Do you agree with the "SEAT" pillars identified as a result of the 2020 Vision? Please explain your answer.

Yes, I agree with the five pillars that the 2020 Vision statement presents. The question, of course, is how well the City will uphold the pillars. If these are pillars of our community, they will only stand if we also uphold them. I like all the pillars and think that the residents and consultants brought out some great ideas, such as developing Park City as a full-circular economy. That pillar, in particular, is one that will be brought to the forefront as the Park City School District works with the City to determine the future use of Treasure Mountain Junior High -- will we create tons of waste by tearing it down or will we re-purpose it in order to realize the highest goal of a Zero Waste Economy (see <https://circulartayside.co.uk/what-is-a-circular-product-and-business-model/>)

Transportation Innovation. How do we innovate in a way that is appropriate for our community? Innovation has meant electric buses and bikes, but new needs and new problems are surfacing that present opportunities for innovation. One is in wildlife protection. There are so many dead animals on Hwy 224. Could we pioneer work on some sort of invention that flashes when weight is on the shoulder of a road, alerting drivers to the presence of a large thing? We don't have to create it, but we could spearhead new research and work. This is innovation that could benefit our community and others.

Innovation also means re-thinking what we already have. Can we influence stakeholders to consider a new off-ramp that exits onto the frontage road by Basin Fieldhouse and allow locals to bypass KJ?

10. What unique idea do you have for the City that hasn't been presented before?

The idea presented above of incentivizing an existing housing pool is new and hasn't been presented before.

Another idea is to use technology to connect our older and younger generations in a mentor program. This organically-derived, opt-in program would allow people to call on members of older generations, indexed based on their stated life experiences, and be used to help younger people identify career paths, navigate challenges, gain insight, and have mentors beyond the scope of parenting and sports. This type of connection tends to lift the spirits of young and old and create a more interconnected community.

11. Do you meet all the minimum requirements stipulated? yes

- ☐ Be a United States citizen at time of filing for candidacy;
- ☐ At least 18 years of age;
- ☐ A registered voter in Park City;
- ☐ Reside in Park City during his/her term of office;
- ☐ Have been a resident of the City for at least 365 consecutive days
- ☐ May not be absent from Park City continuously for more than 60 days without the Council's permission;
- ☐ Be a mentally competent person;
- ☐ Not be a person convicted of a felony; and
- ☐ Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

APPLICATION FOR APPOINTMENT TO PARK CITY COUNCIL VACANT SEAT

Submissions Accepted Beginning December 17, 2021

Submission Deadline: Wednesday, January 5, 2022, at 5:00 p.m.

Name: Tania Knauer _____

Mailing Address: _____

Home Address: _____

Phone: _____

Email: _____

Each response must be fewer than 300 words.

1. Why are you interested in serving the community and what unique perspective will you bring to the role that is not already represented on the Council?

As a 20-year resident of this town, I care deeply about the future of Park City. In the next few years, we will be facing some critical issues. I have the time, energy, temperament, and experience to help the City tackle some of these issues.

Over the years, I've participated in many bond and candidate campaigns. I have a healthy knowledge of the government process and I'm not afraid to advocate for what I believe is important to our community.

As a past member of the Park City Board of Ed, I am familiar with public sector finance and the Utah code on Open Meetings. Between 4 years on the Board of Ed and 8 years on School Community Councils, I have an in-depth background of public education, serving on councils and committees, and district operations.

While knowledge of what's going on in the city borders is important, I have also been involved in multiple boards and organizations outside of Park City at the state level. Additionally, I have participated in the State Legislature over the years and have personal relationships with many state legislators.

While most elected officials deal with water rights, ordinances and land issues, dealing with children and their parents is a different kind of pressure. On the school board, I spent 4 years being scrutinized by the media and the community. Additionally, as a member of the Planned Parenthood board, I am going on my 6th year advocating for women's reproductive health in a state where the legislature is trying to curtail these rights every session. Between 12 years of corporate experience, an MBA, 20 years in Park City, and a diverse background in non-profits and government, I have a breadth of knowledge that would help round out the current council.

2. Have you ever run for elected office or been on a board/commission? If so, please describe. If not, please explain why you see now as the right time to get involved.

As someone who has run for and won elected office, I am familiar with all the aspects of running a campaign – financial reporting, signs, endorsements, etc. I have participated in/managed about ten campaigns over the last 20 years, from local school board to Utah House races.

Boards/Councils I've been on:

- Planned Parenthood Association of Utah (PPAU) – 2016-Current – I'm serving my last year of two 3-year terms on this board. I'm the Board Chair until September 2022. We are responsible for the PPAU budget, CEO, committees that support the organization (endorsement, development, operations, finance, governance, etc.), employee handbook, and other administrative oversight. Membership is voted on by the Board.
- Park City Board of Education – 2012-2016, Chair 2014-2016 – Main duties were approval and oversight of the district budget (including taxation), Superintendent and Business Manager hiring and review, District policy, and representing the needs of our students and community. Elected position, represented District 3.
- Park City School Community Councils – Member of councils at McPolin Elementary School and Ecker Hill Middle School. The Community Council at each school is responsible for allocating funds from the Utah Land Trust. Funds must be spent on programming addressing the specific needs of that school. Elected position by parents.
- Walkability Campaign – In 2007, Park City passed a \$15M bond to fund walkways in our town. I advocated for 3 years on this issue to City Council and eventually it was put on the ballot and passed by the community. Volunteer position.
- Utahns for Public Schools Board – In 2007 the Utah Legislature passed HB148 a school voucher bill. I was on the state board along with the UEA, PTA and other public education advocates to get an initiative on the ballot. Utah voters approved this initiative on the November 2007 ballot and overturned the bill. Volunteer position.

3. Do you have any involvement with Park City Municipal Corporation beyond being a resident (i.e., business relationships, historical issues, current issues, etc.)?

My first involvement with the City was in Leadership Class XI in 2004. Our project was Green Building. When we decided on this project, we were told homeowners and contractors would not adopt these principles because they were too expensive and the City would probably not change their building codes either. We organized the first Green Building show and there was a record turnout of people from the building industry attending. We were lucky enough to be at the beginning of this building trend and hopefully helped educate the City and the local building community on sustainable building practices.

I have worked with PC Municipal staff on a variety of issues, including Walkability. I have attended City Council meetings over the years advocating for a variety of issues—I'm not afraid to push for new and creative solutions. When I first became involved with Walkability, there were only three of us advocating for it and it was not a popular topic with the City. I believe (and still do) in Carol Potter's saying: "my garage is my trailhead." It was an arduous process with many failures, but eventually, the word "Walkability" has become common nomenclature and our community has made huge progress creating an in-town trail system.

Additionally, as the Park City Board of Education Chair, I was the liaison to the City for the Board. In this capacity, I met with the City Manager regularly to review overlapping priorities between the School District and the City.

Over the last 20 years, I've gained an appreciation for City staff and the inner workings of our town. From being an elected official to being an activist, I've had a diverse involvement with our municipal government.

4. In your opinion, what is the role of municipal government?

There are hundreds of pages in the Utah Code describing the role of a local government. From my perspective, the number one responsibility is to serve the people we are taxing and to spend their dollars in a fiscally responsible way that also improves our community. A local municipality oversees the functions that support the citizens within the city boundaries, including but not limited to, parks and recreation, public works, transportation, fire and police, land and development issues, local elections, and programming that meets the needs of the community as funded by the City's budget.

The local government acts as a liaison between citizens, businesses, other municipalities and the state. The collaboration with other Utah communities on renewable energy is commendable, and I'd like to see more of this in other sectors. With Park City's contribution to the state's tourism revenue, we need to actively engage with our legislature and allies along the Wasatch Front and Back. We are headquarters to companies in many diverse sectors, there are opportunities for us to diversify beyond tourism.

5. In your opinion, what is the role of the City Council?

It is the job of Council to review and approve the annual budget as well as manage the City Manager and City Attorney. The budget must be consistent with the needs of the community and all operations and programs in the budget need to be reviewed and assessed yearly.

Another important role of the Council is the in-flow and out-flow of information with the community, local businesses, non-profits, local school district, and other boards. Being available to hear what is going on in the community from all groups – senior citizens, the Latino community, families and students, seasonal workers, etc. – is critical to understanding what is going on locally. It's paramount that the Council can communicate with groups in our community in a way that is accessible to those people. The Council must be a voice for the people they represent, be able to embrace criticism, and adapt to meet the needs of the community. A good example of adaptation in the interest of the community is Council reexamining the Gordo site for mine tailings. The people spoke loud and clear, and Council reconsidered their initial position.

6. If you were a candidate in the 2021 Mayoral/City Council election, what were the top three issues you ran on? If you were not a candidate, what three issues will you champion if selected to fill the vacant seat?

One of the most important things a new councilor should do is approach the position with an open mind and no agenda. I'd like to listen and understand before I commit to three issues because often the view from the inside is different from the outside.

Issues that are important to me today, but are certainly subject to change are:

- Sustainability – I'd like to understand what we're currently doing and how we can ramp up these efforts. There is a lot about sustainability in the Vision 2020, but no implementation plan outlining projects and timelines. I worked for 12 years in the corporate world as a program manager. I'd like to see budgeted projects, tasks and deliverables, project teams, and report cards on progress.
- Community Center (AKA Arts District) – "Keep Park City Park City" is documented in most of the strategic planning and visioning over the last few decades, but what does this really mean? To me, it's keeping the "community feel" in town. There is an opportunity for the Bonanza area to be a gathering place for neighborhoods in Park City: a place for local independently run businesses, a coffee shop, a beer garden, a food truck area, a community garden, walking paths, and housing. Can we also use public transportation to connect this area to Main Street and bridge the two areas? I'm interested in hearing from many different and diverse voices in the community on what they want to see happen with this area.
- Engaging all voices – We need to define our sub-communities and their specific needs to ensure we have active programs/projects that are being managed and assessed. Regardless of people's role in our community, we need to make sure their voices are heard and examine our current equity programs for opportunities to improve.

7. Will you be able to meet the time commitment, estimated at 20+ hours per week?

Yes. I've been on enough boards to understand not only the importance of being prepared for meetings, but the time required in being present for the community.

My current commitments:

Planned Parenthood – 15 hours/month – done in September 2022

Finance Manager for Sage BioPartners – 10 hours/month – ongoing

8. What do you think Park City does well? What could Park City do better?

Park City has done a great job visioning. I also like that there is a formal process to evaluate programming in the budget process. It's not a surprise the Finance team has received awards – the budget document does a great job of explaining revenues and expenses. The city has also done a commendable job of marketing itself to tourists. However, this has been so successful that we now need to make sure we take the next step and work with the Chamber to fully embrace sustainable tourism.

Over the last decade the City has created strategic and visioning documents, but they are overwhelmingly long and inaccessible to community members. These need to be consolidated into an executive summary and communicated better to the community for the sake of transparency and inclusion. These strategic planning documents have a great deal of excess information like our mining and Olympic history—this information should be available on another part of the City website. In order to make these documents more usable, they should be much shorter and continually updated as the City's priorities evolve and projects get implemented.

It's time to roll up our sleeves and create implementation plans to support our vision along with report cards showing progress – are we meeting schedules, sticking to the budget, and effectively communicating updates to the public?

9. Do you agree with the “SEAT” pillars identified as a result of the 2020 Vision? Please explain your answer.

I do agree with the “SEAT” pillars—the 2020 Vision document had a significant amount of citizen input and seems to capture what is important to the community. However, there are some areas for improvement I see in order to follow through on these pillars. We first need to do a gap analysis on where we are today. A lot has changed in the world and in our town since March 2020. How has COVID changed the landscape and what updates need to be made? What new issues have surfaced (i.e. real estate prices, more out of state residents, changing work environments)? What else needs to be considered? It's important to start outlining implementation plans for these five pillars and identifying programs and projects to support these five areas of importance in our community.

Another priority for the City before embarking on implementation of projects under each of the pillars is looking at the big picture – the rest of Summit County as well as Wasatch County. Where can we collaborate to address housing, transportation and traffic, sustainability and the other issues critical to our shared communities? These are not issues unique to 84060, and we need to better figure out how we can work with the rest of the Wasatch Back. We have an amazing depth of talent in our communities, let's share resources and address some of these issues together with other councils and municipalities. We need to engage our constituents: improving where we live is important to all of us.

10. What unique idea do you have for the City that hasn't been presented before?

Coming in as a newbie, I'd have a similar perspective to the average citizen. If I'm confused, they'll be confused. I think new council members provide a service to a seasoned Council and City staff in what they don't know. Is communication to the public understandable? How do people access what they need to know? When I worked with the City on Walkability, it was a tiresome three-year process and required lots of time meeting with City staff and going to council meetings. Most people involved initially gave up after a while. It shouldn't be this painful to engage with the City to have your voice heard and advocate on an issue.

As a solution, I would like to see a Community Communication Strategy. How does the City communicate with all citizens in a way that speaks to them? How do we engage citizens in programming? How can the City better use social media? Do councilors need to do "fireside chats" in neighborhoods to connect with citizens? Let's connect with the different demographic groups and figure out how we can be more accessible and communicate what's going on in our town.

Another important piece is better communication with Summit County, other municipalities, local agencies, businesses, non-profits, and the School District. More than liaison positions, we need to be solving problems together. An example of this could be a Wasatch Back Housing Authority that better addresses how we offer affordable housing solutions for all our workers. Can we offer housing in Kamas and Heber and have buses to Main Street or the resorts? Could we repurpose in town areas and buildings in our city?

There are so many great ideas out there—we need to start listening to our citizens and start thinking outside the box.

11. Do you meet all the minimum requirements stipulated?

- ☒ Be a United States citizen at time of filing for candidacy;
- ☒ At least 18 years of age;
- ☒ A registered voter in Park City;
- ☒ Reside in Park City during his/her term of office;
- ☒ Have been a resident of the City for at least 365 consecutive days
- ☒ May not be absent from Park City continuously for more than 60 days without the Council's permission;
- ☒ Be a mentally competent person;
- ☒ Not be a person convicted of a felony; and
- ☒ Not be a person convicted of treason or a crime against the elective franchise (unless the right to hold elective office is restored under Section 20A-2-101.3 or 20A-2-101.5)

Tania Krauer